

(b) (6), (b) (7)(C)

Subject: 287(G) Update

Location: Teaming Area

Start: Tue 2/28/2017 2:00 PM

End: Tue 2/28/2017 2:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: HULL, AARON A

Required Attendees: VITIELLO, RONALD D (USBP); PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP);

(b)(6);(b)(7)(C)

(b) (6), (b) (7)(C)

Subject: 112543

Start: Tue 2/21/2017 10:00 AM
End: Tue 2/21/2017 10:30 AM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

(b) (6), (b) (7)(C)

Subject: AMO - LOB 1 brief
Location: Conf. Rm (b)
Start: Fri 2/24/2017 1:30 PM
End: Fri 2/24/2017 2:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: PROVOST, CARLA (USBP); (b)(6);(b)(7)(C); (b)(6);(b)(7)(C); (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C) HOOVER, CRINLEY S; (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C) HUDSON, RICHARD M; (b)(6);(b)(7)(C)

Optional Attendees: (b)(6);(b)(7)(C)

AMO will provide Deputy Provost an LOB1 brief.

Please forward as appropriate.

Please attached or send the read ahead documents.

(b) (6), (b) (7)(C)

Operations Officer

Adjutant to Carla Provost

Deputy Chief, U.S. Border Patrol

U.S. Border Patrol Headquarters

O: (b) (6), (b) (7)(C) M: (b) (6), (b) (7)(C)

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(b) (6), (b) (7)(C)

Subject: Army War College Q&A
Location: Conference Room (b)

Start: Thu 2/9/2017 1:30 PM
End: Thu 2/9/2017 2:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: (b) (6), (b) (7)(C)

POC (b) (6), (b) (7)(C)

Attached are topics that they will be discussing, Deputy Provost will fill in at the end and field questions from the cohort.



U.S. Army War College: ...
U.S. Army War College: ...



"Les Braves Memorial," Normandy, Omaha Beach

Staff Rides

- Vicksburg 1863
- Harrisburg state govt. and National Guard
- Washington DC public and private sectors
- CIA and NSA
- New York City
- Sicily 1943
- Normandy 1944
- École Militaire, Paris Strategic Symposium

Applicant criteria:

- U.S. students
- All Services and Civilian Agencies
- Committed to our purpose and intellectually curious
- Possess a TS/SCI clearance
- Faculty endorsement
- Interview with ASAP Faculty

Application Window
6-22 September via OASIS

Special Programs Brief 1300 on
7 September in Bliss Hall.
ASAP Details presented in WWA 1145
on 15 September.

FOR MORE INFORMATION

• (b) (6), (b) (7)(C)

• [Redacted]

and/or go to:

G Drive, Public, Temp90Day, ASAP
for AY 16 Syllabi and a briefing outlining
AY 17.

ASAP

The Advanced Strategic Art Program



Purpose

Deliver **strategic advisors** who can immediately impact the Joint, Interagency, Intergovernmental and Multinational environment.

Celebrating its 18th year



Method

ASAP educates and develops competitively-selected national security professionals' technical, conceptual, and interpersonal skills through an integrated curriculum centered on the **policy-strategy interface**.

***INTEGRATED** curriculum content, design and flow

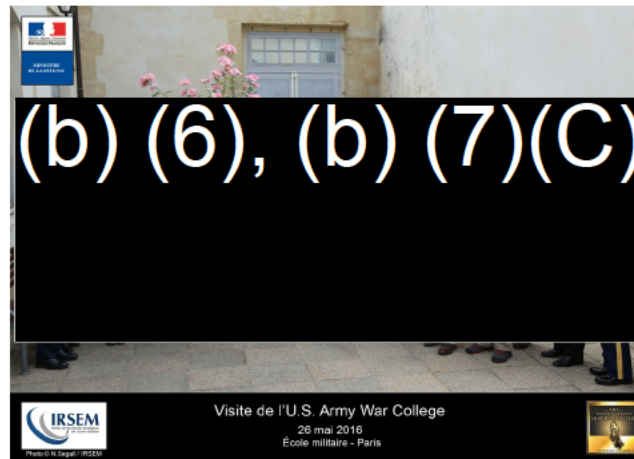
***INTER-ORGANIZATIONAL** - all USAWC institutes and centers

***INTERDISCIPLINARY** - cuts across all instruments of power

***INTERAGENCY** - particular emphasis on “Unified Action”

Courses

- Strategic Theory and the Environment
- Regional Studies Program
- “Unified Action”
- Theater Strategy and Campaigning (Core)
- Defense Management (Core)
- Strategic Art “Evaluation”
- Staff Rides



“Real World”

- Students and faculty possess TS/SCI clearances.
- National and AFRICOM/EUCOM classified products leveraged.
- Classified classes, dialog and engagements.

2000

2000 ASAP instituted by the USAWC Commandant.

6

6-month strategic journey with a veteran faculty team, academics and noted experts.

14

14 self-select students on a motivated team.

7

7 fully integrated courses

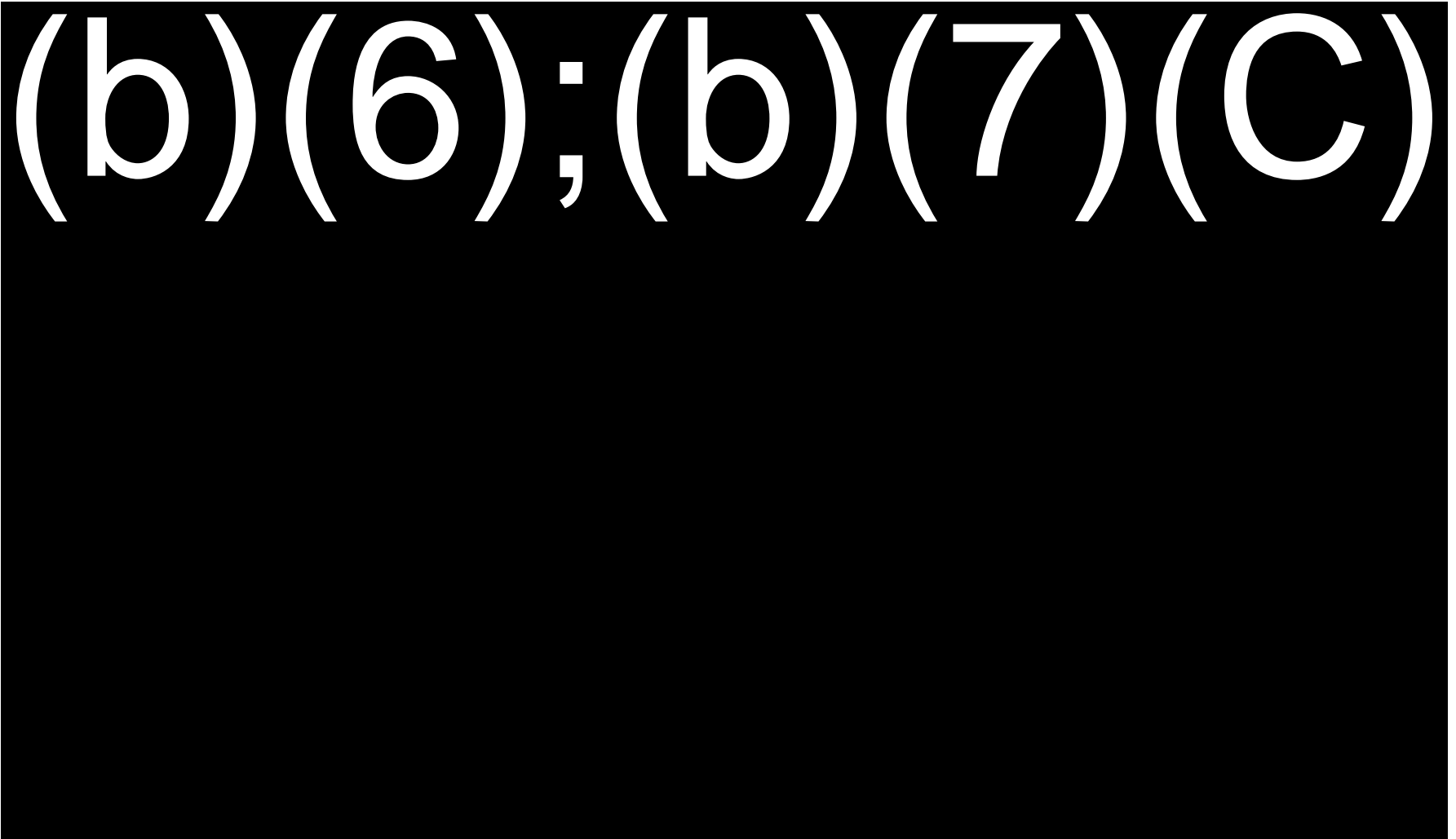
6Z

6Z “Strategic Studies Graduate” skill identifier (for Army graduates).


United States Army War College / 2017 Advanced Strategic Art Program (ASAP)
Roster of participants in the February 9th engagement at **DHS / BP in the RRB.**

(19 in the Delegation)

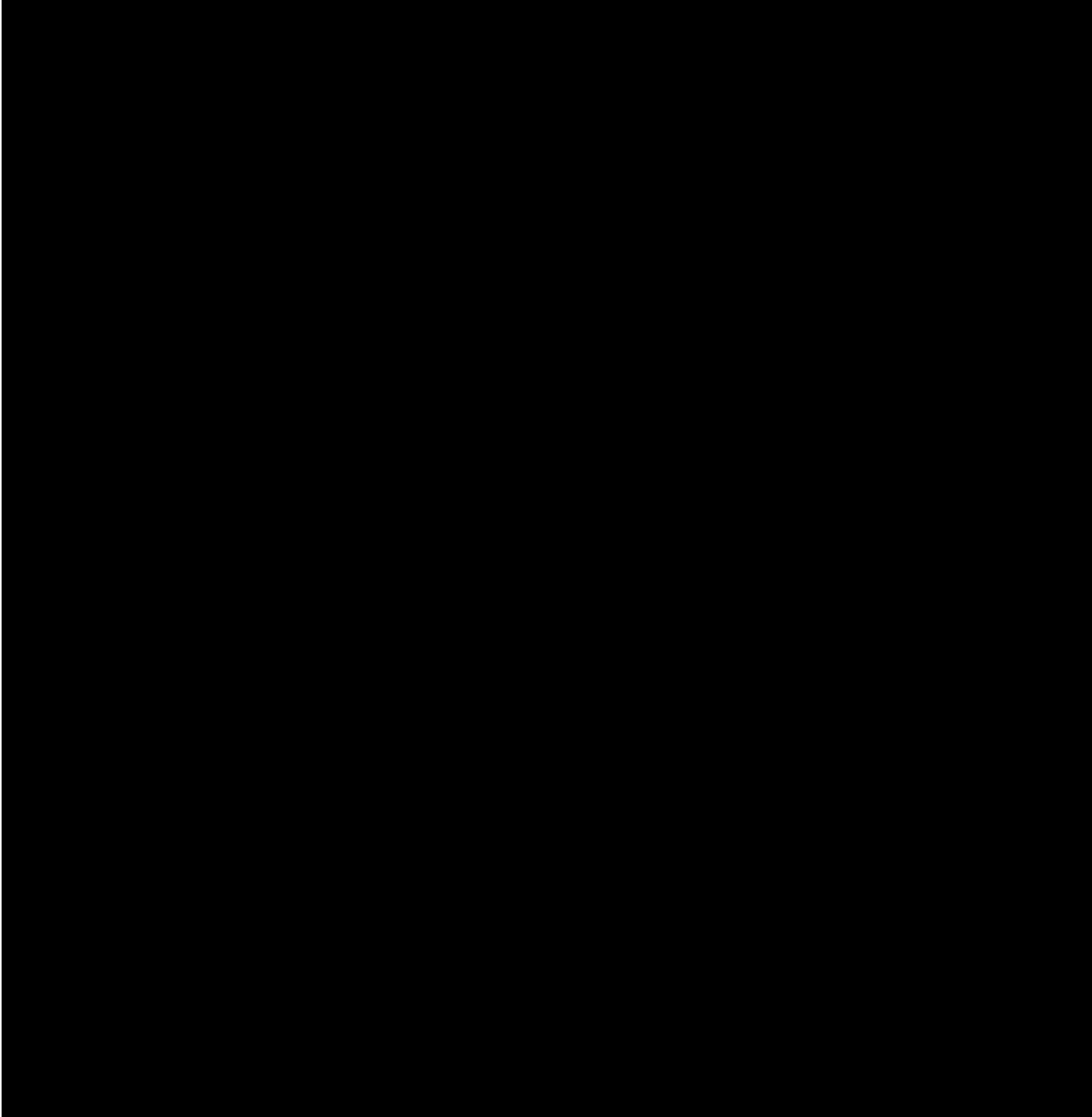
(b)(6);(b)(7)(C)



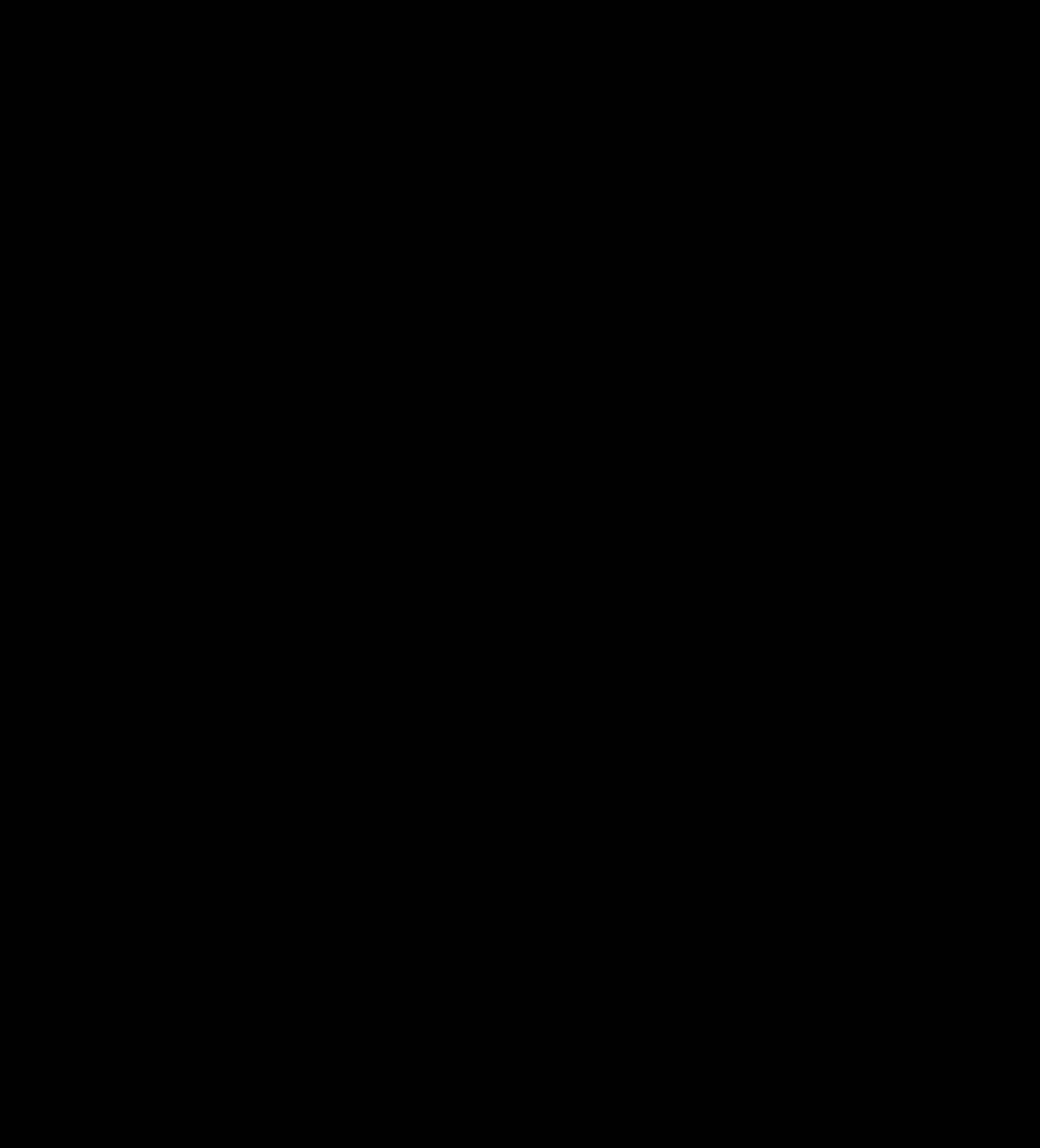
(b)(6);(b)(7)(C)



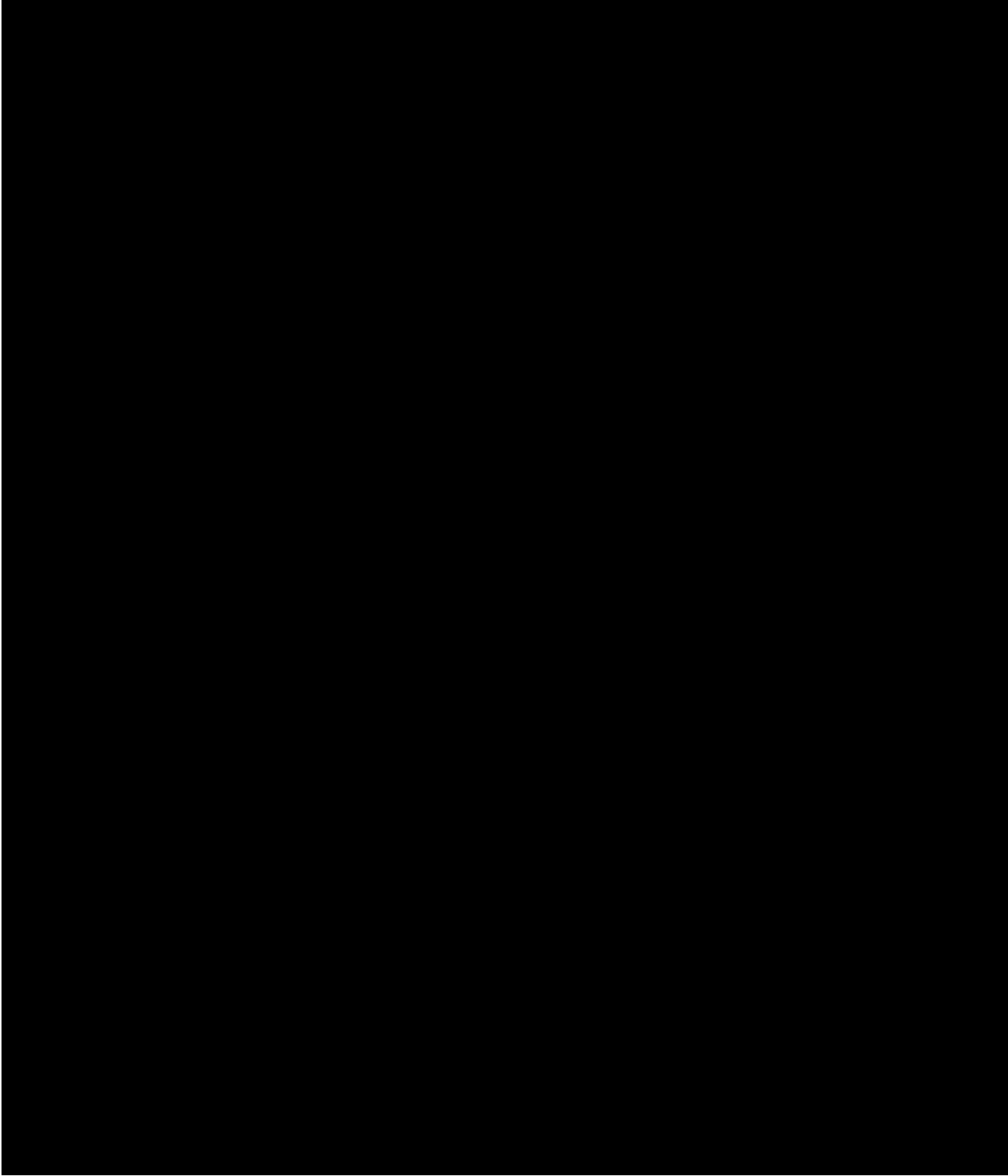
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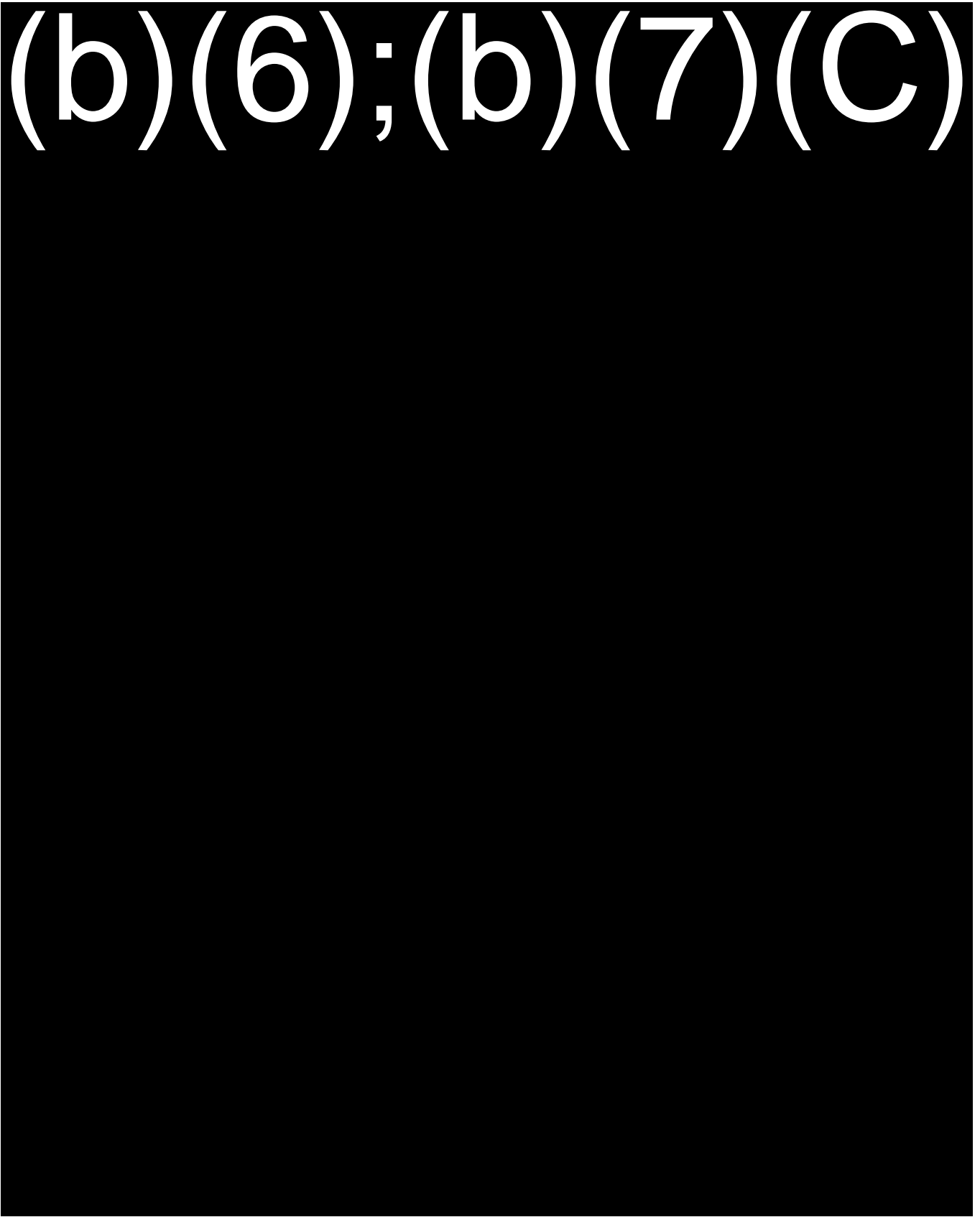
(b)(6);(b)(7)(C)



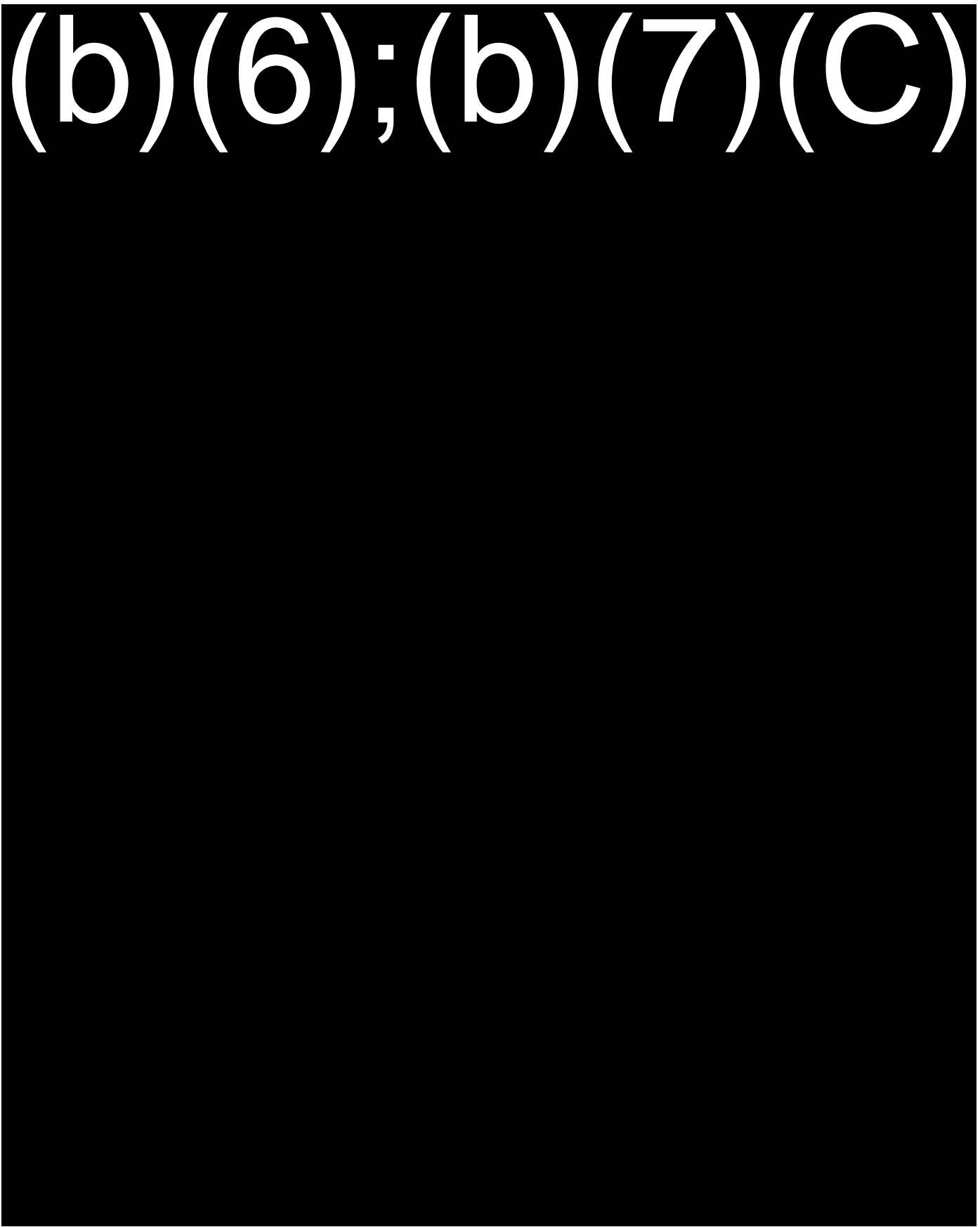
(b)(6);(b)(7)(C)



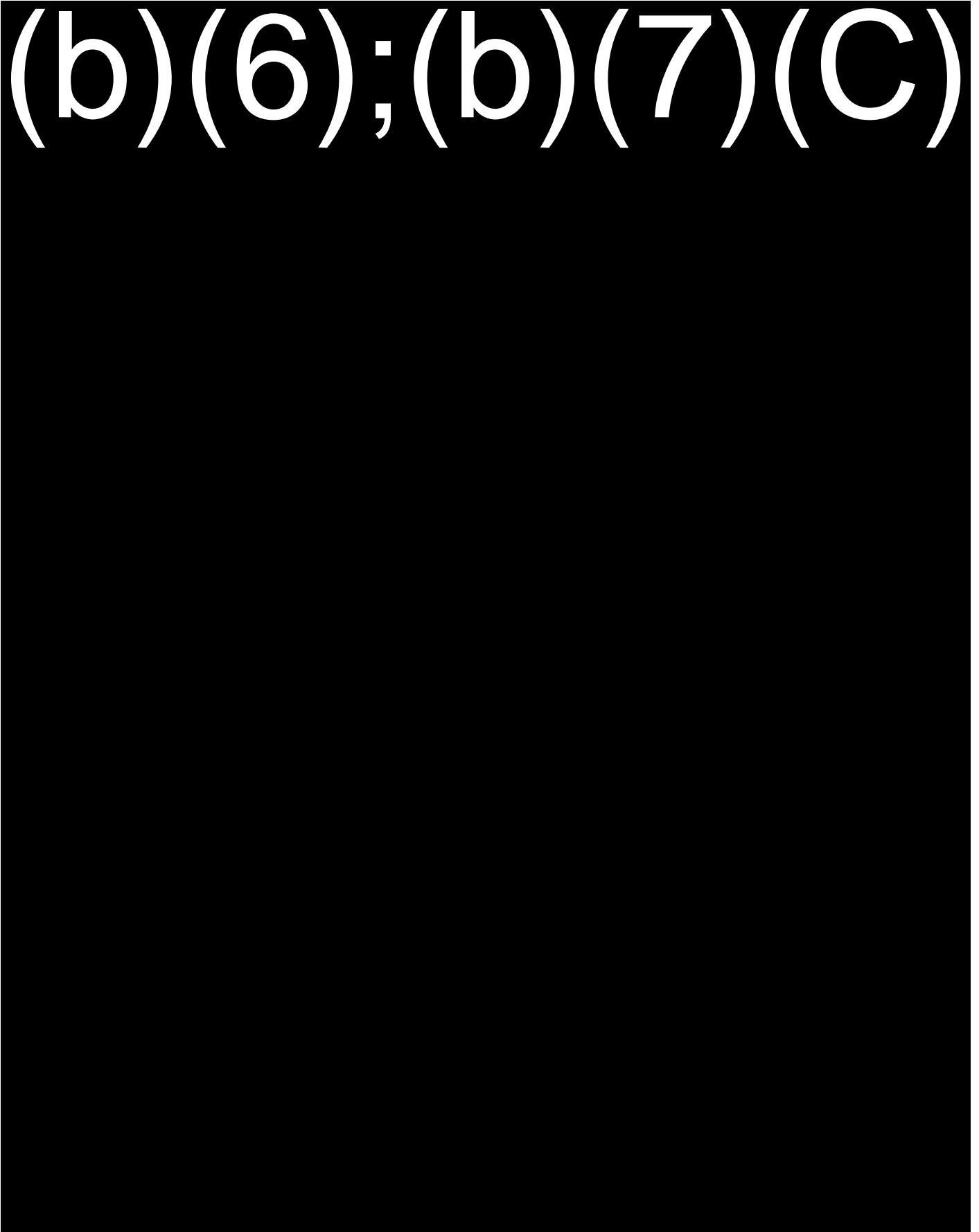
(b)(6);(b)(7)(C)




(b)(6);(b)(7)(C)




(b)(6);(b)(7)(C)



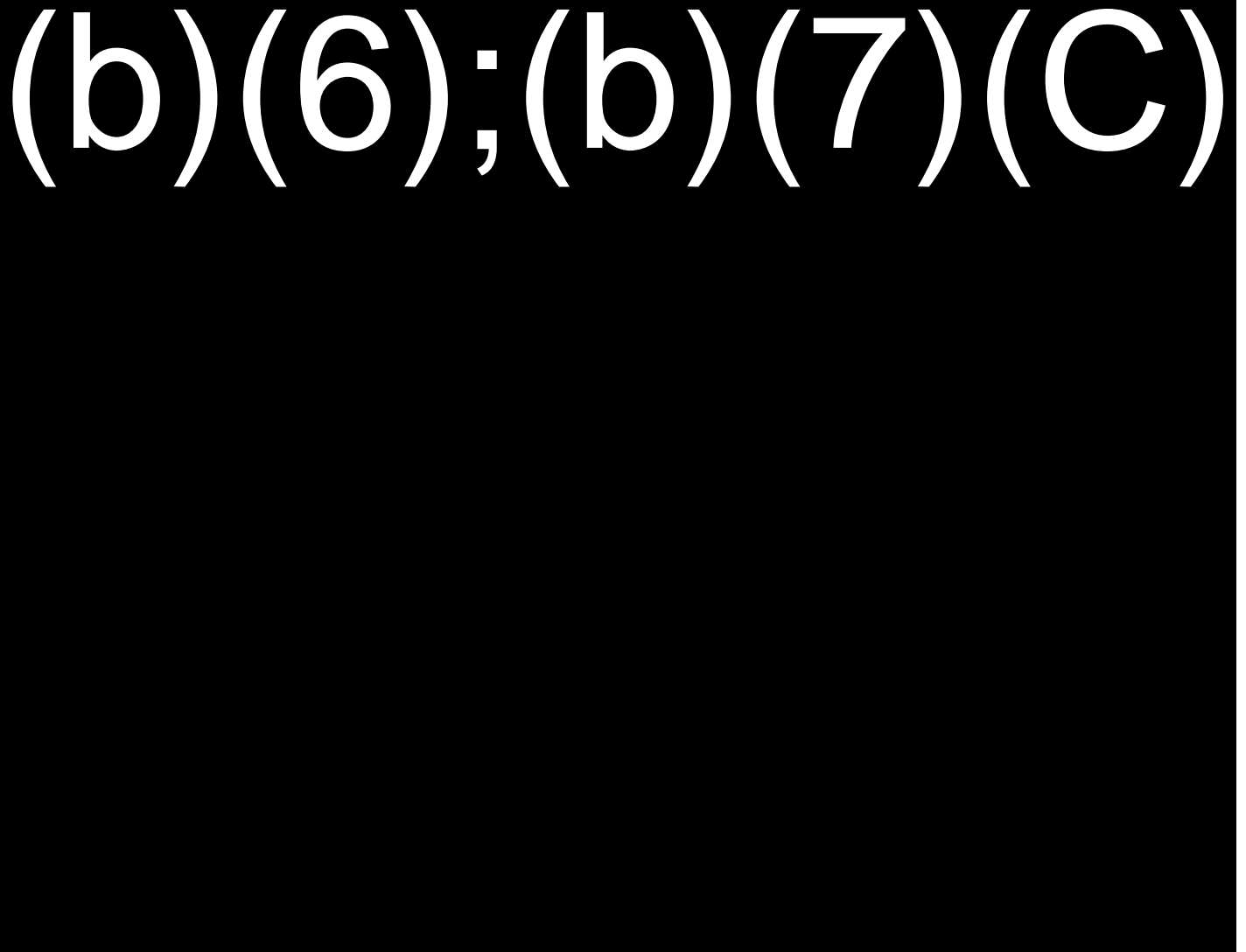
(b)(6);(b)(7)(C)



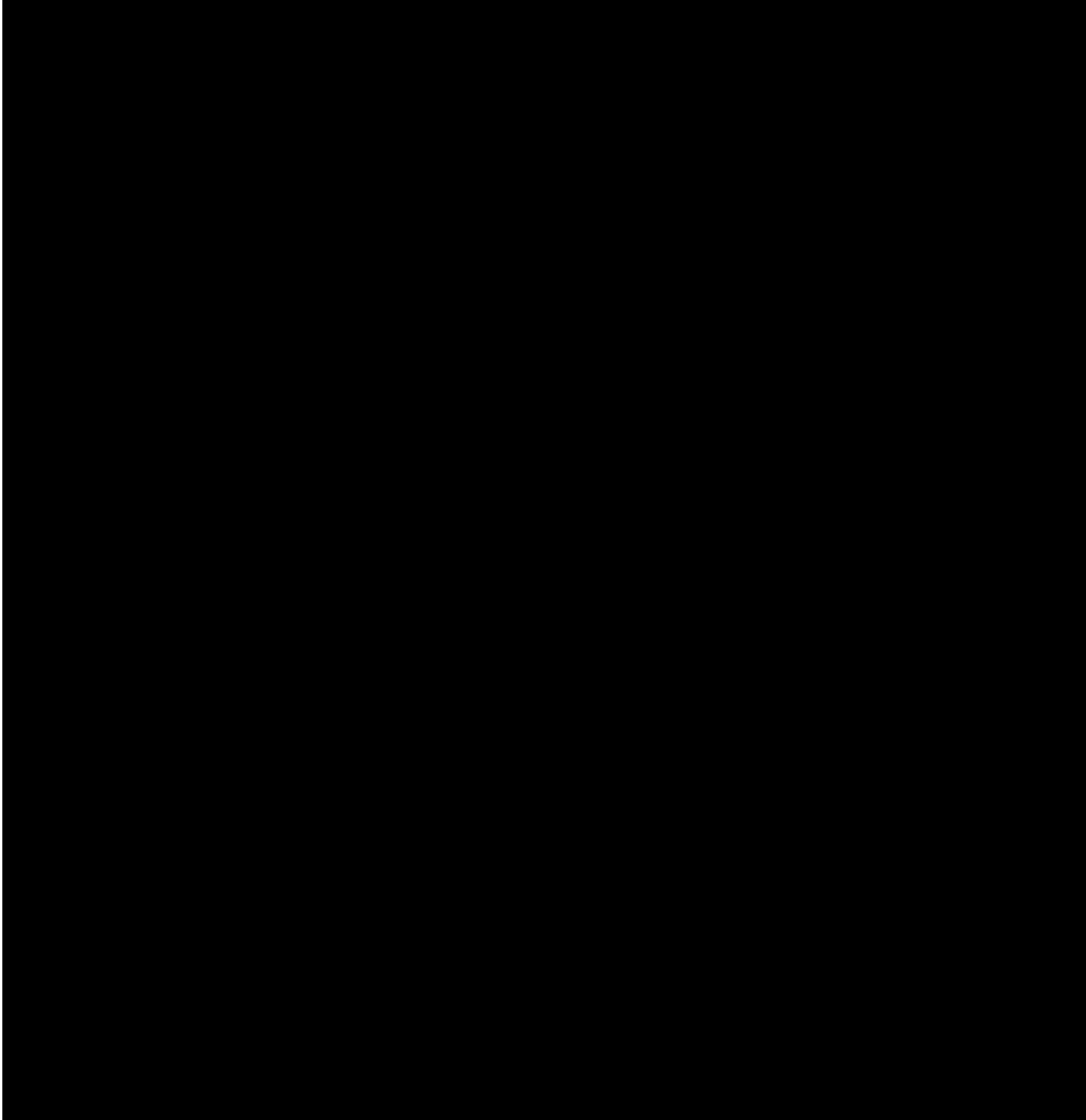
(b)(6);(b)(7)(C)




(b)(6);(b)(7)(C)



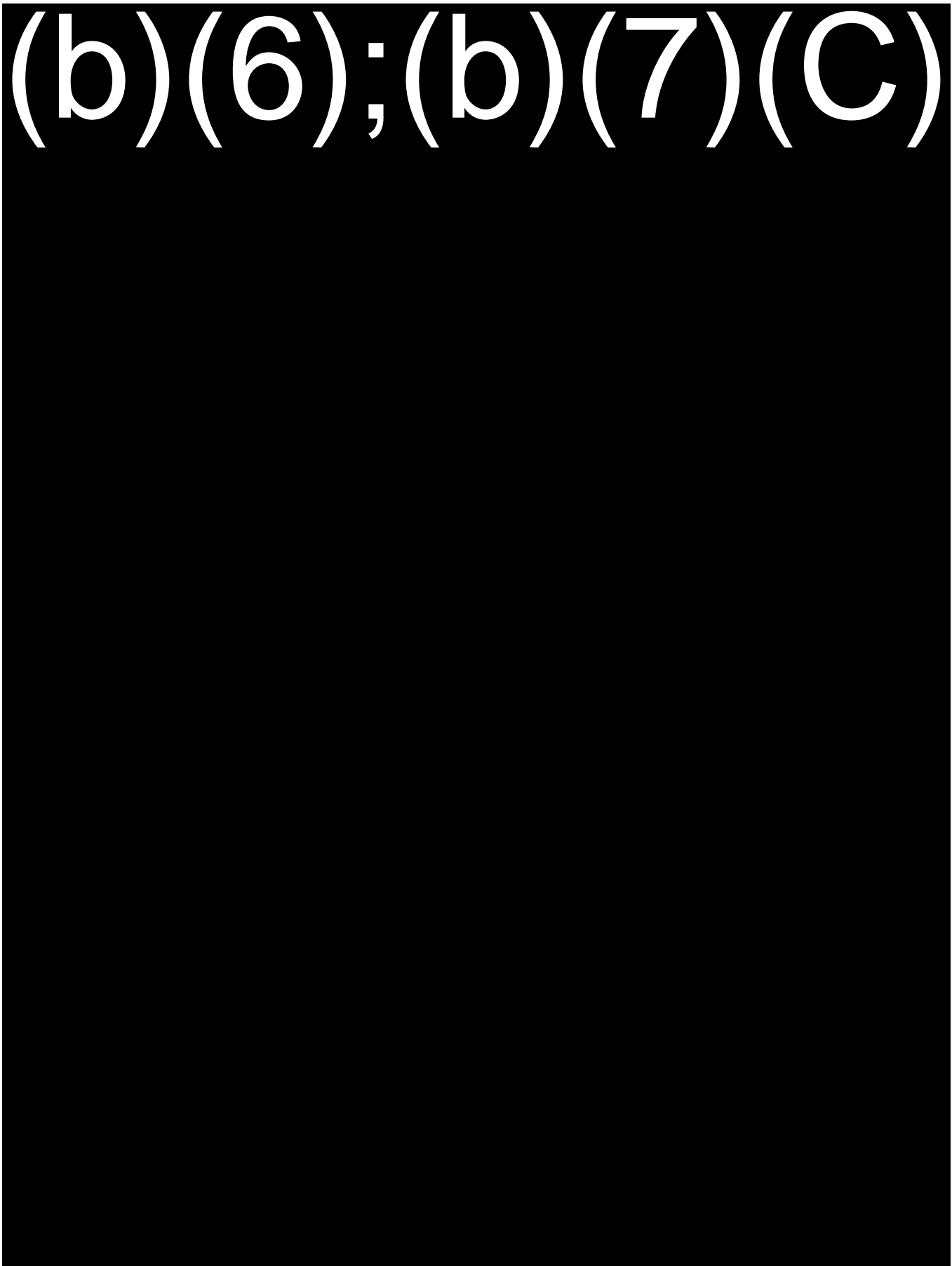
(b)(6);(b)(7)(C)



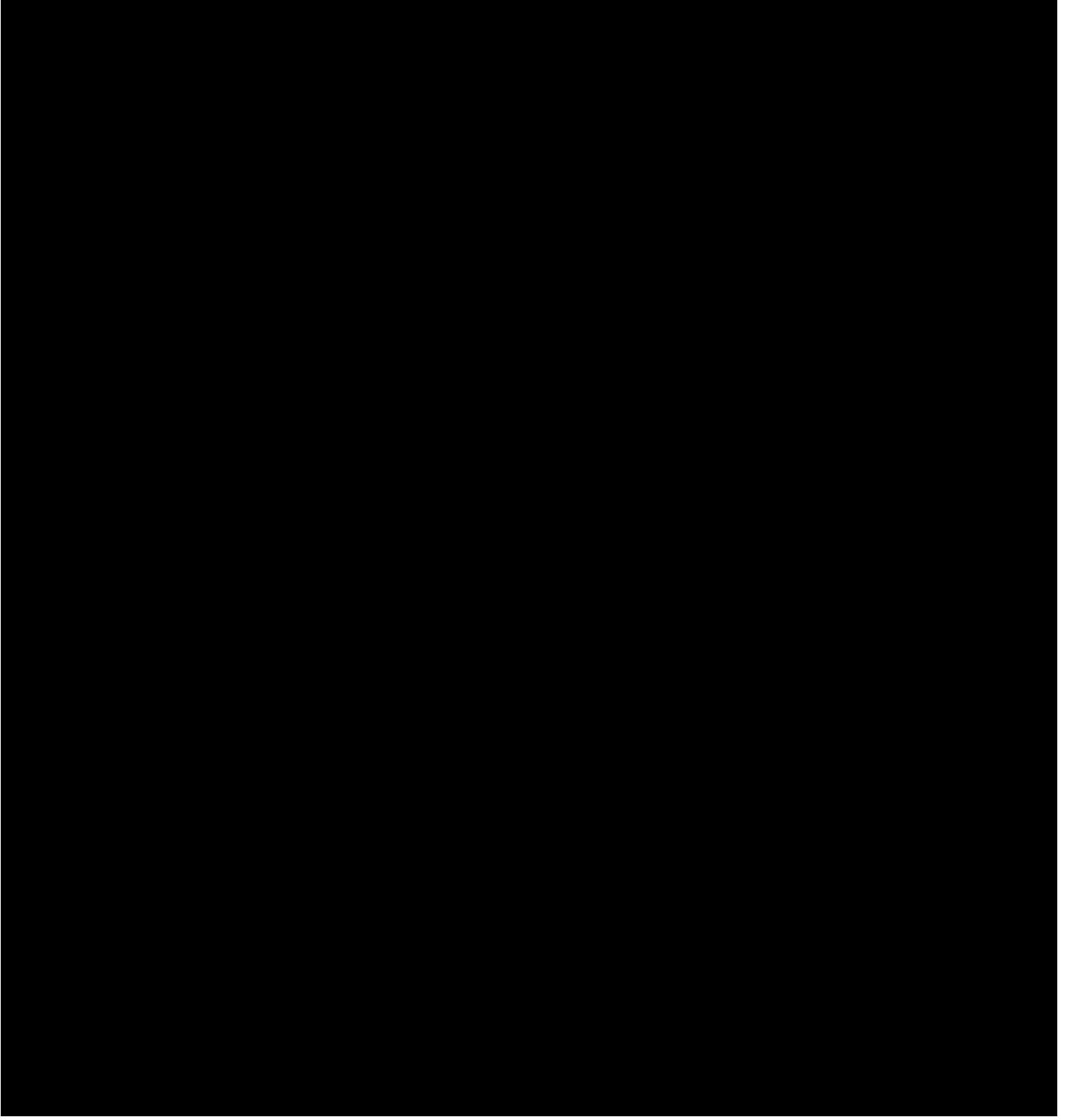
(b)(6);(b)(7)(C)



(b)(6);(b)(7)(C)



(b)(6);(b)(7)(C)



(b) (6), (b) (7)(C)

Subject: HOLD- War College Advanced Strategic Art Program Brief
Location: USBP CONFERENCE ROOM (b) (6)

Start: Thu 2/9/2017 12:00 PM
End: Thu 2/9/2017 2:00 PM

Recurrence: (none)

Organizer: USBP CONFERENCE ROOM (b) (6)

POC: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: Army War College Q&A
Location: Conference Room (b)

Start: Thu 2/9/2017 1:30 PM
End: Thu 2/9/2017 2:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b) (6), (b) (7)(C)

POC (b) (6), (b) (7)(C)

Attached are topics that they will be discussing, Deputy Provost will fill in at the end and field questions from the cohort.

<<U.S. Army War College - Advanced Strategic Art Program Brief>> <<HOLD- War College Advanced Strategic Art Program Brief>>

(b) (6), (b) (7)(C)

Subject: HOLD- War College Advanced Strategic Art Program Brief
Location: USBP CONFERENCE ROOM (b)

Start: Thu 2/9/2017 12:00 PM
End: Thu 2/9/2017 2:00 PM

Recurrence: (none)

Organizer: USBP CONFERENCE ROOM (b)

POC: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Tuesday, January 31, 2017 1:30 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C) PROVOST, CARLA (USBP)
Subject: U.S. Army War College - Advanced Strategic Art Program Brief
Attachments: 2017 ASAP brochure.pdf; AY 17 ASAP Seminar Narrative Bios .pdf; 2017 DHS BP Access Roster.docx

Good afternoon (b) (6), (b) (7)(C)

Thank you again for making the call happen with Chief. As discussed, I am asking for 1300 - 1500 discussion with the strategic leadership regarding this framework:

(b) (5)

As an aside, DCPA YUM (b) (6), (b) (7)(C) (ASAP Graduate) will be in the room on that day to bridge any gaps between the military group and Border Patrol if necessary.

Current Class Overview for ASAP:

The Unified Action Course is about a number of things including National Security Council and interagency themes, national security direction and pursuit, understanding institutional cultures including People, Process and Policy, and strategic advisor and senior leader skill development. The mandate for homeland security and homeland defense feature high on our U.S. vital interests and strategic objectives.

I have attached three items for you to forward:

- The ASAP Trifold for 2017
- Our narrative bios of the students
- **An access roster that may be helpful – I think the roster will be sufficient for access.**

Any bios that you might have for the Chief(s) would be very helpful. Please let me know what you need from me to get the guy pre-vetted for access into the RRB.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)
Patrol Agent in Charge
(b) (7)(E) Station
(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: B1 VTC with Field Chiefs*****TIME CHANGE 1100-1130 EST*****
Location: OBP CR (b) (7)(E)

Start: Fri 2/17/2017 10:00 AM
End: Fri 2/17/2017 10:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: VITIELLO, RONALD D (USBP)

Required Attendees: BP Field Chiefs; BP Field Deputies; BOATRIGHT, ROBERT L; (b) (6), (b) (7)(C); LUCK, SCOTT A (USBP); HUFFMAN, BENJAMINE C; SKERO, AUSTIN L; HOOVER, CRINLEY S; PROVOST, CARLA (USBP); (b) (6), (b) (7)(C) CHAVEZ, GLORIA I; HUDSON, RICHARD (b) (6), (b) (7)(C) USBP HQ Adjutants; (b) (6), (b) (7)(C)

Optional Attendees: (b) (6), (b) (7)(C) MARTINEZ, MARIO; (b) (6), (b) (7)(C); SELF, JEFFREY D; HUDAK, MATTHEW J; (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) HARRISON, DOUGLAS E; (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) PADILLA, MANUEL JR; (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) SCOTT, RODNEY S; (b) (6), (b) (7)(C) MODLIN, JOHN R; (b) (6), (b) (7)(C) HEITKE, AARON M; PORVAZNIK, ANTHONY J; (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Due to scheduling conflicts with the Office of the Commissioner, the VTC time has changed from 1100-1130 EST Today.

-

Good Afternoon,

Chief Vitiello would like to host a Video Teleconference (VTC) on Friday, 2/17/17, from 1500-1530 EST.

The bridge will be established at 1430 EST to allow sectors to dial in early and troubleshoot if necessary.

Below is telecon information in case you have technical difficulties with the VTC:

Access Number: (b) (7)(E)

Participant Code (b) (7)(E)

Tentative agenda is attached.

Thank you!

(b) (6), (b) (7)(C)

Assistant Chief

Adjutant to the Chief

U.S. Border Patrol Headquarters

Office: (b) (6), (b) (7)(C) Mobile: (b) (6), (b) (7)(C)



© 2010 WDC: Blandly
Blandly: Blandly: Blandly...



WDC:
Blandly: Blandly: Blandly...



Customs & Border Protection

Bridge Request Form

VTC Program

Date: 2/2/2017

Requestor / Point of Contact

Primary POC:	(b) (6), (b) (7)(C)		
Primary Location:	Conference Room (b) (7)(E)		
Primary Phone:	(b) (6), (b) (7)(C)	Cell Phone:	(b) (6), (b) (7)(C)
E-mail Address:	(b) (6), (b) (7)(C)		
Site VTC#:	(b) (7)(E)		

Conference Appointment Details





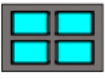

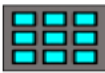



Conference Date:	2/3/2017		
Reoccurrence:	Monday _____ Tuesday _____ Wednesday _____ Thursday _____ Friday _____ Daily _____ Weekly _____ Monthly _____		
Duration & Time Zone:	11:00:00 AM Start	11:30 Finish	(A 30 minute window is recommended for connection prior to your scheduled meeting time.)
Number of VTC Sites:	20		

Conference Screen Option

VTC Screen Option: Continuous presence is the way the monitor looks during a videoconference when it is divided into three or more windows. Each window contains a view of the participants at the remote sites. The benefit of continuous presence is that you can see all of the meeting participants at the same time during a Multi-Site meeting. It is accomplished by transmitting two or more simultaneous images.

Please select one of the following options:

1 - Continual Presence

 1 - Continual Presence	 2X "Two By"	 2X-V "Two By-Vertical"	 3X = 2 side-by-side w/ Large Screen Top or Bottom	 4X "Four By"	 4+1 "Four+One"
 9X "Nine By" (Hollywood Sq.)	 7+1 "Seven+One"	 5+1 "Five+One"	 Other Options		

Additional Viewing Modes (4X4, 8+2, 12+1): Large conferences of 10 or more sites may benefit from these three viewing modes. Lecture mode is also available. The small window may be too small to be useful on a small TV screen/monitor.

UPON RECEIPT OF BRIDGE CONFIRMATION, PLEASE CONTACT ALL CONFERENCE PARTICIPANTS TO ENSURE THAT THE PARTICIPATING LOCATIONS HAVE RESERVED THE APPROPRIATE ROOM AND ASSISTANCE IS AVAILABLE, IF NECESSARY, TO OPERATE THE EQUIPMENT

VTC Conference Participants

Please use *Update_Field700Number/CBP DIRECTORY* as reference

VTC Participants	Site Name	POC Contact Name	POC Contact Number	VTC Number
1	Del Rio	(b) (6), (b) (7)(C), (b) (7)(E)		
2	(b) (7)(E)			
3	Buffalo			
4	Detroit			
5	Grand Forks			
6	Havre			
7	Miami			
8	El Paso			
9	New Orleans			
10	Ramey			
11	SOG			
12	Swanton			
13	Yuma			
14	Tucson			
15	RGV			
16	Laredo			
17	Blaine			
18	San Diego			
19	El Centro			
20	Houlton			

Note: VTC Bridge Administrator will not be responsible for the coordinating with each location on the availability of the room or with the operation of the equipment during the scheduled conference. The VTC Bridge Administrator will provide assistance with connectivity issues and test calls prior to the conference. The Requestor is then responsible to forward this information to the teleconference participants. When requesting a CBP Video Teleconferencing Bridge, it is recommended that you provide 24 hour notification prior to desired conference date.

FOR TECHNICAL ASSISTANCE DURING YOUR VIDEOCONFERENCE, PLEASE CONTACT VTC OPERATIONS AT (b) (7)(E)

AGENDA:

- USBP Headquarters Opening Remarks
 - Chief Vitiello **(5 mins)**

- S1 Visit Debrief
 - TCA Remarks
 - Acting Chief Chavez **(5 mins)**
 - SDC Remarks
 - Chief Barlow **(5 mins)**

- Border Wall Discussion
 - Chief Martin **(5 mins)**

- CODEL Schedule Update
 - Chief Chavez **(5 mins)**

- Recruiting Effort Update
 - Chief Hudson **(5 mins)**

- Questions from the Field

- USBP Headquarters Closing Remarks
 - Chief Vitiello **(5 mins)**

(b) (6), (b) (7)(C)

Subject: B1 VTC with the Field Chiefs

Location: OBP CR (b) (7)(C)

Start: Fri 2/3/2017 10:00 AM

End: Fri 2/3/2017 10:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: VITIELLO, RONALD D (USBP)

Required Attendees: BP Field Chiefs; BP Field Deputies; ROBERT L BOATRIGHT

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) SCOTT A LUCK (USBP)

(b) (6), (b) (7)(C)

CRINLEY S HOOVER (b) (6), (b) (7)(C) CARLA PROVOST (OPR)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) GLORIA CHAVEZ I

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Good Afternoon,

Chief Vitiello would like to host a brief Video Teleconference (VTC) on Friday, 2/3/17, from 1100-1130 EST.

The bridge will be established at 1030 EST to allow sectors to dial in early and troubleshoot if necessary.

Below is telecon information in case you have technical difficulties with the VTC:

Access Number: (b) (7)(E)

Participant Code: (b) (7)(E)

Thank you!

(b) (6), (b) (7)(C)

Assistant Chief

Adjutant to the Chief

U.S. Border Patrol Headquarters

Office: (b) (6), (b) (7)(C) | Mobile: (b) (6), (b) (7)(C)



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Revised from 2/2/2010



Customs & Border Protection

Bridge Request Form

VTC Program

Date: 2/2/2017

Requestor / Point of Contact

Primary POC:	(b) (6), (b) (7)(C)		
Primary Location:	Conference Room (b) (7)(E)		
Primary Phone:	(b) (6), (b) (7)(C)	Cell Phone:	(b) (6), (b) (7)(C)
E-mail Address:	(b) (6), (b) (7)(C)		
Site VTC#:	(b) (7)(E)		

Conference Appointment Details





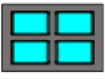

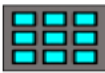



Conference Date:	2/3/2017		
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 1 - Continual Presence	 2X "Two By"	 2X-V "Two By-Vertical"	 3X = 2 side-by-side w/ Large Screen Top or Bottom	 4X "Four By"	 4+1 "Four+One"
 9X "Nine By" (Hollywood Sq.)	 7+1 "Seven+One"	 5+1 "Five+One"	 Other Options		

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VTC Conference Participants

Please use *Update_Field700Number/CBP DIRECTORY* as reference

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2	(b) (7)(E)			
3	Buffalo			
4	Detroit			
5	Grand Forks			
6	Havre			
7	Miami			
8	El Paso			
9	New Orleans			
10	Ramey			
11	SOG			
12	Swanton			
13	Yuma			
14	Tucson			
15	RGV			
16	Laredo			
17	Blaine			
18	San Diego			
19	El Centro			
20	Houlton			

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FOR TECHNICAL ASSISTANCE DURING YOUR VIDEOCONFERENCE, PLEASE CONTACT VTC OPERATIONS AT (b) (7)(E)

(b) (6), (b) (7)(C)

Subject: B1-Senior Ldrshp Catch-up
Location: Teaming Area

Start: Fri 2/24/2017 9:00 AM
End: Fri 2/24/2017 9:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: VITIELLO, RONALD D (USBP)
Required Attendees: PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP)

(b) (6), (b) (7)(C)

Subject: B2 Meeting - Wall
Location: Conference Room (b)

Start: Thu 2/2/2017 10:15 AM
End: Thu 2/2/2017 11:15 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: HULL, AARON A; (b) (6), (b) (7)(C) MARTIN, JERRY B; MARTINO, GERALD B;
HUDSON, RICHARD M; HOOVER, CRINLEY S; (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Please forward as appropriate.

(b) (6), (b) (7)(C)

Subject: Boss Shepherds
Location: 513 13th. Street NW
Washington, DC United States 20004

Start: Mon 2/27/2017 11:00 AM
End: Mon 2/27/2017 1:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6);(b)(7)(C)

When: Monday, February 27, 2017 12:00 PM-2:00 PM. (UTC-05:00) Eastern Time
(US & Canada)

Where: 513 13th. Street NW
Washington, DC United States 20004

~~*~*~*~*~*~*~*~*

This reservation is for 12:00 PM, local time at the restaurant.

Boss Shepherd's is Penn Quarter's hottest farm-to-table restaurant, where guests can enjoy a fresh approach to traditional American cuisine. Named after DC's original governor, who was often referred to as the Father of Modern Washington, Boss Shepherd was one of the most powerful city bosses in his day and was responsible for creating DC's infrastructure, ultimately convincing Congress to continue to operate in the District of Columbia. A statue of Boss Shepherd reigns half a block away, in front of the John A. Wilson Building.

Instilled with southern inspiration, the menu boasts fresh takes on time-honored, rustic classics that can please the palate of any guest. Our use of farm-to-table ingredients is evident in innovative starters such as the Maine blue mussels with sausage, cider beer, vermouth and pickled chili, or delectable bone marrow served with herbs, pickled egg, breakfast radish and toast.

2023472677x

Confirmation Number (b) (7)(E)

Special Requests:

Map: <http://maps.google.com/?hl=en-US&ie=UTF-8&oe=UTF-8&q=513+13th.+Street+NW+,+Washington,DC,20004>

(b) (6), (b) (7)(C)

Subject: Briefing Book Discussion
Location: B2s Office

Start: Tue 2/7/2017 11:00 AM
End: Tue 2/7/2017 11:30 AM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

(b) (6), (b) (7)(C)

Subject: Briefings prep

Start: Thu 2/2/2017 1:00 PM

End: Thu 2/2/2017 2:00 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

(b) (6), (b) (7)(C)

Subject: Bring Surface Pro to Work - Your favorite adjutant as B2

Start: Wed 2/1/2017 5:15 AM

End: Wed 2/1/2017 5:45 AM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

(b) (6), (b) (7)(C)

Subject: (b) (6), (b) (7)(C)

Start: Thu 2/23/2017 7:00 AM

End: Thu 2/23/2017 7:30 AM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

(b) (6), (b) (7)(C)

Subject: Canceled: CODEL Messaging Call hosted by OCA *****CANCELLED*****
Location: OBP CR# [REDACTED]
Start: Fri 2/17/2017 3:30 PM
End: Fri 2/17/2017 4:00 PM
Show Time As: Free
Recurrence: (none)
Meeting Status: Tentatively accepted
Organizer: VITIELLO, RONALD D (USBP)
Required Attendees: PADILLA, MANUEL JR; MARTINEZ, MARIO; HUDAK, MATTHEW J (b) (6), (b) (7)(C)
LOWRY, KIM M; (b) (6), (b) (7)(C); PROVOST, CARLA (USBP); LUCK, SCOTT A
(USBP); USBP HQ Adjutants; CHAVEZ, GLORIA I; HULL, AARON A; SELF, JEFFREY D; BP
Field Chiefs; BP Field Deputies; HUDSON, RICHARD M; BOATRIGHT, ROBERT L; SKERO,
AUSTIN L
Optional Attendees: (b) (6), (b) (7)(C) QUINN, TIMOTHY; (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) HEITKE, AARON M; PORVAZNIK,
ANTHONY J; (b) (6), (b) (7)(C) MODLIN, JOHN R; (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Importance: High

Good Afternoon,

After further discussions with the Office of the Commissioner and the Office of Congressional Affairs, it has been determined that the telecon this afternoon is cancelled. We will be operating off of the guidance passed on this morning's VTC.

Have a great weekend.

Thank you!

Good Morning,

Due to a scheduling conflict with the Office of the Commissioner, this telecon has been rescheduled for Friday, 2/17/16, from 1600-1630 EST.

I apologize for the late change.

Thank you!

Good Evening,

In preparation for next week's CODELs, OCA would like to host a brief teleconference to ensure consistent messaging.

Below is the dial in information:

Number: (b) (7)(E)

PIN: (b) (7)(E)

Also attached are background documents for context.

Thank you.



Booster's Name: Bill	Booster's Name: Bill	Wall's Performance	Wall's Performance	Scientist's Name: David	Scientist's Name: David	2016-17: 0.00 - 0.00
Response: 100%	Response: 100%	Percent 10000%	Percent 10000%	See number of comments...	See number of comments...	Booster's Name: ...

[illegible]

- To date, U.S. Customs and Border Protection (CBP) completed **654 miles of primary pedestrian and vehicle fence.**
 - Border Fence provides persistent impedance to illegal cross-border activity, which offers Border Patrol agents more time to respond to and resolve threats.
 - CBP has completed three main fence programs since the enactment of the Secure Fence Act in 2006: Pedestrian Fence (PF) 70, PF 225, and Vehicle Fence (VF) 300. Any fence constructed prior to these programs is considered “legacy.”*
 - Tactical Infrastructure (TI) also includes gates; roads, bridges and boat ramps; drainage structures and grates; lighting and electrical systems; and vegetation and debris removal.

**The term “legacy” is also used to define older fence designs including landing mat. These legacy designs are being assessed for replacement.*

Please note that numbers may not add up due to rounding. Fence mileage is tracked to the thousandth decimal place.

~~FOR OFFICIAL USE ONLY~~

~~LAW ENFORCEMENT SENSITIVE~~

Data Source: CBP OFAM, 12/6/2016

Map of Existing Fence



U.S. Customs and
Border Protection

(b) (7)(E)



(b) (7)(E)

(b) (7)(E)



(b) (7)(E)



(b) (7)(E)

CBP CONGRESSIONAL AFFAIRS EVENT SUMMARY

EVENT DATE: Tuesday, February 7, 2017
Panel I: 10:00 a.m.; Panel II: 2:00 p.m.
PRIMARY OCA TEAM: Border, Air & Marine Operations
PRIMARY OCA STAFF: (b) (6), (b) (7)(C) (Panel I) and (b) (6), (b) (7)(C) (Panel II)
TYPE OF EVENT: Hearing entitled "Ending the Crisis: America's Borders and the Path to Security"
COMMITTEE: House Committee on Homeland Security
LOCATION: House Visitor Center

WITNESS

Panel I

1. The Honorable John F. Kelly, Secretary, U.S. Department of Homeland Security

Panel II:

1. Mr. Steve C. McCraw, Director, Texas Department of Homeland Security
2. Mr. Joe Frank Martinez, Sheriff, Val Verde County, Texas
3. Mr. Leon N. Wilmot, Sheriff, Yuma County, Arizona
4. The Honorable Eddie Treviño, Jr., County Judge, Cameron County, Texas

COMMITTEE HEARING LINK:

<https://www.c-span.org/video/?423321-1/homeland-security-secretary-john-kelly-testifies-us-border-security>

CONGRESSIONAL ATTENDEES (**Indicates that the Member attended both Panels)

Majority	Minority
Rep. Michael McCaul (R-TX-10) <i>Chairman</i> **	Rep. Bennie Thompson (D-MS-2) <i>Ranking Member</i> **
Rep. Lamar Smith (R-TX-21)	Rep. Shelia Jackson Lee (D-TX-18)
Rep. Peter King (R-NY-2)	Rep. James Langevin (D-RI-2)
Rep. Mike Rogers (R-AL-3)	Rep. Cedric Richmond (D-LA-2)
Rep. Jeff Duncan (R-SC-3)	Rep. William Keating (D-MA-9)
Rep. Tom Marino (R-PA-10)	Rep. Donald Payne (D-NJ-10)
Rep. Lou Barletta (R-PA-11)	Rep. Filemon Vela (D-TX-34) **
Rep. Scott Perry (R-PA-4) **	Rep. Bonnie Watson Coleman (D-NJ-12) **
Rep. John Katko (R-NY-24)	Rep. Kathleen Rice (D-NY-4)
Rep. Will Hurd (R-TX-23) **	Rep. J. Luis Correa (D-CA-46)
Rep. Martha McSally (R-AZ-2)	Rep. Val Butler Demings (D-FL-10)
Rep. John Ratcliffe (R-TX-4)	Rep. Nanette Diaz Barragán (D-CA-44) **
Rep. Dan Donovan (R-NY-11)	
Rep. Mike Gallagher (R-WI-8)	
Rep. Clay Higgins (R-LA-3)	
Rep. John Rutherford (R-FL-4) **	

CBP CONGRESSIONAL AFFAIRS EVENT SUMMARY

Rep. Thomas Garrett, Jr. (R-VA-5)	
Rep. Brian Fitzpatrick (R-PA-8)	

EXECUTIVE SUMMARY

On February 7, 2017, DHS Secretary Kelly testified before the House Committee on Homeland Security. Top tier topics discussed were the President's Executive Order (EO on vetting and the EO involving a border wall. Specific questions on vetting included concerns of terrorists using cover of refugee status as a way of entering the U.S., reasoning of the seven countries that were selected as part of the EO regarding vetting, if more countries should be added or taken of the list, and if there was confusion and chaos during DHS/CBP's efforts to implement executive order. Specific questions on border security included concerns on how the wall would be paid for, would wall extend across whole southwest border, what exactly was meant by "barrier", and what are the elements of a layered approach to protect our borders. Additional questions included overall northern, southern and costal border security, hiring of more Border Patrol Agents as indicated in the EO, front line agent and officer (CBP) morale and ability to perform their job, need for ramping up of courts/judges (ICE) to implement executive order direction on quick deportations, need for reduction in U.S. drug demand, tactics used by cartels and smugglers to get products (drugs, people, counterfeit money, weapons) into the U.S., and DHS's cybersecurity mission.

GET BACKS

1. Ranking Member Thompson: guidance CBP workforce personnel were provided once the executive order regarding vetting was signed.
2. Rep. Correa: Count of Special Interest Aliens coming from Mexico versus Canada.
3. Rep. Barragán: Specific examples of refugees slipping through existing vetting process.

KEY TAKE AWAYS

Opening statement by Chairman McCaul

- Discussed executive orders and looking forward to being updated on efforts to execute.

Opening statement by Ranking Member Thompson

- Executive order on 7 foreign countries will make our borders less safe and distracts our border personal from doing their job of protecting our border and prescreening visitors from far away countries. Opposes America tax payers paying for a border wall.

Opening Statement by Secretary Kelly

- Discussed military background, security challenges facing our country, pride in meeting DHS employees, importance of executing the law, and executing new administration's executive orders of a physical barrier and vetting.

Chairman McCaul

- What are lessons learned for trying to implement the extreme vetting order?
 - We got a cursory look at drafts and intent was to get it out quick. However, in retrospect, I should have asked it to be delayed so we could have talked further with congress and agencies on execution of order.
- What is this wall going to look like, cost, and how we are going to pay for it?
 - Just visited south Texas (McAllen) on this specific issue. Talked to ICE and CBP. Asked if we need more wall? Answer: "We need to extend some walls, fill in some areas with physical barriers (want barriers we cannot see through), and then add technology where appropriate." I'll go to Tucson and then San Diego next to ask same question. Priority is to build wall in places where front line says we need it right now.

CBP CONGRESSIONAL AFFAIRS EVENT SUMMARY

- 100 percent visibility is what we want.

Ranking Member Thompson

- Do you believe, as the President has tweeted, that the court order staying the executive order has allowed bad people in?
 - It's possible. EO's "travel pause" is to get our arms around vetting.
- Does that mean your people aren't doing their job?
 - No
- Than what does this add?
 - Looks further at 7 countries vetting and refugee vetting. I believe current vetting is loose. Info we receive from those countries is not what we should be betting our country's safety on.
- If we have let in people that are bad actors or should not have been let in, will you provide those names to the committee?
 - When we know they are a bad persons, of course.
- So you can't tell us until...?
 - Not until the boom.
- We still have to follow the law.
 - Our concern is vetting on the other end. Important to look at adding measures on the other end; countries where people are coming from.
- Can you provide us with the guidance that was provided to workforce when vetting executive order was signed?
 - Took as get back.

Rep. King

- Clarify where the 7 countries came from and if you think we should add to that list?
 - Came from previous administration and congressional statements that they are state sponsors of terrorism as well as counties that don't have embassies. Will take a look as we go forward on if they should remain on the list.

Rep. Jackson Lee

- Yemen mission, executive order on vetting, Bannon on National Security Council – I believe administration is off its wheels. Do you have any evidence of anyone coming to this country these last five years from the 7 countries?
 - Individuals from these countries have committed terrorist acts in Europe.
- But not in the U.S.?
 - I think that is correct, but can't base my view of protecting U.S. on the hope that they will never come here.
- Why was Saudi Arabia not included?
 - List is about cooperation from countries. Saudi Arabia, we may not like everything they do, but they do have good police an intelligence forces, so have good intelligence on who we are vetting there.
- What excuse do you give for children not being let in (showed pictures) who have been vetted and are refugees that now we won't let in?
 - This is a pause as we [reexamine] this process and start to look and evaluate how well these countries can vet these people.

CBP CONGRESSIONAL AFFAIRS EVENT SUMMARY

Rep. Rogers

- How do you see the securing of the border coming together with technology, type of wall (assuming you mean a virtual wall with mix of tech, barriers, and manpower)?
 - CBP and local LEOs will tell you exactly where they want a wall built right now. I will rely on them for recommendations. As we build out the wall we will support it with technology (aerostats, sensors on ground) and manpower. Concerned that some of the current tech used is from the 1980s, so need to look at upgrading that. Where we can't build a wall right now, we'll look to control border with tech and patrol.
- What's your timeline?
 - Hard to say. Depends on funding. Would like to see us well underway in two years. Currently have 650 miles of barrier now we maintain. More wall being built in San Diego sector. It's going to take time but places we could get a this right away,
- I'm going to introduce legislation to put a tax on some products from Mexico to generate money for wall resources. Have you heard of other suggestions for how we are going to pay for wall?
 - I have not. White House is working this. Haven't heard specifics.

Rep. Langevin

- Was refugee ban based on specific new evidence DHS has?
 - Based on countries that can't help us properly vet people. Countries in disarray, especially the country of Syria. Pause gives me time to work with CIA, DoD, State, etc to decide what other vetting we need. Right now it's too minimal.
- Agree that the U.S. has real threats from terrorists, and vetting is critical, but this order will make us less safe not more. Strong vetting is already in place. It's kept us safe.
- NY Times story says ban would hurt our soldiers overseas. Do you believe ban will hurt safety of military fighters over in Iraq?
 - No

Rep. Duncan

- Is President Trump's order a Muslim ban?
 - No
- Do you believe order is necessary to ensure US safety?
 - Yes
- Read previous administration leader (Sec Johnson, CIA Director, military generals) statements on vetting and border security stating. Statements conveyed ideas of: Don't know much about Syrian refugees. Hard to vet them. Records not good or lost. ISIL/terrorists will use this to their advantage and try to enter U.S. Customs & Border Protection. This new OE is good policy. I support this policy.

Rep. Richmond

- Is Steven Bannon a Dept of Homeland Security employee?
 - No
- Are you a standing member of the National Security Council?
 - Yes
- Has an advisory to the president been a standing member to the National Security Council?
 - Don't know; Hard for me to believe there hasn't been in the past.
- Find it appalling and disgraceful that Bannon is on the NSC.

CBP CONGRESSIONAL AFFAIRS EVENT SUMMARY

- In the ban it mentions 9/11; 15 of the 19 terrorists that committed 9/11 were from Saudi Arabia, so why isn't that country on the list?
 - They have very good intelligence and police foundation, which makes vetting possible.
- If it's not a Muslim ban and this is just a pause, how do we have an un-pause for Christians?
 - It's a case by case basis that I oversee for who we let in.
- Glad there is a way to do this case by case, but are we going to put persecuted first or a religion first?
 - We will not use religion as basis, persecution yes, but not religion.
- Will you keep voting infrastructure as part of critical infrastructure?
 - Yes.
- President Trump says there are 3 to 5 million people he thinks voted illegally. Are we going to investigate?
 - We should assist all states to make sure voting systems are protected.

Rep. Barletta

- Are the critics correct? Have there been no problems at all from these 7 countries?
 - My job is to protect the Homeland. Hope is not a course of action for me. Judges are in a different world; have academic discussions in a vacuum. I'm charged with protecting our nation, and can't rely on hope that they won't do us harm.
- My district is overrun with illegal migrants committing crimes and no one is speaking for the victims of these crimes. Interior EO established Victims of Crimes Committed by Removal Aliens office. How soon will that be setup?
 - Being setup as we speak. Currently setup in ICE. Asked them to raise it to the Secretary level. We need better visibility on these criminal cases that happen at the hands of illegal migrants. Intent is to have them serve them time, and then once paroled send them out of our country.

Rep. Keating

- Recent article stated Boston marathon attack would have been averted if for this EO. I was on that committee, and that's not true. Words matter.
 - Public officials at every level need to be exacting in their words to the public.
- Homegrown terrorism is my number one domestic terrorism concern; do you agree?
 - I wouldn't say the most because there are many that are pressing, but it's important.
- Chain of command issue in enacting order. Confusion from gov't, airlines, private side in enacting order. There was chaos. Do you agree?
 - If you talk to CBP that were working the counters, they don't know what you are talking about. There was no chaos.

Rep. Perry

- DHS ranked last in morale as place to work in federal government. Do you think previous administration's action, and press, has had an adverse effect on your employees (USBP especially)?
 - Yes. New at this job, but in talking to front line employees their morale has suffered. Feel hands tied behind their backs. EOs should help them be able to do their job and lift morale.
- Noted that we have caught terrorists here on U.S. soil, and lines at airports are worth our safety.

CBP CONGRESSIONAL AFFAIRS EVENT SUMMARY

- USBP Union noted that law enforcement has been hand cuffed and USBP required to let people go; migrants claiming minor status but actually gang members and trafficking drugs. Can you tell us today, what has changed in policy
 - Various policies that hampered them have been lifted. We need to reinforce surge of courts/judges to get after illegal aliens and properly deport. We can pick them up all day long but got to process them and deport them. Laws are there, and they are good laws.

Rep. Payne, Jr.

- No evidence of terrorists from the 7 countries. Countries not on that list – Lebanon, Egypt, United Arab Emirates, Saudi Arabia. Think these may need to be added?
 - Not a Muslim ban. Countries you mention have systems to help us vet. Countries on the list, put on by the last administration, do not have systems in place to help us feel confident about vetting.
- Recent EO directs you to hire 5000 USBP agents. What is the time frame for hiring these additional agents?
 - We will add to the ranks ICE and CBP people, but we will not lower standards and training. I don't think we will get 10,000 and 5,000 on board in the next couple of years, and I would rather have quality people in those roles than lower standards.

Rep. Katko

- Agree that hope is not an option, and appreciate all you're doing to keep us safe.
- My district (NY-24) is overwhelmed with heroin. By tightening up the border can you tell me how it will help curb this problem?
 - If the drugs are in the U.S. than we've lost. Columbia is our best friends in helping fight this fight. We are never going to get to zero. We don't have a drug demand reduction strategy in the U.S, and that's embarrassing. People in the south (Guatemala) tell us to stop lecturing them about drugs being made and start fixing the demand. We have to get in the business of Drug Demand Reduction. This is not a new problem – 60s and 70s – but then it was in the inner city it got less coverage, but now people are dying everywhere (rural, suburbs) so people care more, and we should capitalize on this concern.
- If you strengthen the southern border will it help?
 - Yes

Rep. Vela

- Is building a wall a real viable option?
 - He's asked me to look at what we need. There are places we need physical barriers right now, and other places we need it when we can afford it and have time to build.
- Building 2000 mile wall is not the best way to achieve border security?
 - It's a layered defense. Must also focus on (1) Drug Demand Reduction, (2) Help southern countries, (3) Immigration system that doesn't take years to return migrants to their countries, etc.
- Forcefully reject the idea of building a wall along the southern border. Mexico is a huge ally.
 - If 100% of drugs and illegal migrants and counterfeit drugs are coming up through the southwest border, than we need to do something on the southwest border.

CBP CONGRESSIONAL AFFAIRS EVENT SUMMARY

Combination of barriers, technology, manpower. The SW border is a gaping wound in our defenses.

- Has someone at CBP said you need to build a 2000 mile wall?
 - Frontline can only speak to their sector and frontline says barriers work and must be backed up by tech and manpower.
- 14 billion dollars to build a wall is a good use of resources?
 - Need physical barriers backed up by technology and people. Frontline can tell you where they need 2, 20, 50 miles built today, tomorrow, and in the future.
- Threat of terrorist entering this country is at our airports, sea points, and at southern and northern border. If we are obsessed with only the southern border aren't we missing the boat?
 - We do great at the airports, Canada is a great partner, but right now we have a completely exposed flank called the SW border. Mexican partnering is important. Need to push border 1500 miles south.

Rep. Hurd

- Need to stop talking about wall building business and need to talk about security business. 828 miles in my district. Showed natural barriers in 23rd TX district of lake, river and cannon, and asked if these count as physical barriers.
 - Secretary applied "Yes, they are a physical barrier to movement, but need to be patrolled as well" to questions.
- Do you think these are good places to build a wall?
 - I'd like to talk to the people that patrol those area.
- They will tell you they need horses [talking about cannon specific area]. San Diego doesn't need horses.
 - If that's what they need, that's what we'll look at.

Rep. Watson Coleman

- How can you say this is not a ban on Muslim when President Trump's own words have said otherwise?
 - It's a pause and it's not being done because they are Muslim but because info we can obtain from their countries for vetting. Is lacking.
- Concerned with countries not included in this ban, like Saudi Arabia? Why not them when we've included other countries that have no examples of committing acts of terrorism in the U.S.
 - Pre 9/11 we did things differently than we do post 9/11. We can work with Saudis on vetting records and info needed.
- Current vetting process for refugees from Syria is even more layered than normal vetting. Most are old, ill, and children. Why do we need to put a pause on these individuals? What is the threat? What is the reasoning?
 - Pause is to ensure we have current vetting needs in place. Pause does not put a hardship on people who have already been waiting a year or two. Understand conditions are terrible there but security here is critical.
- I know nothing is perfect, but let's not forget all the good work already being done in vetting.

Rep. McSally

- Submitted union statement for the record [look into getting copy].

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CBP CONGRESSIONAL AFFAIRS EVENT SUMMARY

- Four main areas of concern:
- (1) Measurement of border security is currently insufficient. Asked USBP Chief Vitiello last year what percent of the 2000 mile border they had SA on. Answer – 56%. Not acceptable.
- (2) We are seeding territory. USBP talks about defense in depth and that we have days or hours to intercept illegals, but for those of us that live there, that is just not the case.
- (3) Checkpoints - fixed check points don't actually work, and we don't even take metrics to know if they would work. We may small time smugglers, but cartels are smarter.
- (4) Actual number of USBP patrolling border versus doing other work is wrong ratio. What is that number?
 - Have heard from front line agents/officers some of the concerns you mention and I will take a look at all this.

Rep. Rice

- Article reports that Mr Bannon told you not to lift the green card part of the EO.
 - Every part of that article was wrong. Reporter (or sources) made it up.
 - I work for one man – President Trump.
- I'm sure you meant you work for the American people first and foremost.
- If EOs are going to continue at this pace, how will you make sure you are better involved in process to craft EOs and how they are rolled out?
 - I was involved in some of the writing of the EOs, but in future we will more fully engage congressional leadership before rolling out EOs.
- President Trump spent 18 months talking about banning Muslims. You are now saying it's a "pause" and not geared towards Muslims. If that's true, what ways would you recommend to make vetting better? The EO was void of suggestions.
 - Campaign rhetoric is different than when you sit in the actual seat. He's tasked me to protect the nation and get control of the SW border.
- Bring us suggestions on the vetting process.
- President Trump has said the press doesn't report on terrorists incidents. Do you agree?
 - Think they do their best, but they go with the story and facts they have. Real info is in classified realm, and they can't cover that.
- Do you know what terrorist incidents the President was referring to?
 - No.

Rep. Ratcliffe

- Texas has heard a lot of tough talk for a long time, but not real action. They've lost faith in federal government. I concerned that we deport illegals on Tuesday and they cross the "imaginary unsecured line" again on Wednesday. I'm grateful administration and you will take these threats seriously.
- Digital borders are even more difficult to defend. Cybersecurity is the national security issue of our time. Affects personal information, infrastructure, economy, etc. DHS cybersecurity mission is immense. Look forward to working with you on this.
- Will DHS maintain role it currently has in protecting .gov domain?
 - Yes. Threat is changing faster than we are keeping up with it. Sensitive to this concern. Got to partner with industry.

CBP CONGRESSIONAL AFFAIRS EVENT SUMMARY

Chairman McCaul

- Soon to be published Executive Order on cyber must be worked with this committee. Do not want it to be against current law. This is critical.
 - We are working with your staff. Leaked draft is not the real one. We will make sure EO says the right things and works on the right things, and will work on this with Congress.

Rep. Correa

- Muslim citizens in my community, and around the country, are sacred.
- We must address immigration with good public policy. DACA covers good people that do good needed work here. Why kick them out?
 - I have to uphold what the law says. If the law is bad, I urge you to change the law.
- 20/30 years ago drugs came through the Caribbean. We were so good at curbing this that we shifted the drug road through Mexico. We made there country less safe through our actions. If we stop it in Mexico, won't they just move to Canada or somewhere else?
 - Agree. Drug demand is huge factor. They are mailing it now. They will find a way.
- Can you give me a count of SIAs coming from Mexico versus Canada?
 - Took as a get back.
- Mexico immigration is all time low due to economic growth. If we tax commerce in Mexico, aren't we just going to hurt there economy and then hurt stability.
 - Agree that if people are better off economically and socially in their own countries, they will stay home with their families.

Rep. Donovan

- When will you nominate FEAM administrator?
 - Trying to find the right people. Confirming them is long tedious work but important. Career public servants have stepped up and are very capable (FEMA great example). Not sure of timeline for political appointees.
- EO on interior – we depend on federal funds and grants for certain areas (believe he was referring to Operations Stonegarden). Is there guidance on how they might be affected?
 - Locals LEOs have said “please don't penalize us for actions of elected officials.” I will make sure we do this in a measured way to ensure police/sheriff depts have what they need.

Rep. Demings

- Data analytics is imperative to securing the border. Joint partnering is imperative. Do you agree?
 - Yes.
- Have you met with any stakeholders yet for data analytic partnering?
 - Not yet, two weeks on job, but will.
- We are hearing that refugee vetting checks is minimal. But our vetting process is most robust in the world. What's wrong with our process?
 - The process now is as good as it can be based on past philosophy and realities of countries that are in collapse. People interviewing refugees don't have a lot to work with. They just have to take the word of the individual. I don't think that's enough. President Trump doesn't think it's enough. Need better way to track records, money, where they've lived, contacts, etc. – anything of that nature to get our hands

CBP CONGRESSIONAL AFFAIRS EVENT SUMMARY

around this. I can't say that all 7 countries will come off in 80 days, but I hope some of them will.

- Is the list prioritized?
 - No. Two are state sponsors of terrorism, and others don't have an embassy.

Rep. Gallagher

- Domestic radicalization most concerns me.
 - Trying to get in someone's head doesn't work. Solution needs to be with parents, spouses, communities, watching sites people are going on and reporting it. Whether its extremists coming out of Christian churches, mosques, synagogues, need to watch them and report when they see signs or radicalization. Federal and state government can't do it. Got to start in the home, communities.
- To what extent will you engage Muslims, here and abroad, to combat terrorism issues?
 - In Iraq, we targeted bad guys with guns, but also worked with churches, communities, and built up partnerships and protect good people to combat terrorism. Message is the same to all people – keep an eye on your children, siblings, and report what you see. We don't need to tell them not do bad things, but need to assure them of importance to watch and report on concerns they have about people becoming radicalized.

Rep. Barragán

- Trump tweeted “check very carefully.” What was DHS not doing before that order that they are doing now.
 - Doing business as normal; obeying judge's ruling.
- Doing nothing new or different?
 - Men and women who work counters always do their work very carefully.
- Any specific examples of refugees slipping through?
 - Take for the record.
- Do you know how many countries don't have U.S. embassy?
 - No.
- Do you think it's more than 7 countries that don't have embassies?
 - Take as get back.
- So should we close our borders to all countries that don't have embassies?
 - If there are countries that don't have embassies not on this list I'm sure its cause we have confidence in there law/intel programs.
- You testified there was no chaos at CBP?
 - At airports, that is correct.
- I was at LAX and saw chaos. I asked to speak with someone at CBP and office was shut down. As a Congresswoman, I couldn't ask questions. People coming off the plane indicated chaos.
 - CBP people said they were doing their normal jobs and allowed who should pass to pass, and who should have further screening got that screening. Frontline people were focused on doing their jobs. There's a number for congress to engage DHS leadership about these issues which we can get you.

Rep. Rutherford

- I represent Port of Jackson. Talk about your experiences with Southern Command on maritime security and drug interdictions.

CBP CONGRESSIONAL AFFAIRS EVENT SUMMARY

- We can see drugs coming up thanks to joint interagency taskforce. Great deal of clarity in that area. Couple years back we did see some flow coming up the island chain through Puerto Rico and Dominican Republic again, but USCG closely watches and interdicts that. As we try to stem the border flow along the SQ border cartels will adjust to maritime area, but we have great relationships with Dominican Republic and have strong ways to interdict.
- Support USCG Cutters?
 - Yes.

Rep. Fitzpatrick

- Opioids is an epidemic that disproportionally affects the north east. Do you have a comprehensive strategy on not just slowly it down but stopping it?
 - Drug Demand Reduction critical. Cartels are brilliant in how they do business. Saw a need that U.S. wanted more heroine, so they started growing poppies. Brilliant business men that respond to demand. We need to work on border security (layered approach), follow/go after the money, work on demand reduction, strengthen ports of entry security, etc.

Rep. Higgins

- I don't think last administration used social media enough to track potential terrorist. To what extent will we increase this in the vetting process?
 - Already looking at enhanced/additional screening, regardless of vetting EO, that may involve asking for websites and passwords. Kinds of things we are thinking about.

Rep. Garrett

- Series of quick direct questions on Secretary Kelly's duty under the constitution to protect the constitution, U.S. security, and if more vetting than less is good.
 - Secretary Kelly answered in the affirmative to all.

~ End of Panel I ~

PANEL II

Testimony of Steve McCraw, Director, Texas Department of Public Safety

- Spoke of the mandate received from the Texas Legislature to support U.S. Border Patrol operations in response to the 2014 migrant surge. Noted concurrent rises in narcotics and human trafficking in the region.
- Spoke of the importance of focusing on fighting drugs before they enter the country. Stated a belief in "defense in height" (use of fencing, cameras, aerostats, etc.) to keep the fight at the Rio Grande rather than "defense in depth" (relates to Rep. McSally's earlier statements). Expressed that he believes that USBP, under Chief Vitiello's leadership, can get the job done. Further stated that he "hopes to get out of the {border security} business" citing approximately 4,000 highway deaths, gang violence in large cities, and other challenges.

Testimony of Joe Frank Martinez, Sheriff, Val Verde County, Texas

- Spoke of his involvement in the Texas Border Sheriff's Coalition (TBSC) and the Southwest Border Sheriff's Coalition which he chairs.
- Provided an extensive breakdown of southwest border geography, to include National Parks, privately owned lands. Discussed the role of the sheriff in these places.
- Stated that local law enforcement encounter immigration as a secondary crime in conjunction with crimes against public safety (i.e., people and property).
- Mentioned a TBSC border security plan that discusses resource requirements and collaboration. Called it a "regional solution to a national problem."

Testimony of Leon Wilmot, Sheriff, Yuma County, Arizona

- Described the surge experienced in the Yuma region in 2005-06 when there were approximately 300,000 apprehensions. Created a strain on resources and resulted in a spike in ancillary crimes.
- Quoted testimony given by Sheriff Mark Dannels of Cochise County, Arizona, before Senate HSGAC in March 2015 that described the sophistication of transnational criminal organizations.
- Cited USBP's success in 2005-06 which resulted in a 90%+ drop in apprehensions.
- Cited the need for technology, manpower, and funding of Operational Streamline (100% prosecution) and Operation Stonegarden.
- Expressed support for updating the mid-2000s strategy of "border security first, immigration reform second." (Note: see *Secure Border Initiative Fact Sheet*, November 2005)
- Expressed belief that administration of Operation Stonegarden should be removed from FEMA and relocated to the Department.
- Called for full funding of the State Criminal Alien Assistance Program (SCAAP). Claims Yuma County is reimbursed at five cents on the dollar for costs associated with incarceration undocumented criminal aliens.
- Believes that enforcement is a "legal and moral requirements more than a funding figure."

Testimony of Eddie Treviño, Jr., County Judge, Cameron County, Texas

- Spoke of the need for "common sense solutions" and against unfunded federal mandates.
- Cautioned against "misguided rhetoric toward border communities."
- Stated that the "border wall concept is ineffective and creates a false sense of security"; promoted a virtual wall of cameras, sensors, UAVs, etc., in addition to border roads to improve surveillance capabilities.
- Cited the need for resources to be routed to the Judiciary to clear the backlog of 500,000+ immigration cases.
- Expressed concerns about future labor market needs and cautioned against changes to NAFTA or implementation of a "border tax."

Questions from Chairman McCaul

- Chairman noted that he is starting his seventh term seeking to solve the problem. Said that "finally, there is the political will in Washington to address" it. Commended Texas

CBP CONGRESSIONAL AFFAIRS EVENT SUMMARY

leadership for stepping up. Knowing that there will be a border defense supplemental bill, what will Texas request?

- Director McCraw estimated \$2.3 billion based on what has already been spent; deferred to Governor Abbott. Discussed how to leverage existing capabilities. Noted that it takes time to build infrastructure and hire additional agents. Cited a need for resources that can be deployed to assist the border security mission. Further cited Texas DPS's metrics to prove success (referencing Rep. McSally's statements earlier questioning). Stated that it is "disgraceful that those who have assaulted Border Patrol Agents have not been prosecuted."
- Chairman McCaul stated that he was "trying to build a record on this." He stated that you "can't build a wall (in the Rio Grande Valley); you can build levees. The 'wall' is a rhetorical device. Asked the panel how they would best describe the wall?
 - Director McCraw discussed Texas DPS's metrics to apply "control levels." Stated that fences, etc., work for us and against cartels. A wall is "an obstacle, not a barrier. It becomes a barrier when you have enough Border Patrol Agents to respond."
 - Sheriff Martinez added that "fence is just a barrier. Manpower is more important." Gave an example of having one deputy to cover 84 miles of border; supplemented by a dozen or so Border Patrol Agents. Express a preference for barriers at strategic locations supplemented by agents and technology.
 - Sheriff Wilmot stated the need to examine natural and man-made boundaries, looking at the border section by section. Noted that in his area, there are Native American reservations with sovereign lands, the Barry M. Goldwater Range, and the Cabeza Prieta National Wildlife Refuge.
 - Chairman McCaul asked if access to federal lands would be helpful. Sheriff Wilmot said that it would citing success in the area in 2006-08.
 - Judge Treviño stated that he was surprised to learn that access to public lands was limited and expressed concern about outdated technology in use. Stated the need for boots on the ground to direct resources. Said that there is "no consensus of a definition of what constitutes a secure border. As long as there is a criminal element, it will always try to circumvent the law."

Questions from Ranking Member Thompson

- "Why not come up with a sound policy that addresses border security rather than a product like a fence?" "One size fits all model creates challenges – river, lakes, tribal lands." "You all (local law enforcement) will be consulted rather than the Washington/Big Brother/federal government coming in and telling you what to do." 1,500 persons short in CBP allotment on hiring over past two years; 5,000 additional will create 6,500 deficit." Technology to see 10, 15, 20 miles away would enable law enforcement to reposition assets. Are you (sheriffs) able to train with CBP?
 - Sheriff Martinez said that his agency and USBP work well together, but are not able to train together. Other-than-Mexican aliens are referred to Border Patrol.
 - Sheriff Wilmot stated that local officers are able to train with USBP (e.g., search and rescue); acknowledged Yuma Sector Chief Patrol Agent (b)(6);(b)(7)(C) by name. Noted that the mechanism to achieve this is Operation Stonegarden. Stated that sheriffs needs a legal means of honoring wants and warrants in other jurisdictions.

CBP CONGRESSIONAL AFFAIRS EVENT SUMMARY

- Judge Treviño noted that his region already has 54 miles of fence. He discussed the impact of 1,500 existing CBP vacancies [OCA note: accurate number is 2,600 – 1,600 Border Patrol Agents and 1,000 CBP Officers], claiming that local officers are “quasi-federal agents” due to their extensive support. Clarified that his position is *not* judicial; acts as a county commission chairman. Noted the effect of losses of Border Patrol Agents to other agencies for pay reasons. He spoke about the strain on local resources – arrest, detention, etc. of criminals. Said that additional resources are *needs* not *wants*.

Questions from Rep. Perry

- Assaults against Border Patrol Agents are not being prosecuted? Is the impetus for this failure from the federal government?
 - Director McCraw cited the case of fallen agent Alexander Kirpnick (which occurred in the Tucson Sector in June 1998) as a successful example of prosecuting violence against agents. Noted that Gov. Abbott discussed the issue with Sec. Kelly. He had no comment on the federal failure question.
- Rep. Perry stated that there should be a penalty for assault. He speculated that most people are not aware of restrictions on access to select federal lands. He further noted that some areas that access isn't the issue; the trouble is that the agency cannot build infrastructure. The eradication of Carrizo cane was also discussed.
- Rep. Perry asked if counties were having trouble getting Stonegarden money from FEMA. He further asked if SCAAP funding was going to “sanctuary cities.”
 - Sheriff Wilmot stated his belief that SCAAP funding should be prioritized to compliant communities, citing his county's \$2 million spent of jail costs. He could not confirm Rep. Perry's assertion about sanctuary cities.
- Rep. Perry asked if the “government to the south” (i.e., Mexico) is doing anything to help from a tactical or financial standpoint.
 - Sheriff Wilmot discussed the benefits of collaboration with the Mexican government in Yuma Sector's success; cited the binational Policia Internacional Sonora-Arizona (PISA) program.

Questions from Rep. Vela

- Rep. Vela inquired about the need for positive relations with Mexican counterparts?
 - Sheriff Wilmot agreed.
- Rep. Vela asked how the diversion of resources to the border has impacted Texas communities.
 - Director McCraw outlined the practice of detailing DPS troopers from around the state to the border region. Details are seven days, fourteen hours a day. The advantage is that there is a positive impact upstate. The Director said that he can see a correlation but not a direct causation between these details and the increase in highway related fatalities.
- Rep. Vela inquired about the environmental impact that a wall would have from a flood control standpoint as well as from a security standpoint.
 - Judge Treviño projected a minimal impact. Speculated that it would not impact the water table which was the initial concern. Amistad/Falcon Dams serve as

CBP CONGRESSIONAL AFFAIRS EVENT SUMMARY

back-ups. Development on both sides of the border has increased water usage reducing flooding threat.

- Rep Vela asked about the economic impact of seasonal residents.
 - Judge Treviño stated that the high number is an indication of the safety of region.

Questions from Rep. Hurd

- Rep. Hurd asked if Operations Stonegarden is restrictive in how funds are used.
 - Sheriff Martinez expressed that he would like more flexibility in how to spend the funds. All agencies are short on manpower. He would like to apply funds to base salaries for additional deputies.
 - Rep. Hurd clarified that these funds can only be used for overtime.
 - Director McCraw noted that there are alternative funding streams for base salaries. He noted that Stonegarden funds are only available to counties, not states.
 - Sheriff Wilmot stated that the program restricts types of equipment counties may purchase. Funds are broken down in fixed percentages for overtime, equipment, vehicle fleets. He stated that he would like to see DHS have more flexibility to approve different types of equipment.
- Rep. Hurd noted the debate on what “operational control” means. Cited Texas DPS’s border security levels. Asked if there is reticence from federal partners to accept the definitions and if other states had similar measures?
 - Director McCraw said that this was not the case. He stated that his people must be able to substantiate their claim; he cited use of GPS technology as key to their metrics.
- Rep. Hurd noted that he was out of time, but will follow-up on intelligence sharing.

Questions from Rep. Watson-Coleman

- Rep. Watson-Coleman noted that Cameron County owns three international bridges; asked about their economic impact. Inquired how CBP staffing shortages have impacted the local community (wait times, etc.)?
 - Judge Treviño noted that because of the shortage, there have been impacts. Folks live on one side and work on the other. Flow of people to eat, shop, seek medical care are affected. He emphasized the importance of cross-border relationships and stated his belief that wait times should be as minimal as possible while ensuring safety.
- Rep. Watson-Coleman asked “What would you tell the federal government?”
 - Judge Treviño cited the need for increases in staffing and investment in infrastructure. Noted that the Gateway Bridge was built in the 1960s, no subsequent investment; compared these to El Paso area bridges.
- Rep. Watson-Coleman inquired “How does wall impact border security?”
 - Director McCraw reiterated his “Obstacle, not a barrier” point and stated that agencies must exploit technology and natural barriers.
 - Sheriff Martinez added that “Fence in and of itself is not the only answer.”

CBP CONGRESSIONAL AFFAIRS EVENT SUMMARY

- Sheriff Wilmot noted that in Yuma County, most of the area has fences or vehicle barriers and that these had a dramatic impact on reducing the number of migrant deaths.

Questions from Rep. Rutherford

- Rep. Rutherford brought up ICE's 287(g) delegated authority program. Asked the panel to share experiences/impact of program? "Is it well utilized?"
 - Director McCraw said that it varies based on locale and works well in large jails.
 - Sheriff Martinez added that detainers are honored in Val Verde County.
 - Sheriff Wilmot noted that Yuma County has used the program in the past; but only employs it when overtime is available. He taps into local federal resources (presumable ICE) to go through paperwork to identify candidates.

Questions from Rep. Barragán

- Rep. Barragán requested unanimous consent to enter a statement from the National Immigration Council into the record. She stated that she had seen photos of people climbing over the fence then asked "who is the wall most effective against –the cartels or economic migrants?"
 - Director McCraw replied that barriers are equally effective against all threats and that, unless manpower can respond, fence itself has minimal impact.
- Rep. Barragán asked about response times for those "hopping the fence"?
 - Sheriff Martinez said that he cannot speak to USBP response times, but cited Del Rio Sector apprehension figures for a recent week.
 - Rep. Barragán followed up by asking if these were true apprehension or if these were migrants turning themselves in to authorities.
 - Sheriff Martinez again deferred to USBP. Judge Treviño added that apprehensions are down from where they were ten years ago. Overall, the border is more secure today than it has been in the past.
- Rep. Barragán asked who would suffer if Stonegarden funds were redirected out of FEMA?
 - Sheriff Wilmot clarified that these funds are not commingled with other programs (such as disaster relief) and that there would be no impact to FEMA programs.
- Rep. Barragán inquired about the prevention of deaths in the desert?
 - Sheriff Wilmot stated that in 2006, Yuma was busiest region in the nation and that his office was recovering bodies in the desert on a frequent basis. Added that the deterrence factor and the combination of personnel, technology and infrastructure all had an effect on reducing these deaths.
 - Sheriff Martinez mentioned the high number of migrant deaths in Brooks County which is not on the immediate border. [OCA note: These deaths are connected to those attempting to circumvent the Falfurrias checkpoint.]

Additional Questions from Chairman McCaul

- Chairman McCaul discussed the advantages of a brick-and-mortar wall versus fencing, citing the ability to see through fencing which provides an advantage to law enforcement.

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- Director McCraw noted that the ability to see through it is of value.
- Sheriff Martinez discussed viewing fencing in Israel.
- Judge Treviño added that agents have expressed that fences give them the opportunity to see without being seen which provides a tactical advantage.
- Sheriff Wilmot closed the discussion by expressing the importance of funding U.S. Attorneys. He cited that local attorneys must travel to Phoenix when courthouse in Yuma is operating under capacity.

~ End of Hearing ~

CBP Enterprise Services

Office of Facilities and Asset Management

Overview of CBP Fence

November 11, 2016



U.S. Customs and
Border Protection





Border Fence Overview

- To date, U.S. Customs and Border Protection (CBP) completed **654 miles of primary pedestrian and vehicle fence**.
 - Border Fence provides persistent impedence to illegal cross-border activity, which offers Border Patrol agents more time to respond to and resolve threats.
 - CBP has completed three main fence programs since the enactment of the Secure Fence Act in 2006: Pedestrian Fence (PF) 70, PF 225, and Vehicle Fence (VF) 300. Any fence constructed prior to these programs is considered “legacy.”*
 - Tactical Infrastructure (TI) also includes gates; roads, bridges and boat ramps; drainage structures and grates; lighting and electrical systems; and vegetation and debris removal.

Sector	Pedestrian Fence				Vehicle Fence
	Primary	Secondary	Tertiary	TOTAL PF	TOTAL VF
Big Bend (BBT)	4.6	0.0	0.0	4.6	0.2
Del Rio (DRT)	4.0	0.0	0.0	4.0	0.0
El Centro (ELC)	44.0	0.0	0.0	44.0	14.9
El Paso (EPT)	64.8	13.4	4.0	82.3	101.3
Laredo (LRT)	1.4	0.1	0.0	1.5	0.0
Rio Grande Valley (RGV)	54.9	0.0	0.0	54.9	0.0
San Diego (SDC)	45.9	13.6	2.0	61.4	0.4
Tucson (TCA)	71.8	0.8	0.0	72.6	139.4
Yuma (YUM)	62.9	9.0	8.3	80.2	43.8
TOTAL	354.2	36.9	14.4	405.5	299.9



U.S. Customs and
Border Protection

*The term “legacy” is also used to define older fence designs including landing mat. These legacy designs are being assessed for replacement.
Please note that numbers may not add up due to rounding. Fence mileage is tracked to the thousandth decimal place.



Map of Existing Fence

(b) (7)(E)

Please note that numbers may not add up due to rounding. Fence mileage is tracked to the thousandth decimal place.



U.S. Customs and
Border Protection

Senate Homeland Security Committee
Recent Wall/Fence Congressional Inquiries
(as of February 2, 2017)

HSGAC Staff Requests

On January 13 and January 18, HSGAC staff emailed DHS requesting information on existing fencing and plans for a border wall. DHS provided some information in response on January 18 and January 25, which we appreciated. However, some of our questions are still unaddressed. Rather than repeat them, we have tried to make them clearer below. Several of them ask for further details on Senator Tester's question related the costs of the proposed Border Wall from above:

1. DHS/CBP/Border Patrol has stated that the total cost of building 654 miles of existing fencing along the southwest border was \$2.3 billion.
2. Does that \$2.3 billion figure include:
 - a. Costs for the design and construction of all tactical infrastructure, including but not limited to fencing, gates, roads, bridges, lighting, and drainage infrastructure? If not, how much did DHS/CBP/Border Patrol spend on designing and constructing tactical infrastructure along the southwest border from FY 2007 to FY 2015?
 - b. Land acquisition costs? If not, what was the total cost – including any and all legal expenses – of acquiring all of the parcels needed to construct 654 miles of existing fencing? How many parcels had to be acquired? From how many property owners? How many condemnation cases are still pending? And what are the anticipated total costs of any still-pending condemnation cases?
 - c. Maintenance of existing fencing? If not, how much did DHS/CBP/Border Patrol spend on maintaining and repairing all tactical infrastructure along the southwest border from FY 2007 to FY 2015?
 - d. Environmental Mitigation? If not, how much did DHS/CBP/Border Patrol spend on environmental mitigation to build the 654 miles of existing fencing?

- e. Utility relocation? If not, how much did DHS/CBP/Border Patrol spend on utility relocation to build the 654 miles of existing fencing?
 - f. Removal or retirement of existing structures? If not, how much did DHS/CBP/Border Patrol spend on the removal or retirement of existing structures along the southwest border from FY 2007 to FY 2015?
- 3. How much did DHS/CBP/Border Patrol spend on the deployment of southwest border technology, surveillance and intelligence systems, including, but not limited to radar, sensors, cameras, aerostats, drones and other equipment, that was not designated as “tactical infrastructure” from FY 2007 to FY 2015?
- 4. Has DHS/CBP/Border Patrol conducted any cost-benefit analyses to determine the effectiveness of existing infrastructure, personnel, and technology in preventing the illegal entry of people, drugs, and other contraband into the United States?
- 5. What office or offices at DHS/CBP/Border Patrol are responsible for conducting cost-benefit analyses that could be used to determine the effectiveness of existing infrastructure, personnel, and technology in preventing the illegal entry of people drugs, and other contraband into the United States and/or to inform decision-making on where and how to deploy additional infrastructure, personnel, and technology?
- 6. What methodology has been used to conduct any cost-benefit analyses mentioned above? What data and metrics were examined in determining how effective existing infrastructure, personnel, and technology are in preventing the illegal entry of people, drugs, and other contraband into the United States?
- 7. What were the results of any cost-benefit analyses that DHS/CBP/Border Patrol conducted? Please send a copy of the most recent cost-benefit analysis that has been conducted.
- 8. Will the comprehensive border security study that was mandated in President Trump’s Jan. 25 Executive Order on “Border Security and Immigration Enforcement Improvements” include a cost-benefit analysis on the effectiveness of additional infrastructure, personnel, and technology in preventing the illegal entry of people, drugs, and other contraband into the United States? If so, what data, metrics, and methodology will be used to conduct the analysis? If not, why not?
- 9. Please send a full copy of the Request for Information (RFI) that was mentioned at your Feb. 1, 2017 briefing before the Senate Homeland Security and Governmental Affairs Committee. Please include any internal DHS/CBP/Border Patrol projections on the size, scope, cost and method of payment for the wall that President Trump has ordered and/or any

communications with White House officials about the size, scope, cost and method of payment for the wall.

10. What is the anticipated cost of designing and constructing all associated tactical infrastructure, including, but not limited to fencing, gates, roads, bridges, lighting, and drainage infrastructure, along the entire length of the southwest border?
11. How many additional parcels of land would need to be acquired to build a continuous wall along the entire length of the southwest border? From how many property owners? What is the anticipated cost of that land acquisition?
12. What is the anticipated annual cost of maintaining all tactical infrastructure that would be needed for a continuous wall along the entire length of the southwest border?
13. What is the anticipated cost for all environmental mitigation, utility relocation, and removal or retirement of existing structures that would be needed for a continuous wall along the entire length of the southwest border?

What is the total anticipated ongoing annual cost of hiring 5,000 additional Border Patrol agents as stipulated in the Jan. 25 Executive Order?

HOUSE COMMITTEE ON HOMELAND SECURITY HEARING ON SECURING AMERICA'S BORDERS, PANEL 1

February 7, 2017

WITNESS:

❖ JOHN KELLY, SECRETARY OF HOMELAND SECURITY

Ranking member, Mr. Thompson.

We look forward to beginning to get some answers at today's hearing. I want to thank our witnesses, Secretary of Homeland Security, again, John F. Kelly, for testifying before this committee today.

Frankly, it is somewhat unfair that Secretary Kelly is being called on to defend an executive order that, by most accounts, he was required to implement with almost no notice. The White House officials who directed the rollout of the executive order should be here to answer this debacle. But we appreciate your willingness, sir, to come before us as secretary.

I also appreciate the witnesses on our second panel being here today to share their perspectives on the security of our southern border. President Trump's words and actions related to the southern border and the government and people of Mexico have been counterproductive, to put it mildly. Like the Muslim ban, President Trump's proposed border wall will do little to better secure America's borders, but will cost Americans billions.

The department of Homeland Security has no matrix to show that border walls enhance security in a way that justifies their exorbitant cost. Putting the wall on the American taxpayers' credit card, knowing that Mexico has absolutely no intentions of paying for it, will surely leave American taxpayers stuck with the bill.

Instead, we need border security policy that keeps terrorists, their instruments, criminals and contraband out of this country while upholding American values and ensuring the flow of legitimate travelers and commerce that is vital to our nation's economy and our way of life. I look forward to engaging the witnesses and members today in a discussion about how we can do just that.

Mr. Chairman, I thank you for holding today's hearing. I yield back the balance of my time.

MCCAUL: And we look forward -- moving forward in the future with you. I applaud your quick correction of it, and I hope the courts act quickly. Because as you stated, every day we're putting American lives at danger.

Let me shift to the border. When you were commander of SOUTHCOM, you and I met several times to talk about the threats coming from south of the border, whether it be transnational criminal organizations or their potential ties to terrorism. Being from a border state, Texas, I understand this very well.

I appreciate you coming down to my state and visiting with the governor and DPS -- Steve McCraw is going to testify -- and the good men and women of CBP down there.

Can you tell us what -- the executive order came out for the border surge. I want to work closely with you on this. Can you tell us what this wall is going to look like? And you may not be able to answer this one, but how much it's going to cost and how are we going to pay for it?

KELLY: As far as the wall goes, Mr. Chairman, I specifically went down to the most affected part of the border, South Texas, down around McAllen. I specifically went down there to talk to local law enforcement, which I did -- the governor was there -- and to talk to my people on the border, ICE, as well as CBP.

We're not going to be able to build a wall everywhere all at once. So, part of the reason I went down there, first and foremost, was to ask the people that know more about this than anyone else on the planet: Do we need -- do we need -- we have walls. There's walls there, parts of walls in strategic places in McAllen on the border.

But do we need more wall? And they said, well, you know, Secretary, we need -- we need to extend some walls; we need to fill in some places with physical barriers. My preference -- their preference would not be something they couldn't see through. That was a finding for me. But they very definitely said: Yes, sir, we need a physical barrier backed up by people like us -- meaning CBP and local law enforcement -- with technology where it's appropriate.

And they had in their mind that many hundreds of miles of that sector, they had places where they wanted a physical barrier constructed, you know, tomorrow or actually yesterday, and then tomorrow -- today, tomorrow -- and you see the point. And they did point out there are parts of the border that are right now not as much of an issue as they are, say, right here in McAllen.

KELLY: I'll go to Tucson Sector later in the week, and then push over to San Diego Sector. I suspect I'll hear the same thing, because it's certainly what my leadership in the Department of Homeland Security level are telling me.

So that's -- that's where we are on the wall. Not going to build it all in an afternoon, so we'll build it in the places that the people that work that border say we need it right now. And there are places on that border, I'm told, we need it right now.

MCCAUL: Well, I couldn't agree with you more. And I'm glad you see that perspective. Every sector is different, multilayered defense, fencing, but also technologies, aviation assets. I think 100 percent visibility is what you want because if you can see the threats, you can stop them. So I look forward to working with you on that very important task.

I've been trying to get this done, sir, for the last six terms in Congress and I think now we finally have the political will to do it. And so thank you.

With that, the chair now recognizes the ranking member.

MCCAUL: The -- Mike Rogers from Alabama is recognized.

ROGERS: Thank you, Mr. Chairman.

General Kelly -- Secretary Kelly, it's good to have you here. I've enjoyed the many years of working with you through my role in the Armed Services Committee. Never thought I'd be working with you on this committee too, but I'm glad that we've got your leadership here.

ROGERS: President Trump and you have both indicated your commitment to securing the southwest border, and as you stated in answering Chairman McCaul's question, that requires a combination of things. But over the last 10 years, we've seen a multibillion dollar failure in SBI net (ph), we've seen the neutering of the Secure Fence Act and a hodgepodge of equipment investments, most of which really haven't worked well together.

So I'm really interested in specifically how you see that securing of that border coming together, with what technologies, what kind of wall -- I'm imagining that you're talking about a virtual wall that would have fencing supported by technology and personnel, but could you be more specific about how you envision it?

KELLY: Yes, Congressman. As I mentioned earlier, I mean, the men and women on the border right now -- and this include very much the local law enforcement, not just DHS personnel -- they could tell you and have told me down in that south Texas session -- sector, they can tell you where they want -- you know, exactly where they want a barrier, a wall built right now.

So, if in a world of finite time, resources, that kind of thing, we would like you know, 20 miles of wall built here. If you have more time, more money, there's another place over here. So they know and we're going to rely on them for their recommendations.

As we build the wall out to whatever - to whatever length it ultimately becomes, as we build the wall out, we will certainly back that up with personnel patrolling, that kind of thing and technology. Aerostats work very well, sensors on the ground.

One of the things I was informed when I went down to the sector was that some of the -- some of the sensors are really kind of 1980's technology. They have their own complications with them. There's -- there's -- there's better equipment out on the market today. So, we're going to take a long, hard look at that kind of thing.

But I think as -- in those places, ultimately, we don't -- we can't get to the -- to build a wall quickly. We can certainly look to controlling that part of the border initially at least with aerostats and responsive patrolling and that kind of thing.

And what they tell me out there is that it's very predictable how the drug traffickers -- that's one group -- and how the -- how the people traffickers -- that's another group -- how they do their business. And -- and -- and most of the time, it's -- it's as close as they can be to the -- to either a quick get away from the border, if you will, or to get into a urban area pretty quickly and they just meld in.

So that's where the CVP professionals -- men and women have told me, it's really in those places and they're very, very upfront. Sir, this is -- I can tell you where to put the wall right now.

ROGERS: What's your timeline, do you think, that you'll have it secured?

KELLY: Well, I mean, it's -- it's hard to say. It depends actually, you know, on funding and all the rest of it, but I'd like to see that we would be well underway within two years.

One of the things, just as a comment, we're -- we're -- we have 650 miles of barrier now on the border that we maintain. I was just told this morning that there's -- there's some wall being built in the San Diego sector that was financed and -- and under construction before this administration took over. So it would appear to me that the former administration had a sense that physical barriers made sense as well.

But it's gonna take some time. But there's places I think we can right away get at this problem, Congressman.

ROGERS: Great.

Well, another thing that the president has suggested is that we want South Americans in particular, Mexico, to help pay -- or to pay for this securing of the southwest border. It's my understanding that we have over \$30 billion a year that are (ph) sent in remittances out of this country to South American countries, mostly to Mexico.

I intend to introduce legislation entitled the Border Funding Act of 2017 that would put a two percent tax on those remittances, such as Western Union and money gram (ph) remittances that would generate close to \$1 billion a year. That's one method. Have you heard other suggestions as to how we're going to pay for this securing of the border? Because keep in mind, this additional layers of security you're talking about are on top of the costs that we're already spending.

KELLY: I have not. Clearly, the White House is working this and the State Department would -- would fall to them at least initially, to start to work with countries -- Mexico, to come -- to come to some accommodation. But have not heard any -- any specifics, Congressman.

ROGERS: Thank you very much.

MCCAUL: The gentleman from Texas, Mr. Vela.

VELA: Thank you, Secretary Kelly. Is President Trump's promise to build a two-thousand mile, big beautiful wall that will cost \$14 billion and paid for by Mexico a viable option?

KELLY: The President, Congressman, has tasked me to take a look at what we need on the southwest border and come up with recommendations to him. Yes, there are many, many places that we need some type of physical barrier right now backed up by men and women of boarder protection. There are other places where we need physical barrier if we can afford it in given time.

But yes, I -- there's no doubt in my mind that physical barrier backed up by men and women using technology, working with law enforcement at the state and local level will go a long way to securing the southwest border.

VELA: But building the two-thousand mile wall that was promised during the election is not the best way to achieve boarder security, wouldn't you agree?

KELLY: I wouldn't agree with that at all, no.

I mean, it's a layered defense that starts with drug demand reduction, it continues with helping particularly the Central American countries socially and economically, that's for sure will stop the movement -- some of the movement of illegal aliens. For sure an immigration system that doesn't take two, three, four years to return people.

This will deter people coming up from the central American countries, most of whom are good people. I don't criticize them at all for wanting to come to the United States. So there's no one single solution, but for sure in my opinion, barriers and patrolling of the southwest boarder is a big part of it.

VELA: Now, some of these things I think that we would be able to agree on, but I forcefully reject the idea of building a wall along the southern boarder. The fact that -- the fact is that Mexico is an ally. It's our third-largest trading partner, our second-largest export market, and when you consider the relationship we have with the country of Mexico that is right on our border and compare it to that of Russia, the idea that we would build a wall along that boarder doesn't make any sense to me.

But what I would like to talk to you about is the...

KELLY: Could I just ask...

VELA: Of course.

KELLY: If 100 percent of the heroin, methamphetamines and cocaine are coming in through the southwest border and hundreds of thousands of illegal aliens are coming up through the southwest border and billions of dollars of counterfeit goods are trafficked up through, you know, watches and electronics and things like that are coming up through the southwest border, I mean, I think that argues for -- that we do something on the southwest border.

And again, the people that work the problem every day, CBP, are telling me -- us, you all as elected officials, that we need a combination of barriers, technology, I don't know -- I don't see any other option. I mean, it is a gaping wound in our defenses; drugs, people, the whole bit. So we've got to do something down there and I don't get your point about...

VELA: No, I agree that we have to do something.

KELLY: OK.

VELA: What I'm saying is -- and let me ask you this. Has somebody at CBP told you that we need a 2,000 mile wall built along that border?

KELLY: The people at CBP that work the sectors don't know about, like if you go down to McAllen, Texas where I was, they don't know what they need in Arizona. They don't even know what they need at the Big Bend of Texas but they say boss right here, I need fence so I can control the flow of people and drugs.

But I would argue that we should look at the entire boarder and where it makes sense, and it may make sense to do it for 2,000 miles, actually for 1,300 miles since there's already 600 miles of fence there, but to do it either -- either to fill it in or to -- maybe there are some places that are too rugged to put a wall and we cover that with the patrolling and technology. But the people that work the border will tell you that physical barriers and backed up by men and women on patrol is what we need to secure the southwest border.

VELA: And I agree we have to do something, but what I'm saying is -- what I'm asking is is has anybody at CBP suggested that we should spend \$14 billion to build a 2,000-mile wall along the southern border?

KELLY: The people at CBP will tell you that we need physical barriers backed up by people and technology.

And again, the people that look at it holistically at the headquarters level will tell you yes, we need a physical barrier. The people locally, though, and that's really more important to me, they can tell you exactly where they want 10, 12, 15 miles tomorrow and then 50 miles the next day and then 100 miles. And that's more important input to me than anything.

VELA: Well, we're going to run out of time and I appreciate some of your comments today and earlier in your Senate testimony with respect to the socioeconomic conditions in Central America and what we have to do to address that and particularly appreciative of your comments with respect to our country's tendency over the past few decades to ignore the issue of demand and I look forward to working with you on those things.

But just real quickly, to talk about the terrorist threat, wouldn't you agree that the threat of terrorists entering this country is a threat that exists at our international airports from Boston, New York, Washington, Miami, Chicago, San Francisco, Houston, Dallas, Los Angeles? At our sea ports along the Gulf Coast, Atlantic Ocean, Pacific Ocean, right? And at our southern and northern border, correct?

And what I'm wondering is if we obsess ourselves only with the southern border, are we not missing the boat?

KELLY: Well, we're not obsessing ourselves. I mean, the immediate and the gaping wound of the -- the largest opening and the most uncontrolled part of our border is the southwest border.

As far as our airheads (ph) go, where people come here, as they say almost a million people a day come into our country, most of them are foreigners. But we do a real good job at the airports. Real good job at the airports. And our northern border, the good news with our northern border is Canada is an unbelievable partner and we don't get much in the -- I mean, there's some, but there's not much that flows in from Canada.

So I think you have to, you know, look at -- never forgetting Canada, never forgetting the sea ports, never forgetting the airports -- but right now, we have a completed exposed flank called the southwest border. And there's no doubt we have to do a lot of different things there. It starts 1,500 miles south of the southwest border. Certainly, the Mexicans are important but we have to look at the immediate problem, and the immediate problem is the southwest border.

VELA: I've got more questions, but I'm out of time. Thank you, Secretary Kelly.

MCCAUL: The gentleman from Texas, Mr. Hurd, is recognized.

HURD: Thank you, Mr. Chairman.

And Mr. Secretary, it's great to have you here. I think most of the people on this dais would probably agree that we live in a world that's probably more dangerous than our parents' and our children are probably going to inherit a world that's more dangerous than ours. And I'm glad you willing to continue your public service because I think you're the right man for the job and you have the right perspective.

My concern is that I feel like we need to stop talking about getting in the wall-making business and get in the border security business and your concept of defense and depth, I think is the right place to be. Now, we talk about physical borders and I have 820 miles of the border with Mexico. I have more border than any member of Congress. And we've talked a lot about physical barriers and we're going to see if this works. Can you advance to the first slide?

Mr. Secretary, you have the pictures, the first picture is -- is Amistad Lake and Amistad National Recreation Area. Would this be considered a physical barrier? And can we advance the next slide to show where the actual international border -- the international boundary is?

KELLY: In my view, that is a physical barrier so long -- it is a physical barrier. But it's easily crossed unless we patrol it.

HURD: Absolutely. Patrolling it, technology, making sure we know. But building a wall in the middle of Lake Amistad -- lake -- I guess it wouldn't be a wall; it would be another dam -- is probably not the right -- is a misuse of funds.

Because I would like for the money that would potentially go to building a wall in the middle of a lake go to hiring more people, to helping with national security collection in Mexico, to give your folks additional intelligence to stop the problem before it gets to our border.

Director McCraw -- he's the director of the Texas Department of Public Safety -- he's going to be testifying in the next panel and his written statement said the border is best secured at the border, and forfeiting territory to cartels is not acceptable.

And I would say even working with our partners to stop it from happening is important.

Can we advance to the next slide?

This next one is the Pecos River. And it flows into the Rio Grande. This is about 10 miles west of Comstock in Val Verde county. This is the -- the perspective is hard to see, but again, there are cliffs on both sides. Would this be considered an additional physical barrier?

KELLY: That is a physical barrier to movement. Yes, Congressman.

HURD: Thank you.

And I think we have one more -- one more picture.

One of my favorite places in the 23rd District of Texas, the Santa Elena Canyon in Big Bend National Park. It's south of Terlingua. And I think you can tell -- again, can we show where the international boundary is? That looks like two or three physical barriers along the international boundary. Would you agree with that, Secretary?

KELLY: That is a physical barrier to movement.

HURD: Would -- would there be any value of building a wall somewhere in that?

KELLY: Well, not to be cute, but I think I'd like to talk to the people that patrol that region. It clearly won't be down the middle of a river. But they may tell me that there is, you know, the flow of individuals that move through all of those pictures, that there may be need for some physical barrier. So, and as we discussed yesterday on the phone, I look forward to getting down there, taking a look, kicking the tires, and talking to people.

HURD: I'd love -- I'd love to take you down there. And one of the things that they're going to tell you is they need horses in this part, in order to -- in order to do pursuits. And I don't think -- I don't think the folks in San Diego sector are going to be asking for horses.

KELLY: You know, it was amazing to me. I actually own now 4,200 horses.

(LAUGHTER)

And as a city guy, I wouldn't know how to even begin. But if they need horses there, and that's what they need, then we'll look at that for sure.

HURD: Good (inaudible).

Well, Secretary, looking forward to working with you, because again, this is an important issue for all of us. And I think you are the right person for the job.

I yield back, Mr. Chairman.

MCCAUL: Thank you. Gentlemen from Pennsylvania, Mr. Fitzpatrick is recognized.

REP. BRIAN FITZPATRICK: Thank you, Mr. Chairman, Secretary Kelly. Our country's better for having you serve in this role, and thank you for being willing to step up. I know you could be enjoying your retirement right now, but you chose to serve a cause bigger than yourself, and I thank you for doing that.

Just to expand on Mr. Rutherford's comments, and I believe Representative Katko as well asked about the drug issue, specifically opioids. We have an absolute epidemic in this country when it comes to opioids. It tends to disproportionately affect the Northeastern part of the United States, my hometown of Levittown(ph) is being absolutely decimated.

We know that they primarily come from three countries, Mexico, Columbia and Afghanistan. We also know that their primarily taken the road across the Southwest border. There's a lot of talk about securing the border and what's involved with that, as far as the physical barrier.

We also talked about what else can be done. Is there going to be, sir, a comprehensive strategy by your administration to focus specifically on not just slowing it down -- we always in the FDR as physical barriers as a speed bump for cartels, but that's all it is. It requires more, and I just wondered if you could expand on that a little bit.

KELLY: Well, I'll let the -- the demand reduction argument -- not argument, comments I've made that(ph) were(ph) enough(ph). I believe that by reinforcing the Southwest border and getting some level of control over it, it will make it harder for the importation of drugs that way.

But, you know, the phenomenon we're seeing now -- and I'll go back for a second on the opioid thing -- you know, these -- these cartels are actually(ph) brilliant in how they do business. And they -- and they saw a need that the United States wanted more heroine. So, they just -- they were the ones that were providing mostly marijuana over the years.

But they said, "OK, if the American consumer wants heroine, we'll start growing heroine. We'll start growing poppies here and turning it into heroine and we'll -- we'll import that."

If that's what they -- so really, almost, I'd say 99 percent of the heroine that is consumed here in the United States come up through Mexico. These guys are, you know, really brilliant businessmen and they figure out how to -- how to deliver to the American market.

Methamphetamine, because of congressional action a few years ago, the precursors to making methamphetamines harder and harder to achieve inside the continental United States, so the Mexican cartel said, "OK, so we'll fill the need." The Americans want methamphetamines, so must of it is made down there now because the -- the precursors come in from China, India, a few places.

Most of it comes in legal, by the way, and then the cartels use it to -- and then fine(ph) the cocaine is cocaine. And it's been coming up through -- so we just have to watch the flow. If -- when we're successful on the Southwest border -- and we haven't even talked about enhancing the border crossings.

I think, in my view, part of the wall is also to enhance the border crossings that we're -- the legal ones so that we can move larger volumes through, you know, as quickly as possible. But just as importantly, actually, the South Americans will say, you know, from their view, the things that we import into their country that is killing thousands of their citizens and wreaking havoc in their societies are guns.

As I understand it, mostly legally purchased up there and then brought down through the ports of entry into Mexico and cash, bulk cash -- billions and billions and billions of -- unlimited amounts of bulk cash. I would -- when I was in Southern Command, I worked very closely with the FBI, CIA and Treasury Department.

Treasury Department has a really dedicated group of men and women who follow the money. And somehow, if we can bring all of that together and go after -- you know, if you go to bed at night as a cartel guy with \$10 billion in the bank -- and I use B purposely -- and wake up the next morning and you don't have any money in the bank, you're not only not a cartel guy anymore, you're dead.

And I think that kind of thing, going after the money, and working with cooperative countries and making them cooperative if they don't want to be, that's -- that's an aspect of it. Demand reduction, better ports of entry, working closer -- but in my view, once it's in the States, we're done; if(ph) we're lost.

You know, there's a million law enforcement, roughly, individuals in our country. They're superheroes in every sense of the word. They cannot keep up with the amount of drugs, and for that matter, people that make it into the country. They're just overwhelmed. They're the most selfless people on the planet. We owe them a debt of gratitude. And they're just overwhelmed by the numbers and the tonnages.

FITZPATRICK: Thank you, sir. One other question, with regard to the executive order. There have been some in the counter terrorism community that have expressed some hesitancy and concern about cooperating witnesses - cooperating human sources that are being deployed overseas in furtherance of counter terrorism investigations - possibly getting caught up in that. I just ask that your administration be cognizant of that, as far as preserving those investigations.

KELLY: I have the authority to make national security decisions -- exemptions. We've already done it, and we'll continue that.

FITZPATRICK: Thank you, sir.

(b)(6);(b)(7)(C)

Subject: Capability Roadmap Exec Brief
Location: OBP CR# [REDACTED]

Start: Tue 2/7/2017 9:00 AM
End: Tue 2/7/2017 9:30 AM

Recurrence: (none)

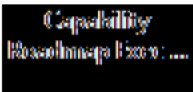
Meeting Status: Accepted

Organizer: VITIELLO, RONALD D (USBP)

Required Attendees: VITIELLO, RONALD D (USBP); PROVOST, CARLA (USBP); (b) (6), (b) (7)(C) MARTIN, JERRY B; [REDACTED] (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Team needs B1/B2 concurrence on the proposed path forward for the southwest border capability roadmap.



Southwest Border Capability Roadmap

SPA/ORMD

February 5, 2017

~~FOUO~~

Current State

- *ORMD Efforts for past 2+ years have been focused on capturing gaps and identifying solutions/requirements for highest priority sectors, stations, areas, and capabilities where the threat has already shown itself.*
- *We are speeding up and refocusing the process to capture the entirety of the Southwest Border*

CGAP

- Gaps collected, validated, & prioritized FY16 & FY17
- (b) (7)(E)
- Gaps can be bundled to express (b) (7)(E)
(b) (7)(E)

Requirements/Planning

- (b) (7)(E) Initial Requirements Documents (FY16 & 17)
 - (b) (7)(E)
- IRDs were scoped to include only (b) (7)(E), not all stations w/in Sectors
- Need IRDs for:
 - (b) (7)(E)

Requirements Roadmap Execution

Mission:

- Each sector shall produce a station-by-station roadmap that, when aggregated by HQ/USBP, produces a comprehensive SWB Roadmap that informs investments, capability deployments, and tradeoff decisions now and in the future.

End State:

- USBP will have produced an up-to-date SWB Initial Requirements Documents for every USBP sector & station and;
- The USBP will have aggregated Sector IRDs to a strategic (national) capability roadmap

Planning Guidance & Assumptions

Guidance

- Sectors and stations shall determine the necessary solutions to prevent all unlawful entries into the United States, including entries by terrorists, other unlawful aliens, instruments of terrorism, narcotics, and other contraband.
- Solutions will be informed by and linked to station and sector capability gaps.

Assumptions

- Sectors and stations shall assume that as operational control is achieved in other (b) (7)(E) [REDACTED]
- Sectors shall consider their unmitigated capability gaps and (b) (7)(E) [REDACTED]

Major Lines of Effort

WALL IPT

- Identify and Prioritize Fence/Wall
- Develop Phased Implementation
 - Location & Type

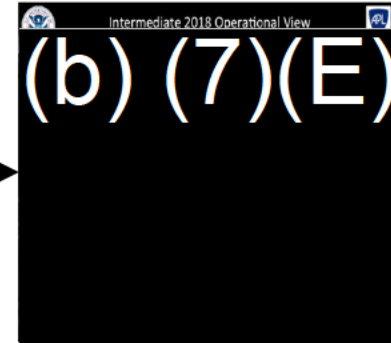
REQUIREMENTS MANAGEMENT PROCESS

- Incorporate multiple capabilities
 - Surveillance
 - Access (Roads)
 - Mobility (Vehicles, etc.)
 - Personnel
 - COMMS
- Fuse Fence/Additional capabilities into comprehensive product
- Link to Evidence (Gaps/Requirements)

FOUO

Comprehensive SWB Roadmap (Resource Plan)

- *Demonstrate need for holistic approach to Border Security*
- *Sector/Station Capability Prioritization*
- *Geospatial View*
- *Database*
 - *Knowledge Management & COA Exploration*



Requirements Management Process

Inputs (Provided by Sector/Station)	Outputs	Outcomes
(b) (5), (b) (7)(E)		

Requirements Validation

- Assess courses by assigning levels of confidence
- Confidence levels derived from:
 - Strength of linkage to existing gaps, requirements, and strategic guidance
 - Sector & station prioritization vs. proposed solution
 - Expected mission impact

Timeline

- FEB 7: Plan Approval
- FEB 8: Issue Planning Guidance to Field
- FEB 9: Sector POCs due to HQ USBP. Send Sector POC information to HQ/USBP personnel identified below.
- FEB 14: Individual Sector TELECONS. Times TBD
 - RGV
 - LRT
 - DRT
 - BBT
 - EPT
- FEB 15: Individual Sector TELECONS. Times TBD
 - TCA
 - YUM
 - ELC
 - SDC
- MAR 3: ALL information submitted to HQ/USBP
- MAR 10: Draft roadmap produced
- MAR 17: Final Product

Risks/Impacts

- (h) "Operational control" shall mean the prevention of all unlawful entries into the United States, including entries by terrorists, other unlawful aliens, instruments of terrorism, narcotics, and other contraband. (Exec order)
 - This new implied end state may require a Southwest Border Wide replan for laydowns (RE: SBInet AoA, existing Initial Requirements Documents)

BACKUP

~~FOUO~~

ORMD Personnel on Task

- (b) (6): TL
- (b) (6): Lead Sector coordination/customer support
- (b) (6): Analysis, product build, GIS, technical support/customer service to Sectors

Sun	Mon	Tues	Wed	Thurs	Fri	Sat
					3	4
5	6 -Final Draft Planning Guidance -Reference portfolio done -Final Draft DOTMLPF & IRD text input -Final Draft Excel Input Sheet	7 -Conduct Run Workflow Review -Draft AHP (APL) (b) (7)(E) -Draft Shape file & Instructions	8 -Work flow final/draft step-by-step guide -Draft Sector Call PPT? -Planning guidance Issued to SWB sectors	9 -FINAL step-by-step guide -Final AHP (APL) (b) (7)(E) -Final shape file & Instructions -FINAL sector/station packages -Access Database test run with mock data -SECTOR POCs due to HQ	10 -Final Sector Call PPT - All Sector calls coordinated with sector POCs -Final Access database	11
12	13 -CPA VTC	14 -Sector Calls	15 -Sector Calls	16 Sector Execution	17 Sector Execution	18
19	20 Sector Execution	21 Sector Execution	22 Sector Execution	23 Sector Execution	24 Sector Execution	25
26	27 Sector Execution	28 Sector Execution	1 Sector Execution	2 Sector Execution	3 SECTOR/STATION DATA DUE	4

(b)(6);(b)(7)(C)

Subject: (b)(6);(b)(7)(C) Mentoring Meeting
Location: B2s Office

Start: Wed 2/1/2017 6:30 AM
End: Wed 2/1/2017 7:00 AM
Show Time As: Tentative

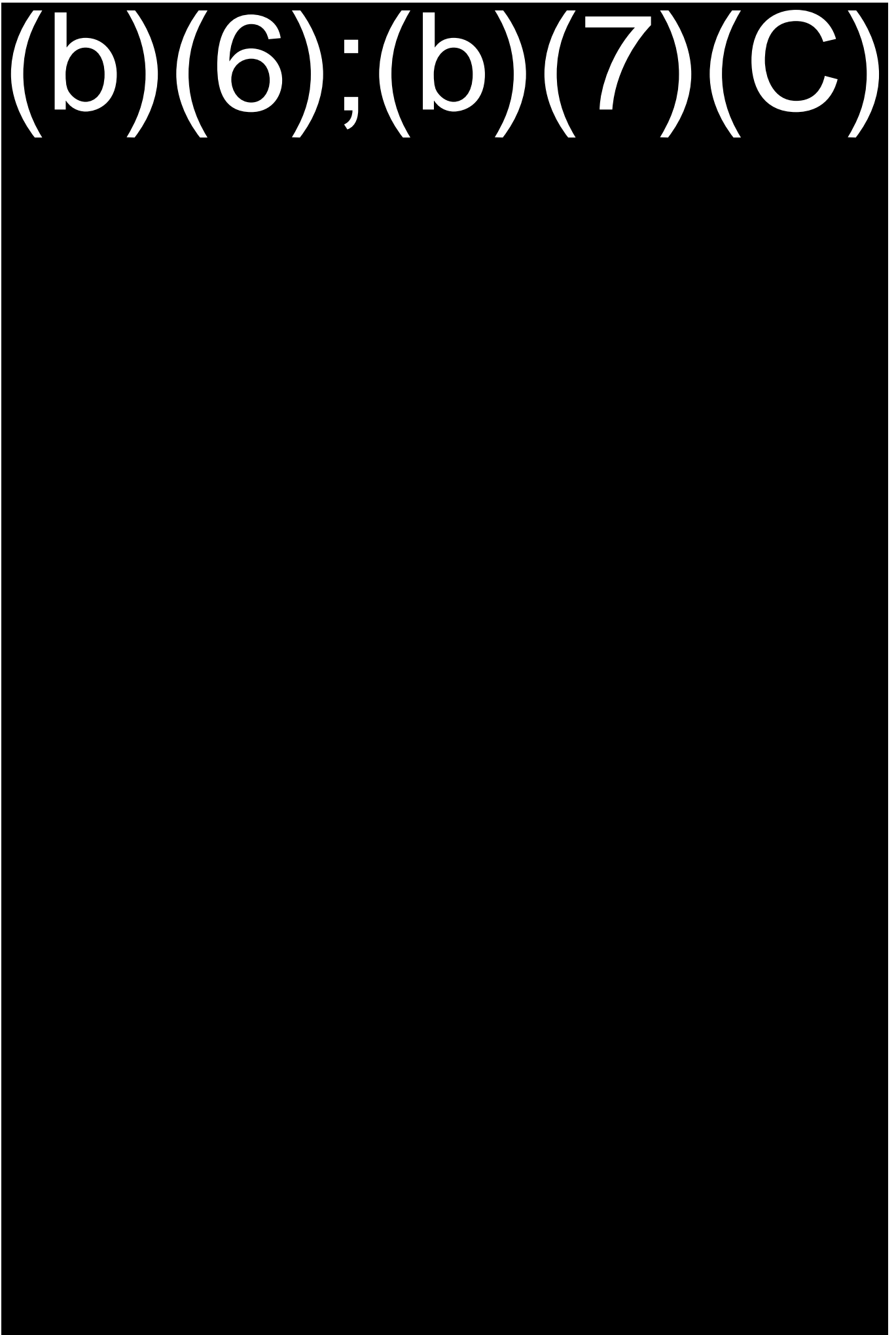
Recurrence: (none)

Meeting Status: Not yet responded

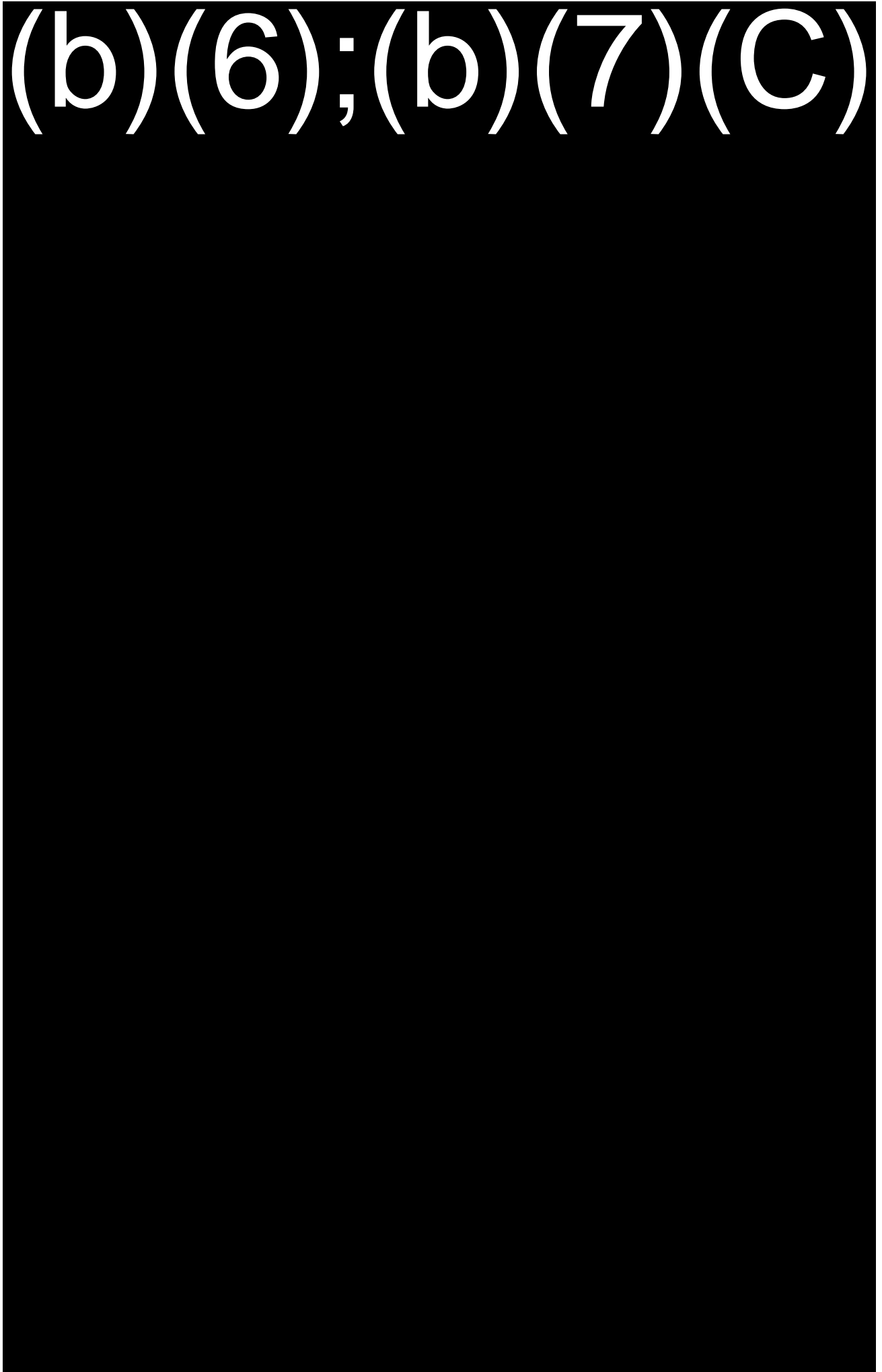
Organizer: (b)(6);(b)(7)(C)

<<(b)(6);(b)(7)(C)_Resume_2017.pdf>>

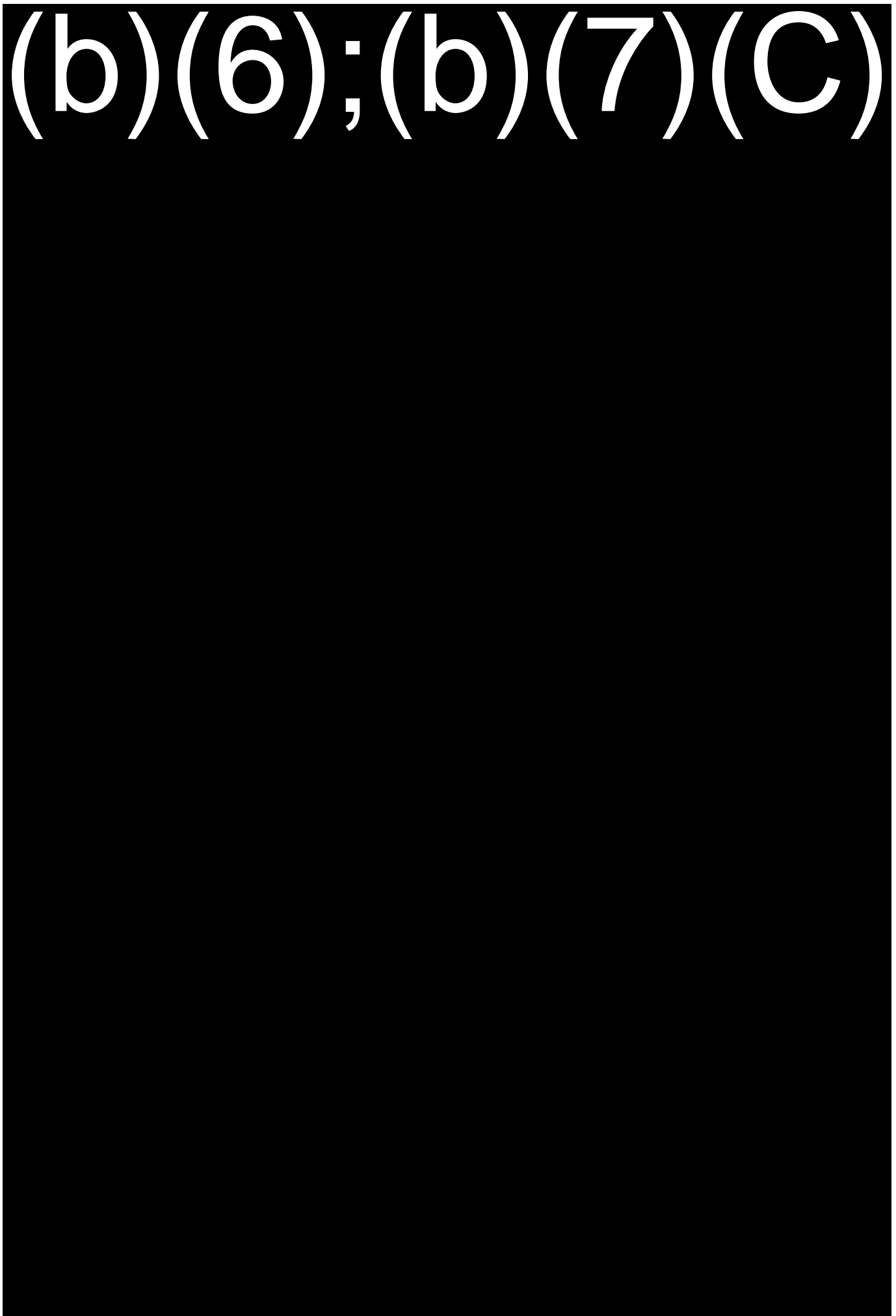
(b)(6);(b)(7)(C)



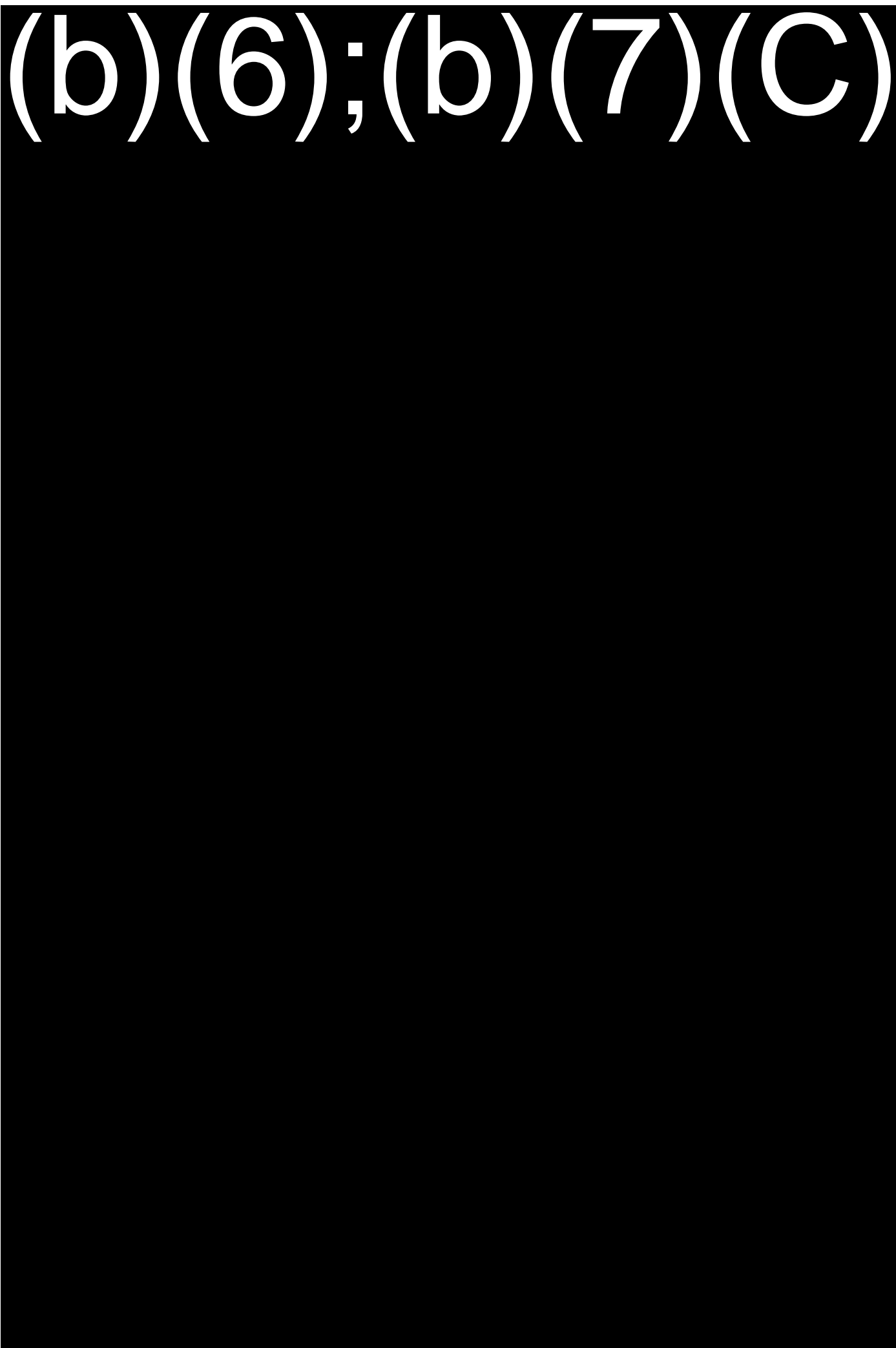
(b)(6);(b)(7)(C)



(b)(6);(b)(7)(C)



(b)(6);(b)(7)(C)



(b)(6);(b)(7)(C)

Subject: Catch up
Location: Teaming Area

Start: Tue 2/28/2017 10:00 AM
End: Tue 2/28/2017 10:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: VITIELLO, RONALD D (USBP)

Required Attendees: PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); HUFFMAN, BENJAMINE C; (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: Category Operations

Location: B2 Office

Start: Mon 2/27/2017 1:30 PM

End: Mon 2/27/2017 2:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: (b) (6), (b) (7)(C); LUCK, SCOTT A (USBP)

(b)(6);(b)(7)(C)

Subject: (b) (7)(E) Increased Northbound Activity **Dial-In Included**
Location: 4.4A Commissioner's Small Conference Room
Start: Fri 2/24/2017 1:00 PM
End: Fri 2/24/2017 1:30 PM
Recurrence: (none)
Meeting Status: Not yet responded
Organizer: CBP COMMISSIONER SCHEDULER

<<Northern Border Outbound Crossing IP_v2_FINAL.DOCX>> << (b) (7)(E) _Increased Northbound Activity_C1_Briefing Memo Template_V3_....docx>>

Dial-In: (b) (7)(E) PIN: (b) (7)(E)

Please do not forward, if you would like a +1/ or surrogate please let me know. (b)(6);(b)(7)(C)

OC POC: (b)(6);(b)(7)(C)
USBP Lead
BM: Yes

Attendees:
Commissioner
COS Flanagan
(b)(6);(b)(7)(C)
Chief Vitiello
Deputy Chief Provost
Scott Luck
(b)(6);(b)(7)(C)

Background:

Please see the synopsis and attached news report on the Northbound Aliens filmed crossing the border into Canada today in (b) (7)(E)

- * In the last year the (b) (7)(E) Border Patrol Station has seen an unprecedented increase in north bound activity in their area of responsibility.
- * Documented and undocumented aliens routinely travel to the (b) (7)(E) in order to illegally enter Canada and request asylum.
- * This activity has garnered the attention of media outlets on both sides of the border.
- * On February 17, 2017 at approximately 0830 hours, a (b) (7)(E) Border Patrol Agent encountered a family group on the north end of (b) (7)(E) , just feet from the US/Canada international boundary.
- * Canadian Television (CTV) was staged at the same location and filming the encounter as the agent began his immigration inspection.
- * Shortly after the encounter, the agent returned to his vehicle to call in record checks and it was at that point that the mother and children (4) ran into Canada.

- * The father stayed behind in an attempt to gather the remaining luggage and was detained by the agent.
- * At this point, the agent and the father were now standing about 10 yards from the slash.
- * Just moments later, the father grabbed his passport from the agent and ran north into Canada.
- * The agent gave chase but was not able to secure him before the illegal entry.
- * Shortly after the encounter, agents learned the mother and father was citizens of Sudan and B2 overstays. (no criminal record located).
- * The citizenship of the 4 children is unknown at this point.
- * All subjects were taken into custody by the RCMP.

Mother--- (b) (6), (b) (7)(C) Father-- (b) (6), (b) (7)(C)
 (b) (6), (b) (7)(C)

This event was captured on video by CTV and published on the Internet this afternoon. See below link.

<http://montreal.ctvnews.ca/tales-from-the-border-desperate-asylum-seekers-cross-at-all-costs-1.3290269>

An increasing number of asylum seekers from the United States are crossing the border illegally into Canada, some resorting to desperate measures to do so. On Friday morning, a young man wearing only a hoodie, light jacket, jogging pants and running shoes, walked 20-30 minutes in the cold to get to the border crossing at (b) (7)(E). Many are taking the bus from New York City and other places to (b) (7)(E), then (b) (7)(E) border. Despite the cold, the man crossed without incident. Soon after, (b) (7)(E) pulled up to the border carrying four adults and four children. The U.S. border guard asked the group for their papers. Trying to verify them, he was telling them that they didn't seem to have any status in the U.S. so he could not allow them to cross. The group, from Sudan, been living in Delaware for the last two years. One man said because of the political climate and President Donald Trump, he does not feel welcome as a Muslim there. After a few minutes speaking with the U.S. border guard, the family got out of the vehicle and they all began crossing on foot – including the four children and a pregnant woman – as the man continued speaking to the border guard. The woman and some of the children had papers that granted them asylum, but the man did not. After quite a bit of negotiation, the man decided to take his luggage from the taxi and throw it across the border. Minutes later, he made a sudden dash into Canada. The RCMP ordered him to stop and arrested him there.

(b) (7)(E) – Increased Northbound Activity

March 2, 2017

2:30PM-3:00PM

4.4A Commissioner's Small Conference Room

Overview:

- The U.S. Border Patrol (USBP) and the Royal Canadian Mounted Police (RCMP) have seen a substantial increase in the number of aliens illegally crossing the border from the United States into Canada over the last year. In FY 2016, there were 2,130, in FY17 to date there have been approximately 1,857.
- Swanton Sector and neighboring Canadian Province Quebec have reported the highest number with 669 “known” in FY2016 and 1,185 “known” in FY 2017 to date. The majority of these illegal entries occurring on (b) (7)(E) in the Swanton Sector (SWB), (b) (7)(E) Station (b) (7)(E) Area of Responsibility (AOR).
- (b) (7)(E)
- The U.S. Criminal Code does not contain a section of law that enables USBP to levy a consequence against subjects with valid status who desire to leave the United States via the border, between ports of entry (POE), or to those that are facilitating their illegal entry into Canada. USBP does not have any authority to physically prevent an “in-status” subject from crossing the border into Canada between POEs.

Discussion Points:

- The 2,130 known subjects that have crossed illegally into Canada from the United States represents only “known” crossings that USBP has observed and has reported to RCMP and or that RCMP has apprehended and notified USBP. The number is likely much higher due to other crossing “unknown” to USBP or RCMP that may be apprehended away from the border area or apply for refugee status in the interior of Canada. These numbers are reported via the Canadian Border Service Agency (CBSA) and or the Immigration, Refugee and Citizenship Canada (IRCC) which have strict privacy policies that prevent the sharing of specific information.
- There has been a substantial increase in the number of persons illegally crossing northbound into Canada due to numerous circumstances; however, the most significant pull factor may be Canada's open immigration policy and acceptance of refugees.
- Additional reasoning for illegal entry into Canada stems from the Safe Third Country Agreement, which requires refugees to request asylum in the first “safe” country they arrive in. (b) (7)(E)
- Canadian partners suggest (b) (5), (b) (7)(E)
- Current United States laws exist that make it a crime to export currency, merchandise and contraband, but none exist to prevent the outbound smuggling of humans. USBP is proposing legislative amendments to the INA, specifically 8 USC to provide Border Patrol agents lawful enforcement action capabilities currently unavailable to prevent northbound

smuggling between the ports. Proposed amendment to 8 USC 1324 has been included in the Agency Legislative Proposals to the INA.

Background:

- Title 8, USC 1324 makes it a crime to smuggle an alien into the United States or to harbor an alien after the alien illegally entered the U.S. An inadequacy in the law does not penalize outbound smuggling. This constraint severely hampers the ability of U.S. Customs and Border Protection to target transnational criminal organizations that are a threat to national security.
- Border Patrol agents will encounter subjects near the border area. Section 287 of the INA gives agents the authority to interrogate any alien or person believe to be an alien as to their right to be or remain in the United States. Subjects determined to be illegally present in the United States or those found with derogatory information, such as an active warrant, will be taken into custody. Conversely, if it is determined that the subject being questioned has valid immigration status, the subject is released and is allowed to continue on with their travels. 19 CFR 123.2 speaks to the lawful obligation of any person entering or exiting the country to do so at an approved entry or exit location approved by an appropriate Customs office

• (b) (5), (b) (7)(E)

ATTACHMENTS:

- IP Northern Border Outbound Crossing

PARTICIPANTS:

CBP

Commissioner

COS Flanagan

(b)(6);(b)(7)(C) – USBP Advisor to Commissioner

Ronald Vitiello, Chief, USBP

Carla Provost, Deputy Chief, USBP

Scott Luck, Chief, Law Enforcement Operations Directorate, USBP


(b) (6), (b) (7)(C), Assistant Chief, USBP

Staff Responsible for Briefing Memo:

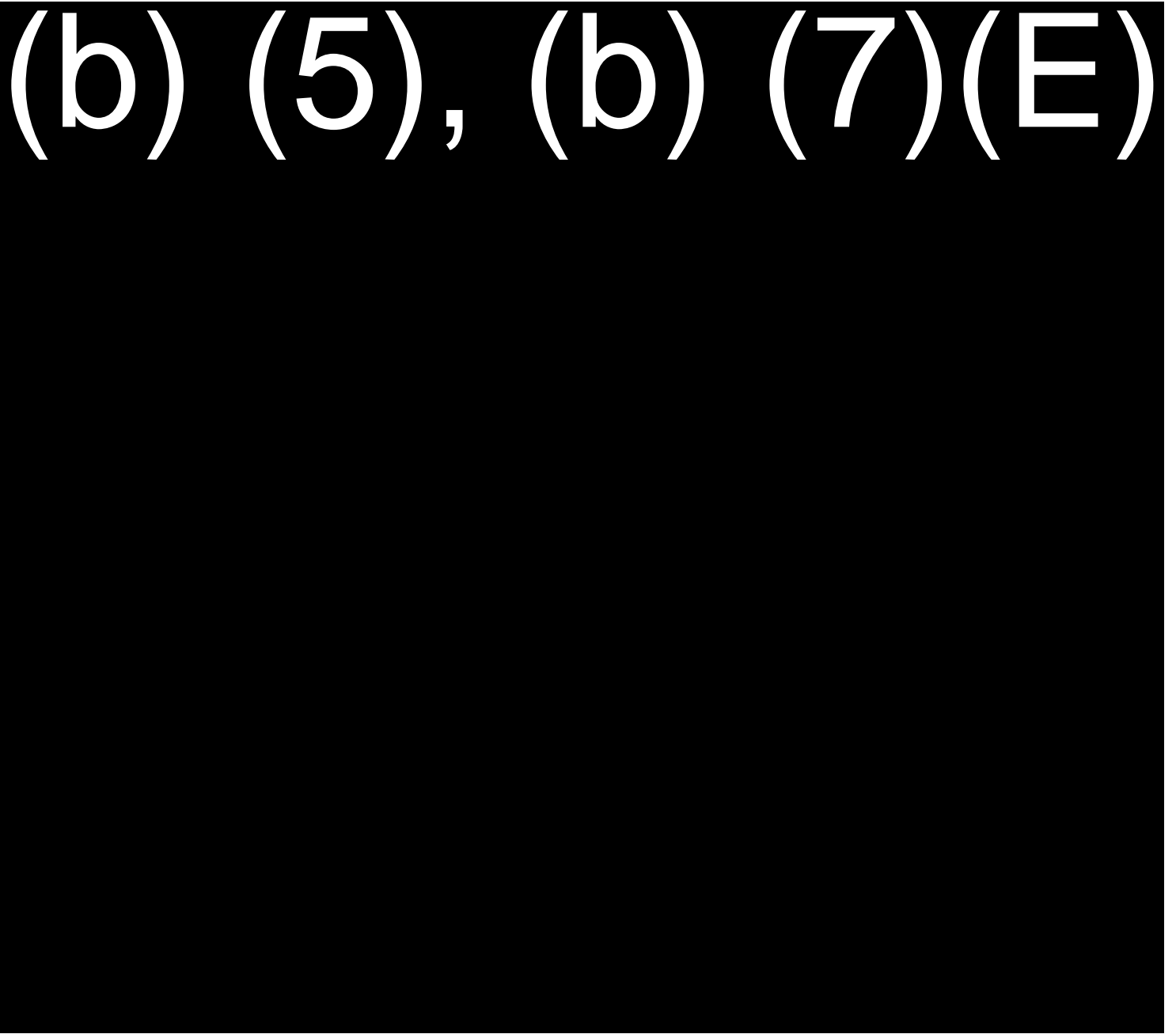
Assistant Chief (b) (6), (b) (7)(C), USBP, (b) (6), (b) (7)(C)

Northern Border Crossings Between Ports of Entry (FY16 & FY17TD)
February 24, 2017

(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



(b)(6);(b)(7)(C)

Subject: Checkpoint Discussion - Tactical v Permanent

Location: B2's office

Start: Thu 2/23/2017 9:00 AM

End: Thu 2/23/2017 9:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C)

(b)(6);(b)(7)(C)

Subject: close out

Start: Tue 2/7/2017 2:00 PM
End: Tue 2/7/2017 2:30 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

(b)(6);(b)(7)(C)

Subject: Correspondence

Start: Mon 2/6/2017 3:00 PM

End: Mon 2/6/2017 3:30 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

(b)(6);(b)(7)(C)

Subject: Correspondence

Start: Tue 2/28/2017 9:30 AM
End: Tue 2/28/2017 10:00 AM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

(b)(6);(b)(7)(C)

Subject: Employee Recognition Brief - Deputy Chief Hudson
Location: Teaming Area

Start: Wed 2/15/2017 11:30 AM
End: Wed 2/15/2017 12:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: VITIELLO, RONALD D (USBP); HUDSON, RICHARD M

Optional Attendees: (b)(6);(b)(7)(C)

Deputy Chief (b)(6);(b)(7)(C) will brief on possible pitfalls regarding the 20 hour Employee Recognition Award Memorandum.

(b)(6);(b)(7)(C)

Subject: EO Costs and Funding +PDO Merge **Read Ahead Attached**
Location: 4.4A Commissioner's Small C/R

Start: Wed 2/22/2017 1:00 PM
End: Wed 2/22/2017 2:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: ALLES, RANDOLPH D

Required Attendees: WILLIAMS, JAYE M; VESPE, ERIN; (b) (6), (b) (7)(C); VITIELLO, RONALD D (USBP); PROVOST, CARLA (USBP); FLANAGAN, PATRICK S; KOLBE, KATHRYN; Owen, Todd C (AC OFO); (b) (6), (b) (7)(C); YOUNG, EDWARD E; CROWDER, TONY D; DCC10A-RMB-COMMISSIONER-CN-RM; (b) (6), (b) (7)(C) HOOVER, CRINLEY S; COULTER, ERIC; CAINE, JEFFREY; WAGNER, JOHN P; HUDSON, RICHARD M; BRINTON, WALTER A;

Optional Attendees: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)



High Level
Summary Page...

Do not forward this invitation, please let me know if someone other than the Principle (i.e. Mission Support) should be included on this invite, it is not mandatory for the Principle to attend.

(b) (6), (b) (7)(C)

Thanks!

(b) (5)



(b) (5)

(b) (5)

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(b) (5)

(b)(6);(b)(7)(C)

Subject: FW: BSFIT
Location: AC CR/1544; (b) (7)(E)

Start: Wed 2/15/2017 8:00 AM
End: Wed 2/15/2017 8:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: WILLIAMS, JAYE M

Please see below call in for 0900 today. Will need you on this.

-----Original Appointment-----

From: WILLIAMS, JAYE M

Sent: Tuesday, February 14, 2017 5:51 PM

To: WILLIAMS, JAYE M; CAINE, JEFFREY; (b) (6), (b) (7)(C); LUCK, SCOTT A (USBP)

Subject: BSFIT

When: Wednesday, February 15, 2017 9:00 AM-9:30 AM (UTC-05:00) Eastern Time (US & Canada).

Where: AC CR/1544; (b) (7)(E), PIN (b) (7)(E)

(b)(6);(b)(7)(C)

Subject: Hearing Prep
Location: NAC, 5107 Conference Room

Start: Mon 2/6/2017 12:30 PM
End: Mon 2/6/2017 2:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Kelly.Scheduler

Required Attendees: BriefingStaffA; (b) (6), (b) (7)(C)
Nielsen, Kirstjen; (b) (6), (b) (7)(C) Hamilton,
Gene; (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) Homan, Thomas; (b) (7)(E) (b) (6)
(b) (6), (b) (7)(C) MCALEENAN, KEVIN K; CBP COMMISSIONER SCHEDULER;
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6)
WAGNER, JOHN P;
PROVOST, CARLA (USBP)

DO NOT FORWARD OR COPY THIS INVITATION

If there are any questions, please contact me at (b) (6)

This is the 2nd prep in advance of the Secretary's February 7th Testimony, House Homeland Committee. Note that attendees may change after the 1st prep and based on last minute topics being covered.

Attendees

Secretary
Acting Deputy Secretary
Kirstjen Nielsen

(b) (6), (b) (7)(C)

Gene Hamilton

(b) (6), (b) (7)(C)

Tom Homan +1 (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) USCG

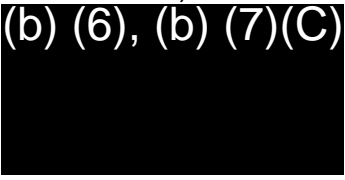
Not available: Kevin McAleenan +1, CBP (please advise)

John Wagner and Carla Provost, CBP

(b)(6);(b)(7)(C)

Pete Ladowicz, OLA

(b) (6), (b) (7)(C)



(b)(6);(b)(7)(C)

Subject: Hearing Prep Guidance
Location: 4.4A Commissioner's Small Conference Room

Start: Fri 2/3/2017 4:00 PM
End: Fri 2/3/2017 4:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: CBP COMMISSIONER SCHEDULER
Required Attendees: WAGNER, JOHN P; PROVOST, CARLA (USBP)

(b)(6);(b)(7)(C)

Subject: Hiring Brief with Chief Vitiello

Location: Teaming Area

Start: Tue 2/7/2017 12:50 PM

End: Tue 2/7/2017 1:50 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: HUDSON, RICHARD M; HOOVER, CRINLEY S; VITIELLO, RONALD D (USBP); CHAVEZ, GLORIA I; (b) (6), (b) (7)(C); LUCK, SCOTT A (USBP); HULL, AARON A; (b)(6);(b)(7)(C)

Optional Attendees:

(b)(6);(b)(7)(C)

Importance: High

Chief Vitiello will be briefed in preparation for a C1 Hiring brief on Wednesday.

(b)(6);(b)(7)(C)

Subject: Hold for S1 Brief

Start: Mon 2/6/2017 9:00 AM
End: Mon 2/6/2017 10:00 AM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

(b)(6);(b)(7)(C)

Subject: Hold for S1 brief

Start: Mon 2/6/2017 11:00 AM
End: Mon 2/6/2017 12:00 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

(b)(6);(b)(7)(C)

Subject: Hold for (b)(6);(b)(7)(C) Meeting
Location: offsite

Start: Wed 2/15/2017 1:00 PM
End: Wed 2/15/2017 2:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: LUCK, SCOTT A (USBP); (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Soft hold for PIV access.

(b)(6);(b)(7)(C)

Operations Officer

Adjutant to Carla Provost

Deputy Chief, U.S. Border Patrol

U.S. Border Patrol Headquarters

O: (b)(6);(b)(7)(C) M: (b)(6);(b)(7)(C)

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(b)(6);(b)(7)(C)

Subject: Immigration IPT **New Time**
Location: *Updated Room* 4.4A Commissioner's Large Conference Room

Start: Fri 2/17/2017 12:00 PM
End: Fri 2/17/2017 1:00 PM

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: CBP COMMISSIONER SCHEDULER

Please do not forward, if you are unable to attend or would like a +1 request please let me know.

(b)(6);(b)(7)(C)

<<IMM_IPT_Agenda021717.pdf>>

Attendees:

Commissioner

Deputy Commissioner

COS Flanagan

(b) (6), (b) (7)(C)

EAC/DEAC OFO (+2) – Brinton

Chief/ Deputy Chief USBP (+2)

EAC/DEAC AMO (+2) – Boyer, (b) (6), (b) (7)(C)

EAC ES (+2)

EAC OS (+2)

(b)(6);(b)(7)(C)

AGENDA

Immigration and Facilities IPT

February 17, 2017

1:00pm – 2:00pm

1. Welcome
2. Mexico Engagement Strategy – 235(b)(2)(c)
3. Port Courts
 - Proposed Port Court Implementation Costs Models
 - Defining Operational, Technology, Security, and procedural requirements of establishing Port Courts
 - Viability and Pros of VTC Port Courts
 - Status and schedule of EOIR Judges to ERO Detention Centers
4. CBP Memos and Muster gram status
5. Close Out

(b)(6);(b)(7)(C)

Subject: Jacume Illusio
Location: 4.4A Commissioner's Small Conference Room

Start: Tue 2/21/2017 9:00 AM
End: Tue 2/21/2017 9:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: CBP COMMISSIONER SCHEDULER
Required Attendees: ALLES, RANDOLPH D; VITIELLO, RONALD D (USBP); FLANAGAN, PATRICK S; PROVOST, CARLA (USBP); OC BRIEFING STAFF

Please do not forward, if you have any questions please let me know (b)(6);(b)(7)(C)

OC POC: (b)(6);(b)(7)(C)
Lead: USBP
BM: Yes (copy of op order)

Attendees:
Commissioner
Deputy Commissioner
Deputy Chief Provost *on behalf of Chief Vitiello*

(b) (6), (b) (7)(C)

Subject: Legislative Proposals Review
Location: 4.4A Commissioner's Small C/R

Start: Thu 2/23/2017 10:00 AM
End: Thu 2/23/2017 11:00 AM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: ALLES, RANDOLPH D

Required Attendees: FALK, SCOTT K (OCC); LOWRY, KIM M (b) (6), (b) (7)(C) CARPIO, PHILIP (OCC); SMITH, FREDERICK B (OCC); COUREY, MARC BENNETT (OCC); DCC10A-RMB-COMMISSIONER-CN-RM; SMITH, BRENDA BROCKMAN; WAGNER, JOHN P; PROVOST, CARLA (USBP); YOUNG, EDWARD E; KOLBE, KATHRYN

Optional Attendees: (b) (6), (b) (7)(C)





With First Version
Legal Proposals...

Please do not forward this invitation, if you are unable to attend or would like to request additional attendees please let me know. (b) (6), (b) (7)(C)

PROPOSED

CUSTOMS AND BORDER PROTECTION
115th CONGRESS – FIRST Session
(02/15/17)

Likelihood of Congressional Committee Action:  Likely  Possible  Unlikely

Workforce Build and Fund

(b) (5)

PROPOSED



CUSTOMS AND BORDER PROTECTION
115th CONGRESS – FIRST Session
(02/15/17)

Likelihood of Congressional Committee Action:  Likely  Possible  Unlikely

(b) (5)

PROPOSED




CUSTOMS AND BORDER PROTECTION
115th CONGRESS – FIRST Session
(02/15/17)

Likelihood of Congressional Committee Action:  Likely  Possible  Unlikely

(b) (5)

PROPOSED


CUSTOMS AND BORDER PROTECTION
115th CONGRESS – FIRST Session
(02/15/17)

Likelihood of Congressional Committee Action:  Likely  Possible  Unlikely

(b) (5)

PROPOSED




CUSTOMS AND BORDER PROTECTION
115th CONGRESS – FIRST Session
(02/15/17)

Likelihood of Congressional Committee Action:  Likely  Possible  Unlikely

(b) (5)

PROPOSED

CUSTOMS AND BORDER PROTECTION
115th CONGRESS – FIRST Session
(02/15/17)

Likelihood of Congressional Committee Action:  Likely  Possible  Unlikely

(b) (5)

PROPOSED




CUSTOMS AND BORDER PROTECTION
115th CONGRESS – FIRST Session
(02/15/17)

Likelihood of Congressional Committee Action: ● Likely ● Possible ● Unlikely

(b) (5)

PROPOSED



CUSTOMS AND BORDER PROTECTION
115th CONGRESS – FIRST Session
(02/15/17)

Likelihood of Congressional Committee Action:  Likely  Possible  Unlikely

(b) (5)

PROPOSED

CUSTOMS AND BORDER PROTECTION
115th CONGRESS – FIRST Session
(02/15/17)

Likelihood of Congressional Committee Action:  Likely  Possible  Unlikely

(b) (5)

PROPOSED

CUSTOMS AND BORDER PROTECTION
115th CONGRESS – FIRST Session
(02/15/17)

Likelihood of Congressional Committee Action: ● Likely ● Possible ● Unlikely

(b) (5)

PROPOSED

CUSTOMS AND BORDER PROTECTION
115th CONGRESS – FIRST Session
(02/15/17)

Likelihood of Congressional Committee Action:  Likely  Possible  Unlikely

(b) (5)

PROPOSED

CUSTOMS AND BORDER PROTECTION
115th CONGRESS – FIRST Session
(02/15/17)

Likelihood of Congressional Committee Action: ● Likely ● Possible ● Unlikely

(b) (5)

PROPOSED




CUSTOMS AND BORDER PROTECTION
115th CONGRESS – FIRST Session
(02/15/17)

Likelihood of Congressional Committee Action: ● Likely ● Possible ● Unlikely

(b) (5)

PROPOSED




CUSTOMS AND BORDER PROTECTION
115th CONGRESS – FIRST Session
(02/15/17)

Likelihood of Congressional Committee Action:  Likely  Possible  Unlikely

(b) (5)

PROPOSED




CUSTOMS AND BORDER PROTECTION
115th CONGRESS – FIRST Session
(02/15/17)

Likelihood of Congressional Committee Action:  Likely  Possible  Unlikely

(b) (5)

PROPOSED

CUSTOMS AND BORDER PROTECTION
115th CONGRESS – FIRST Session
(02/15/17)

Likelihood of Congressional Committee Action:  Likely  Possible  Unlikely

(b) (5)

(b)(6);(b)(7)(C)

Subject: Life Plan interview/call

Start: Thu 2/9/2017 10:30 AM

End: Thu 2/9/2017 11:00 AM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

(b)(6);(b)(7)(C)

Subject: LOB 1 Brief - RAP Cycle
Location: Conference Room (b)

Start: Fri 2/17/2017 8:00 AM
End: Fri 2/17/2017 9:00 AM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b)(6);(b)(7)(C)

**We updated the power point.

LOB 1 – RAP Cycle brief

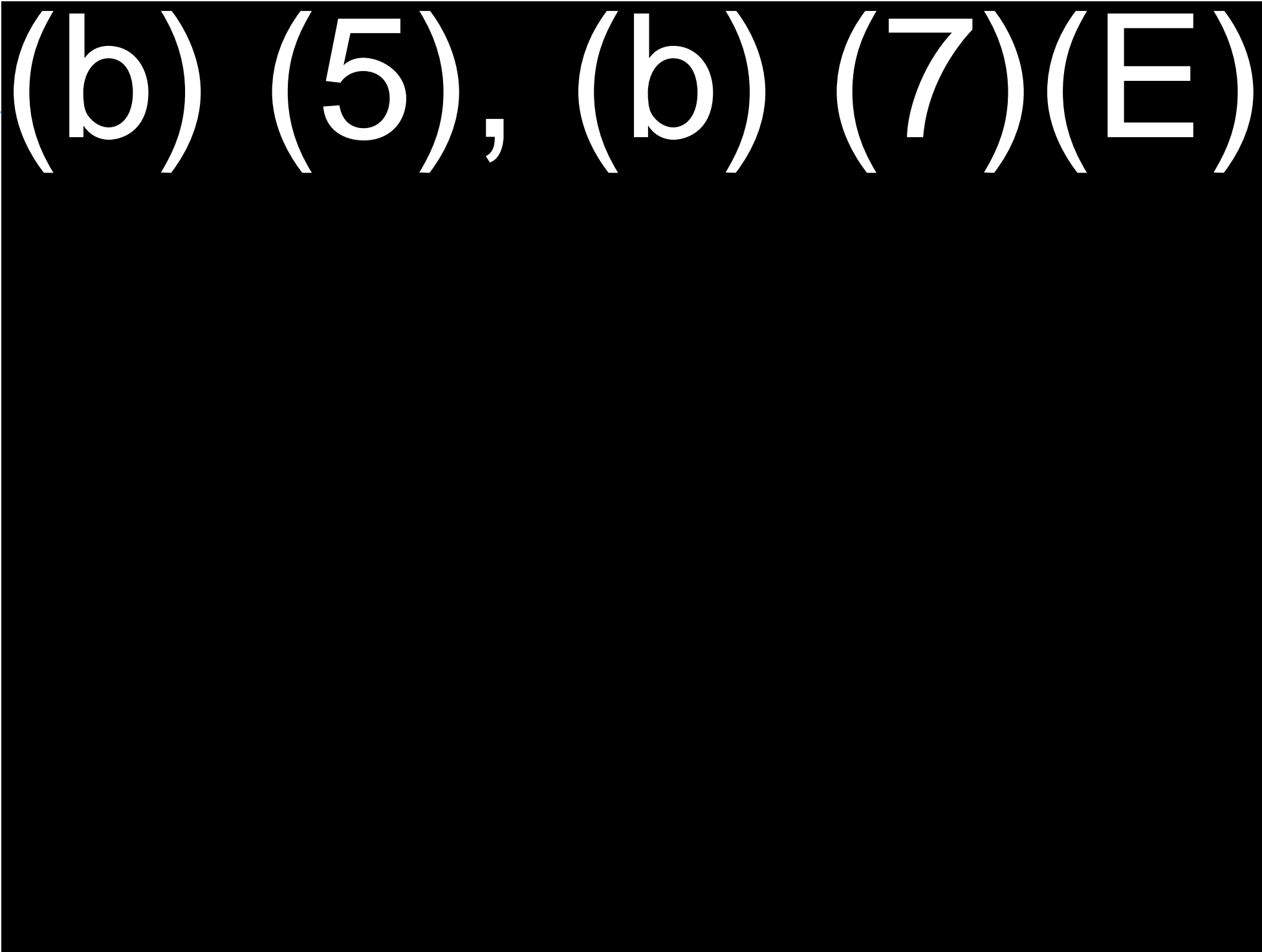
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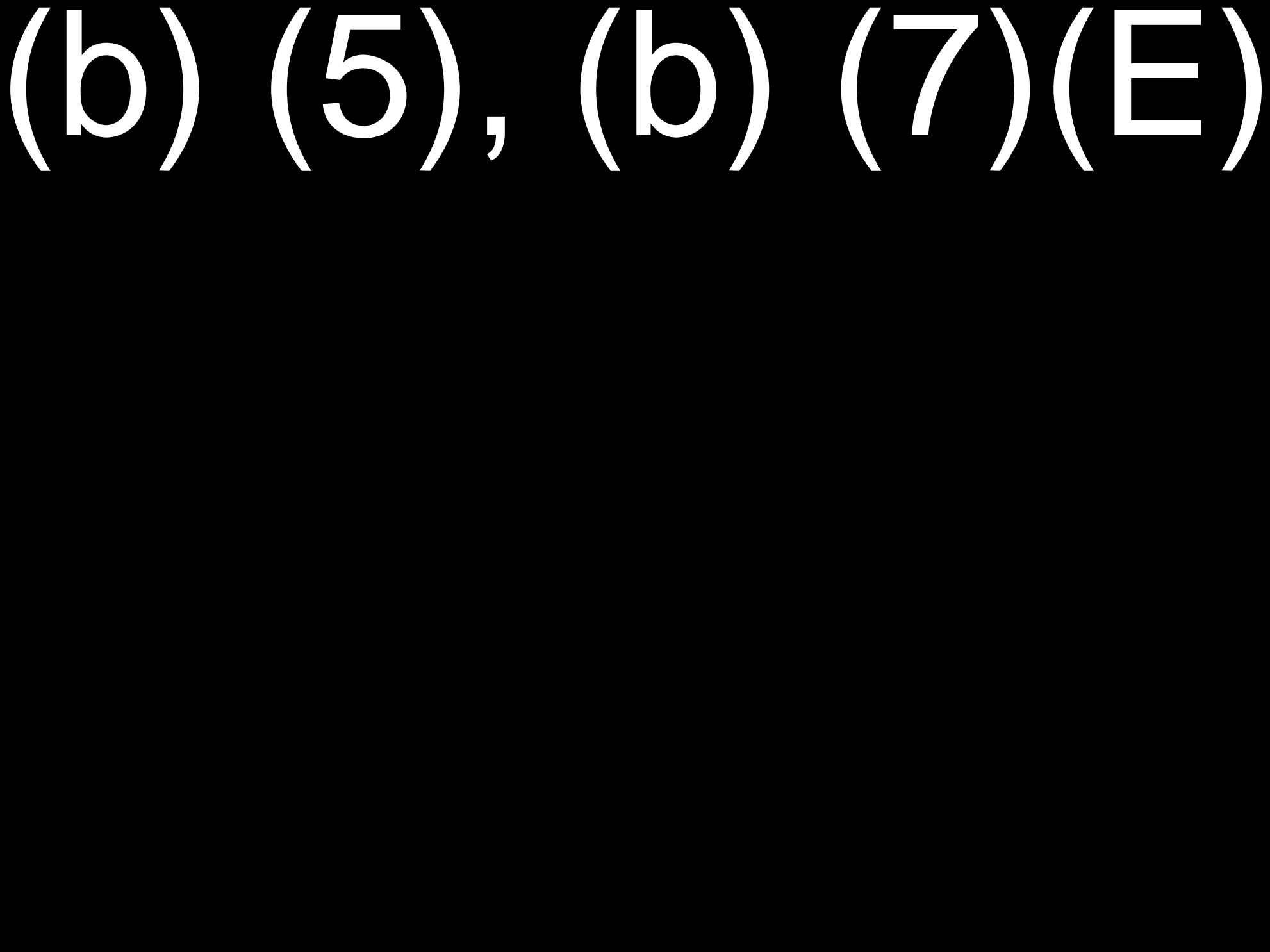
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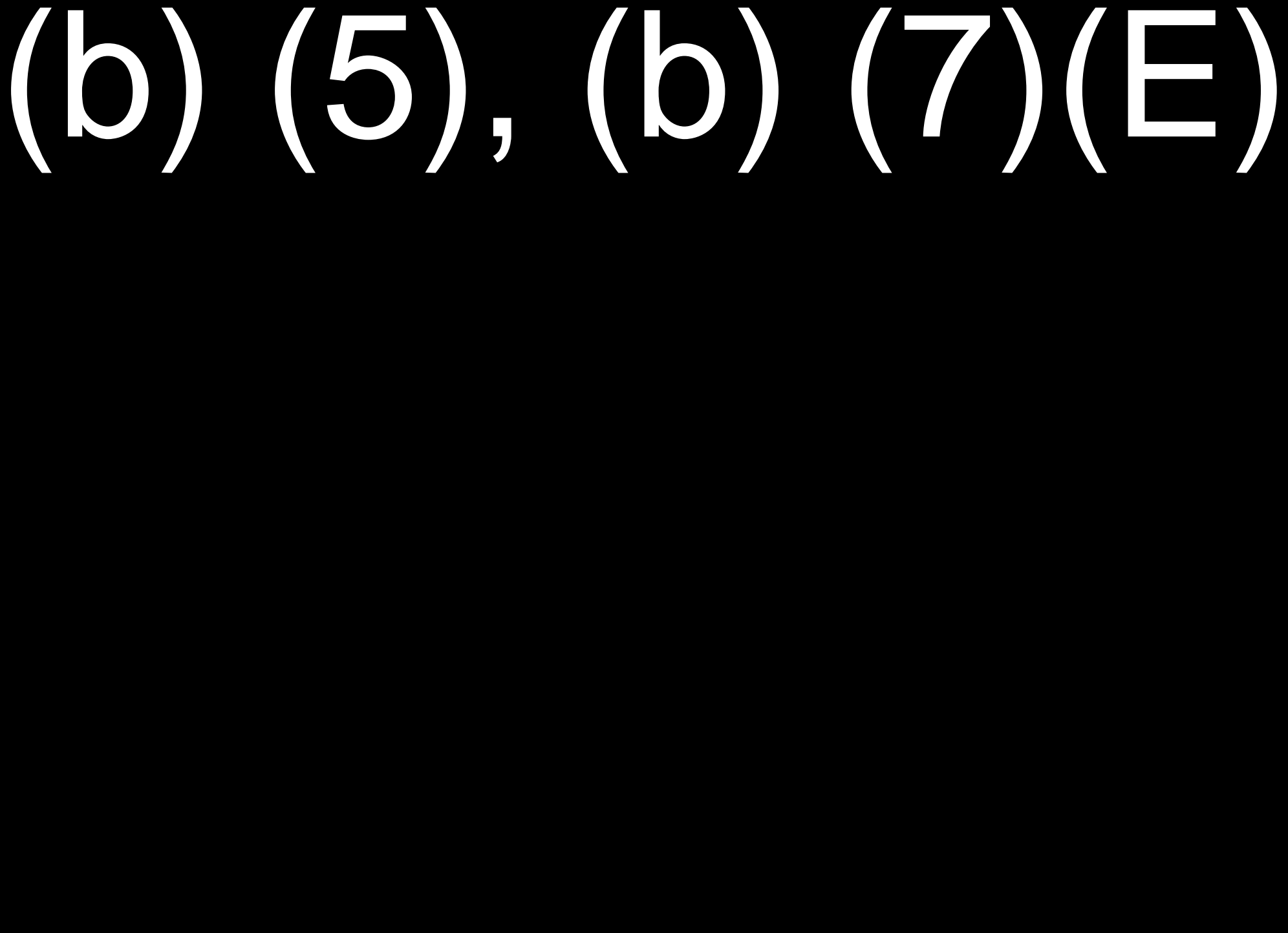
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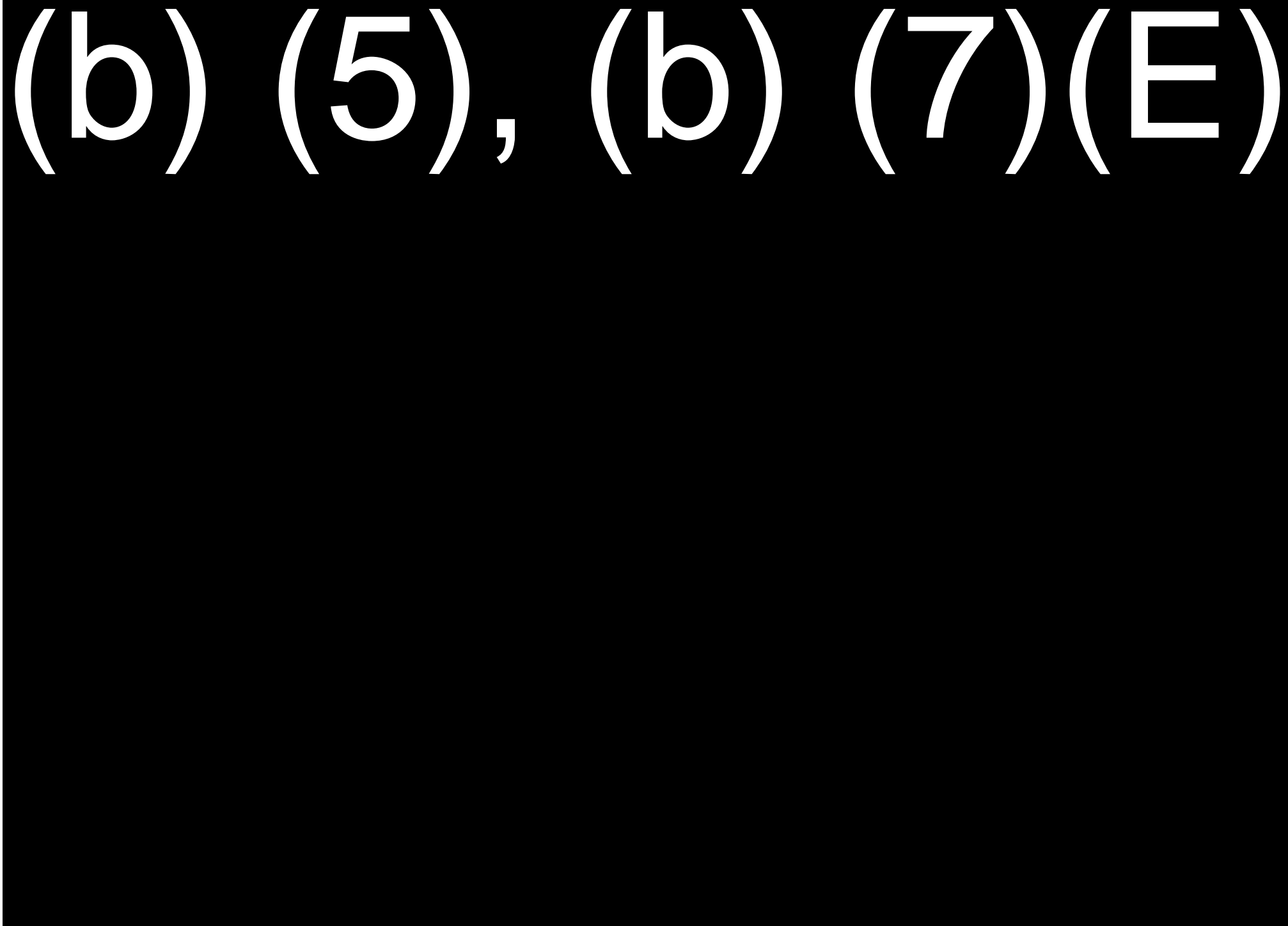
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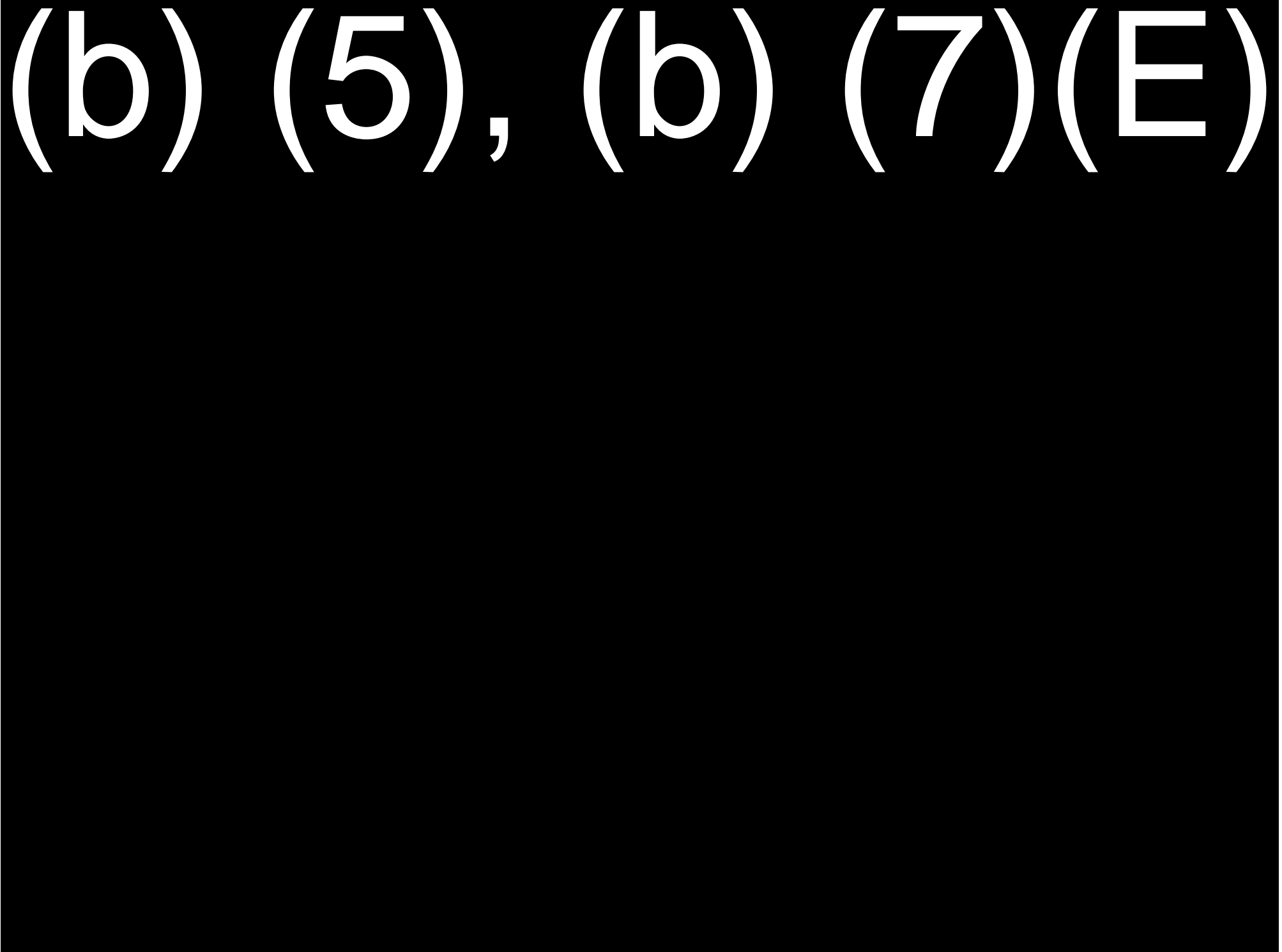
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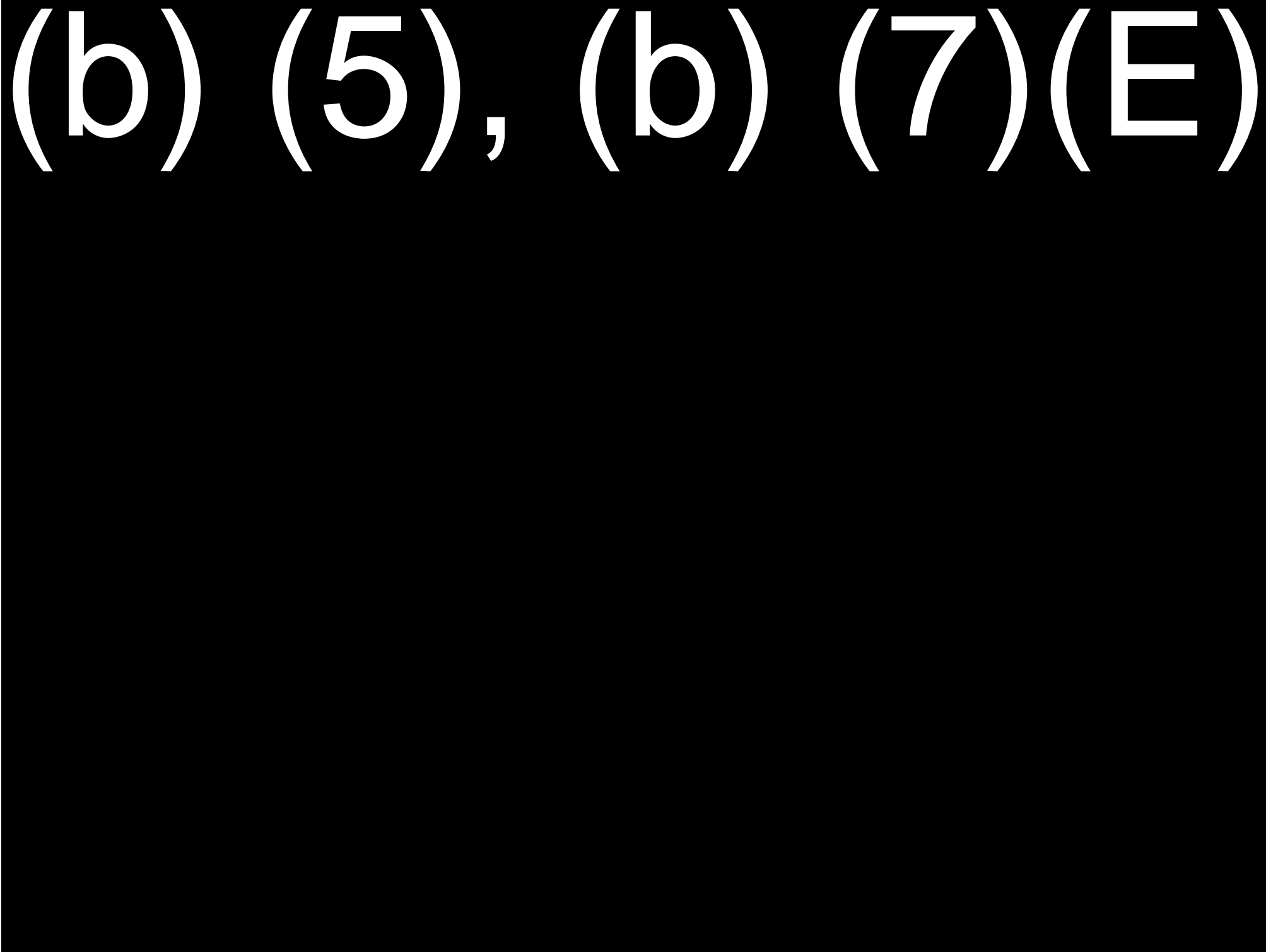
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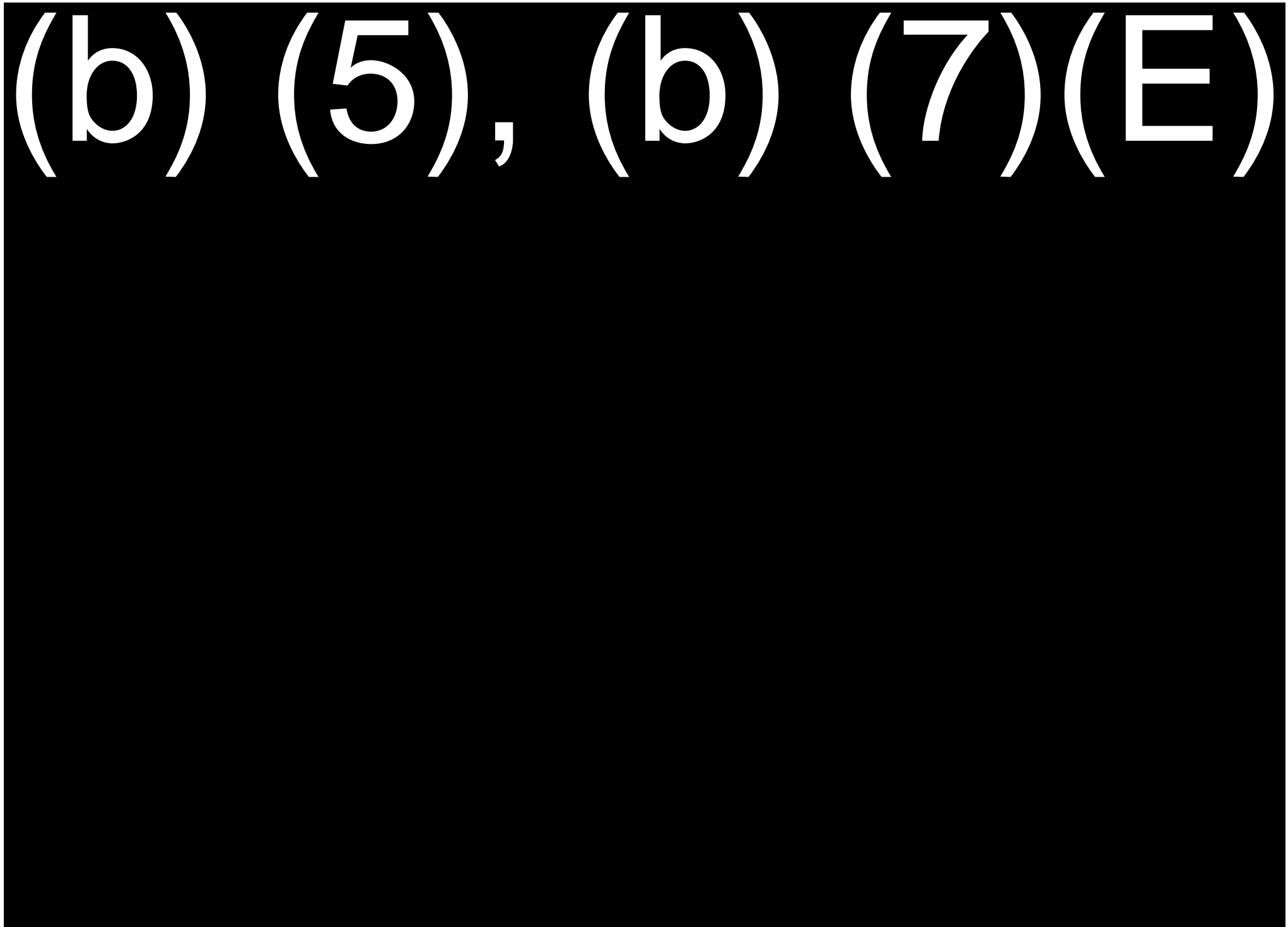
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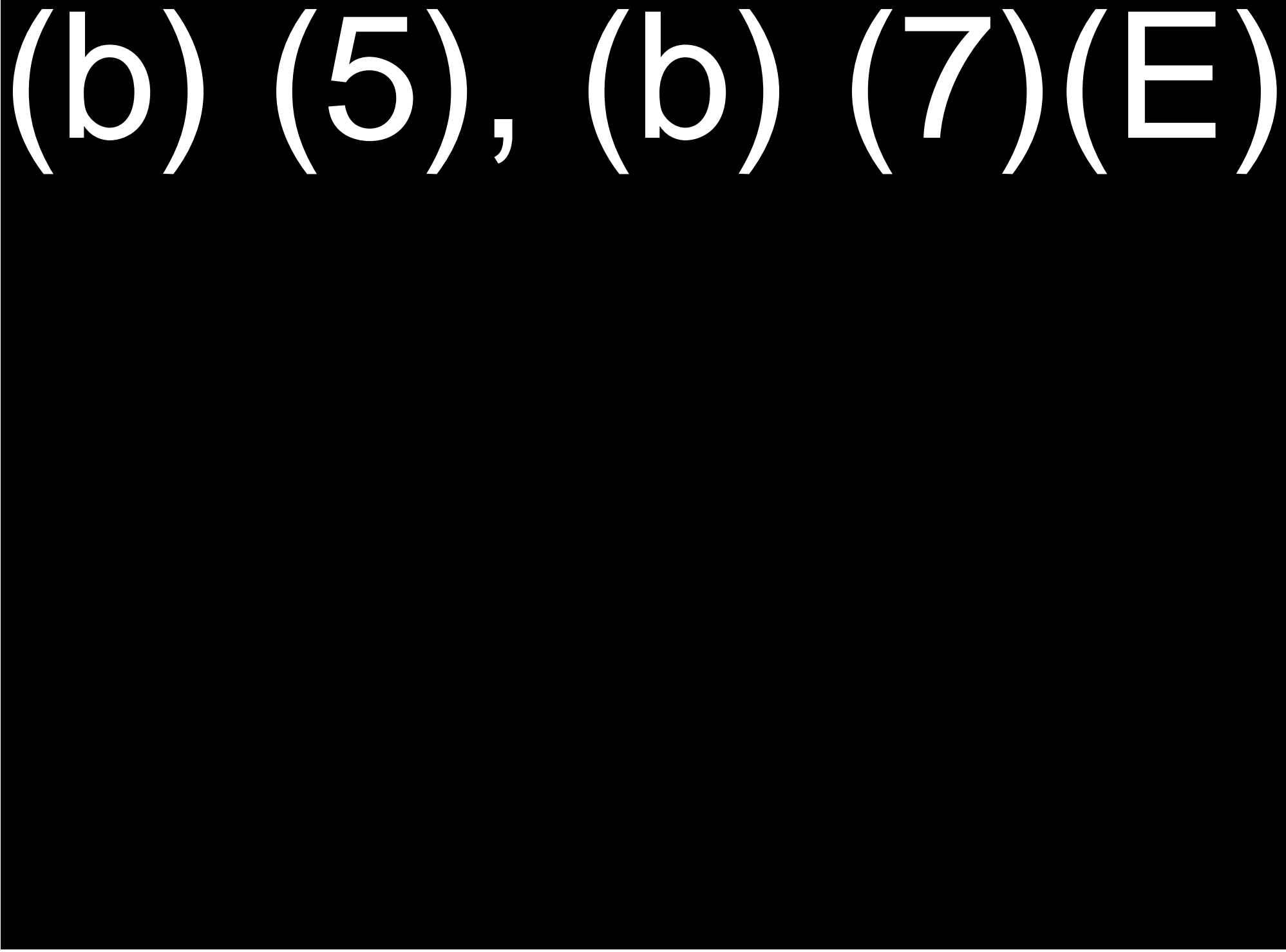
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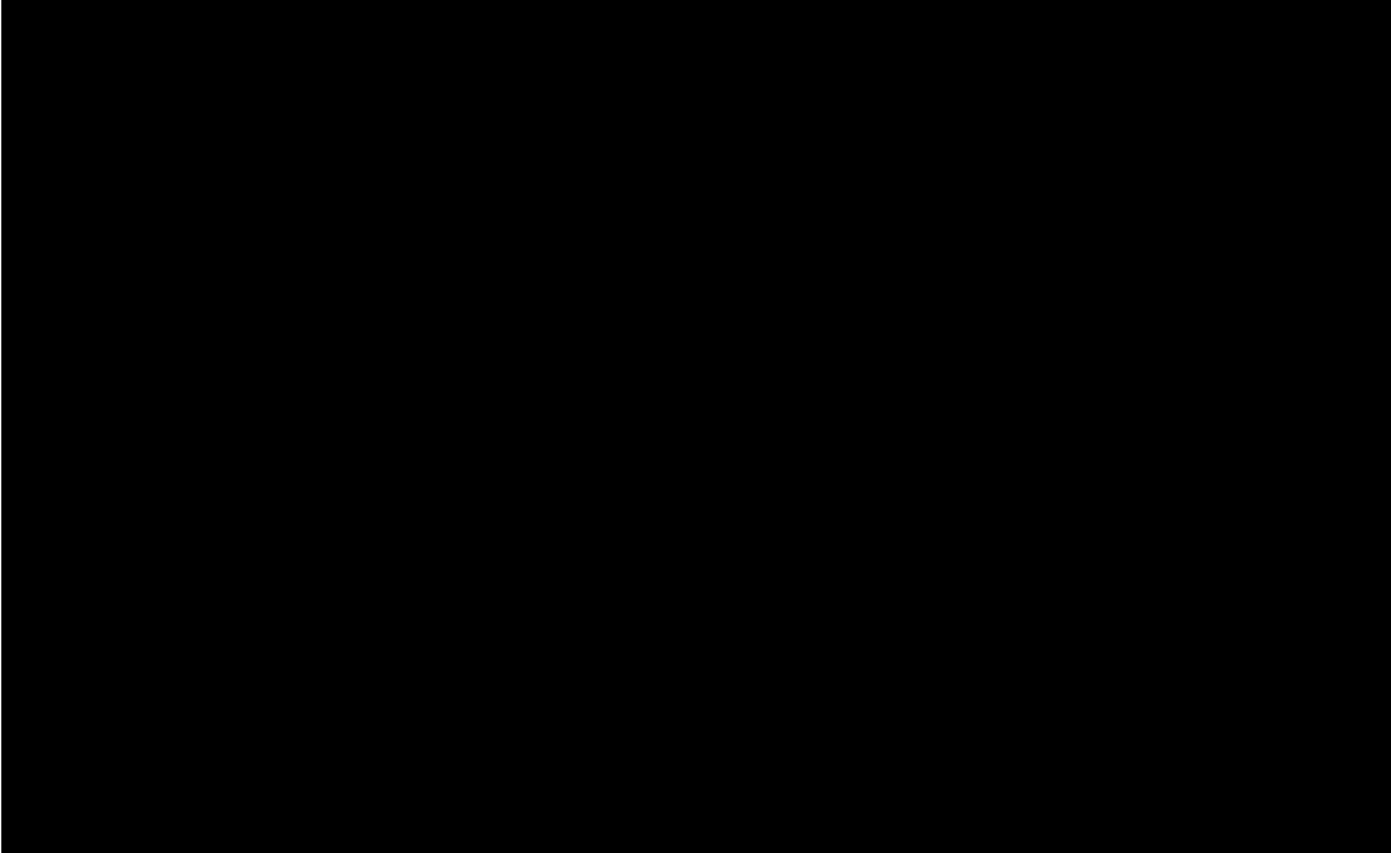
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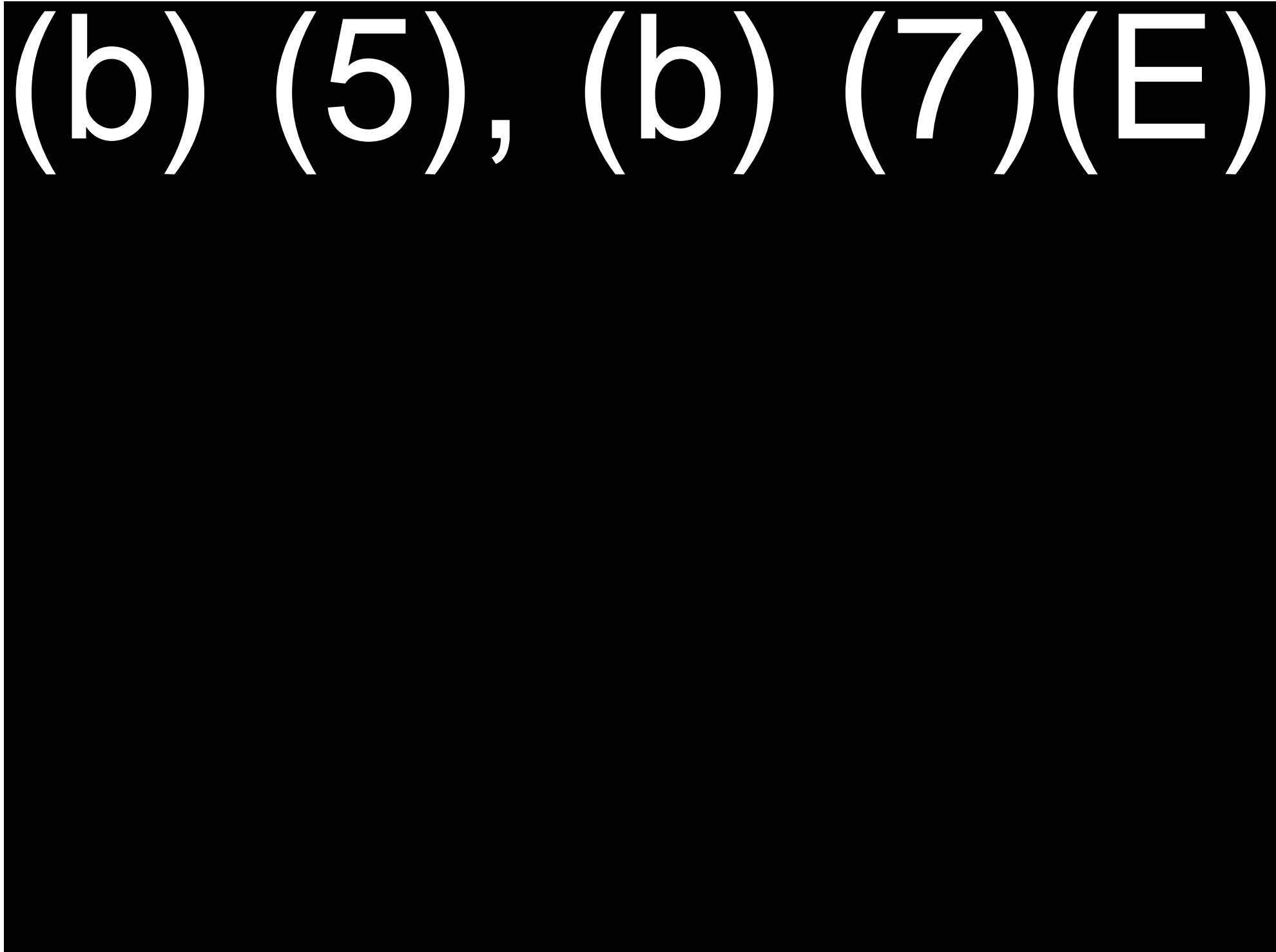
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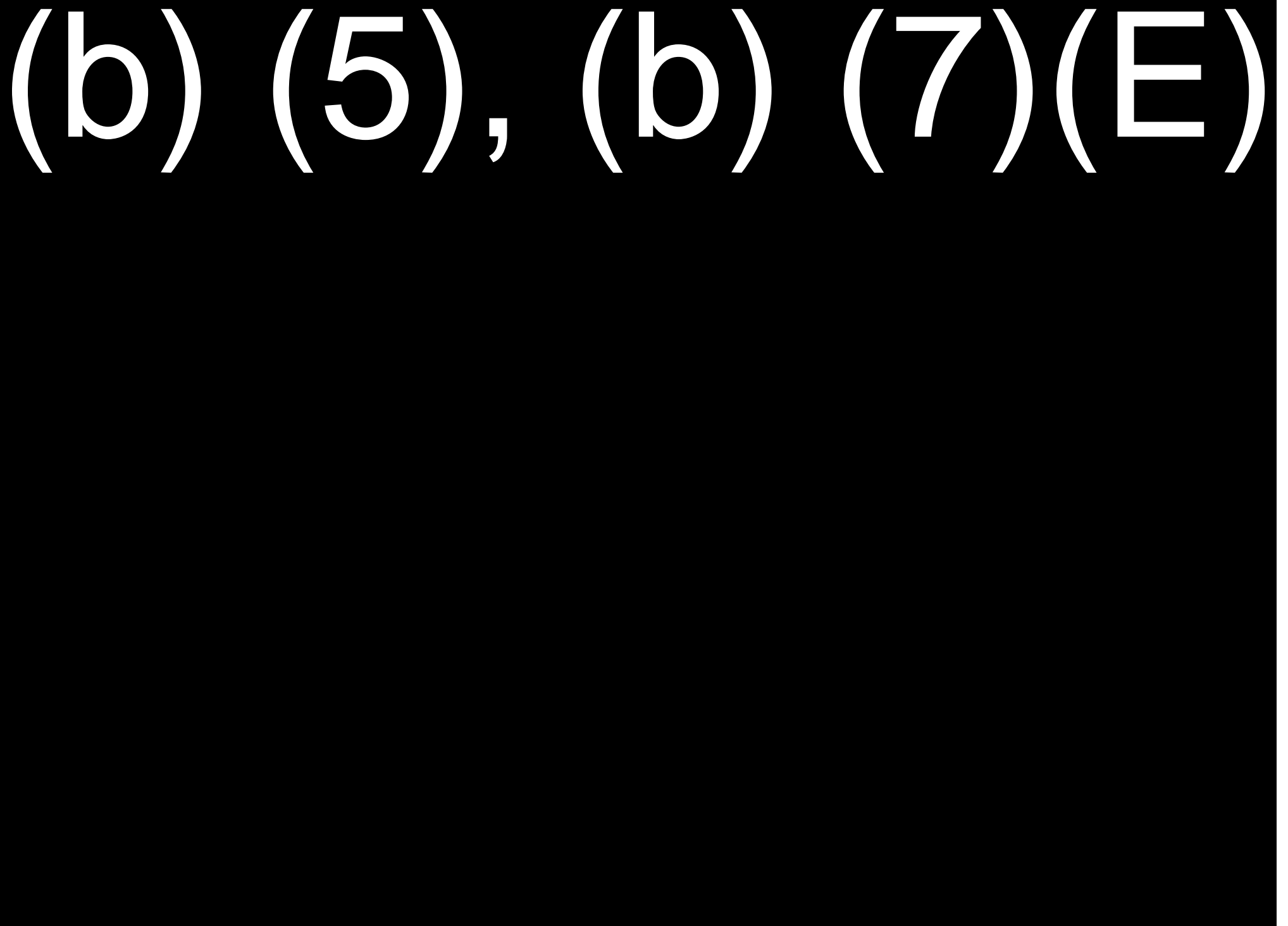
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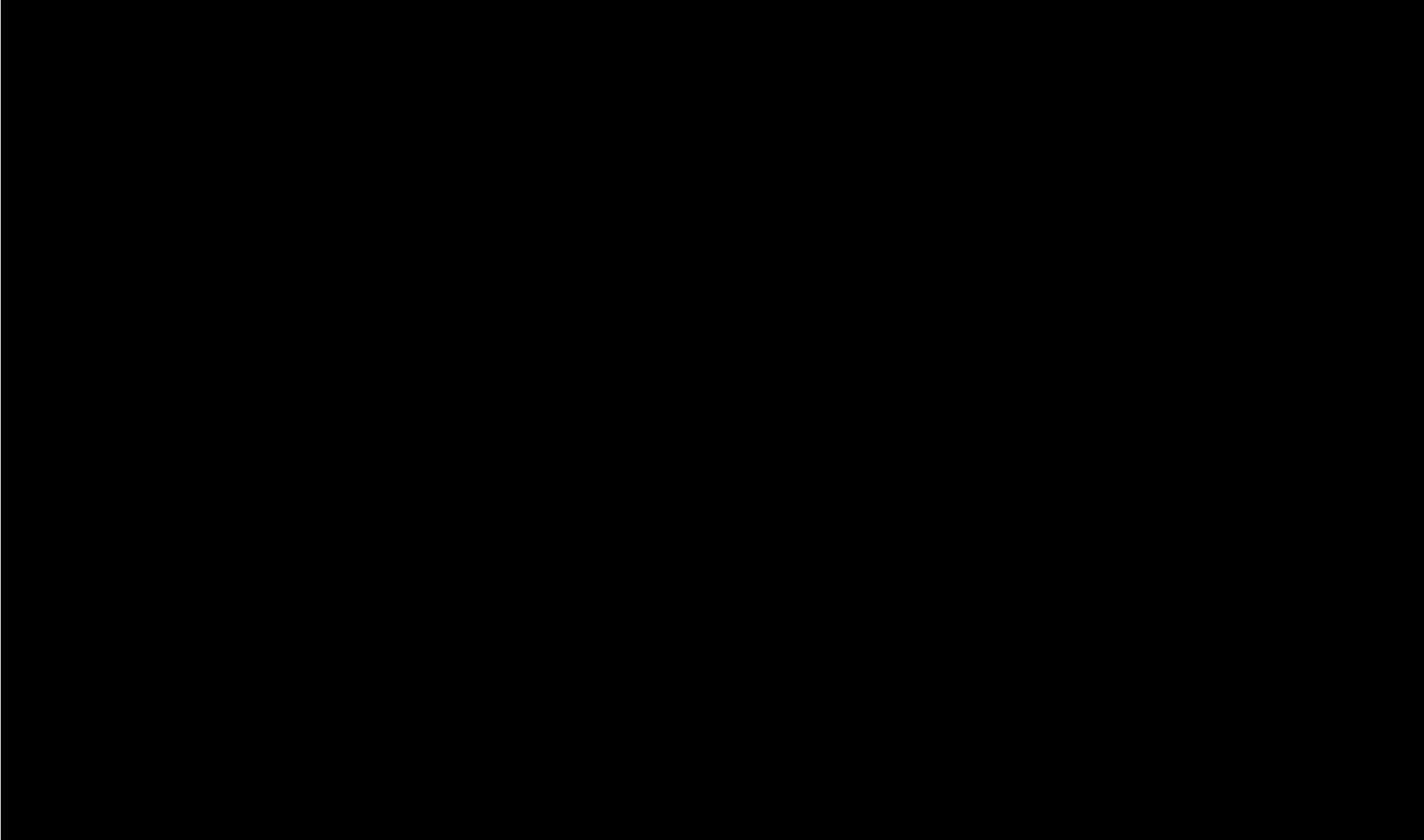
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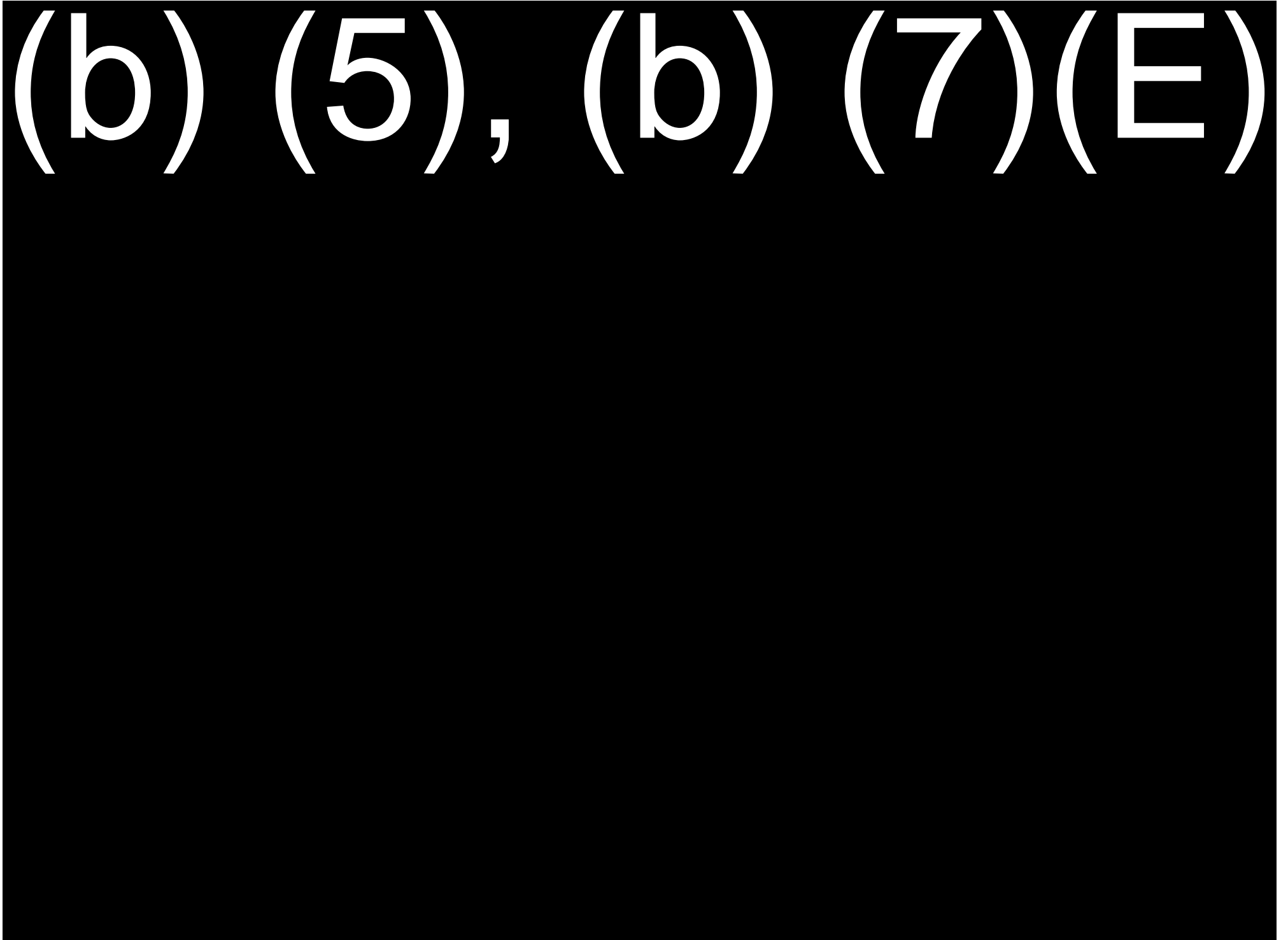
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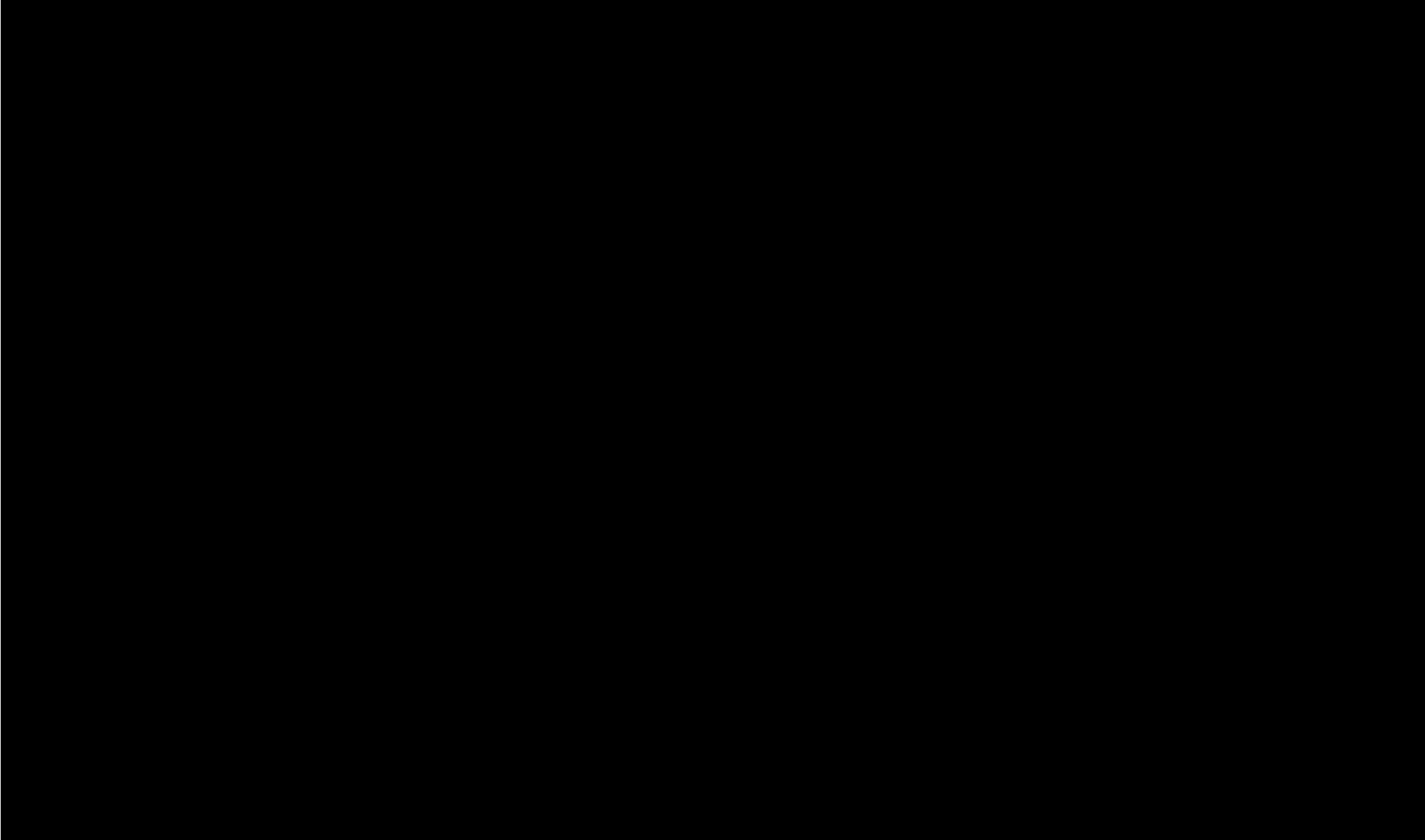
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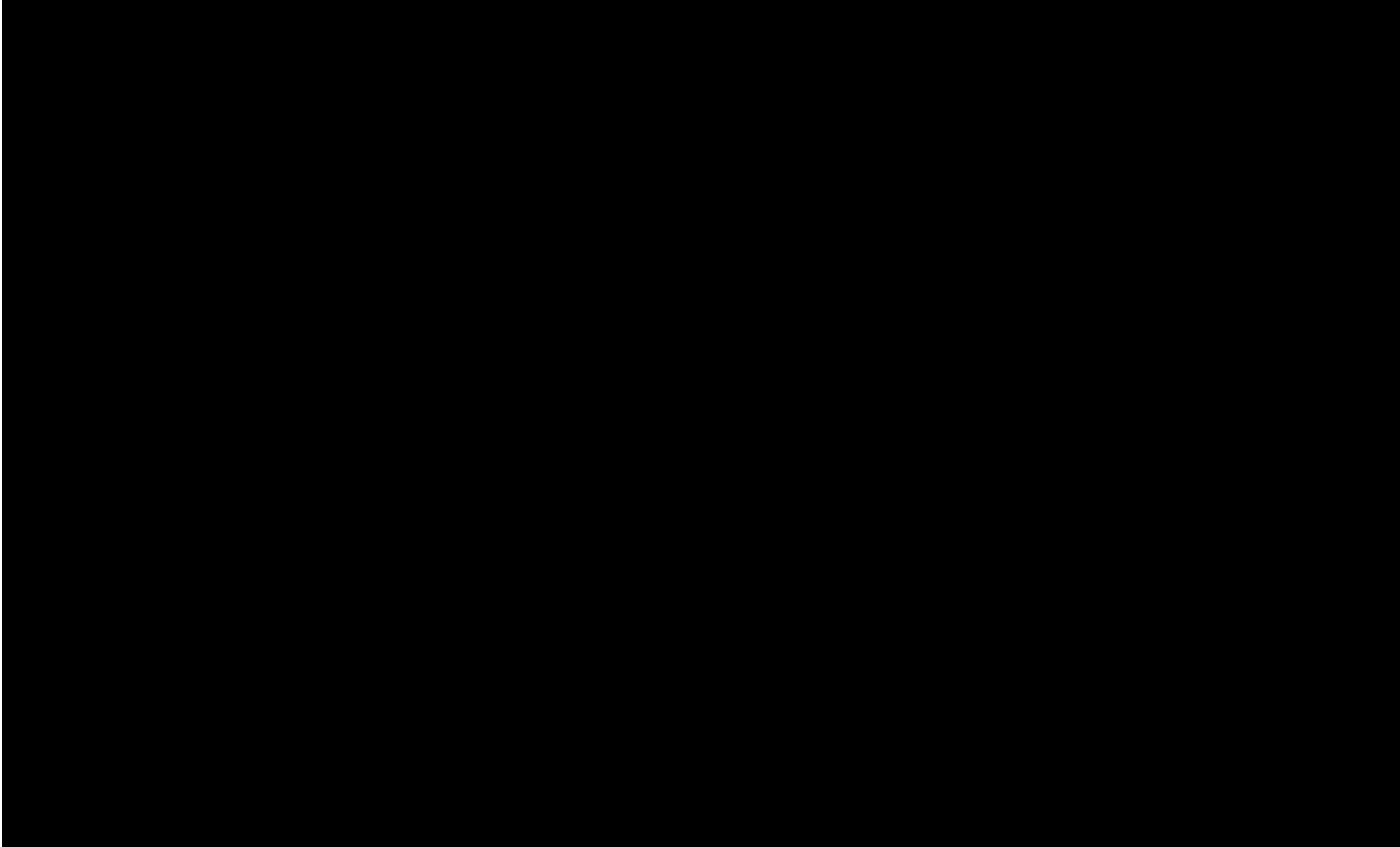
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(b) (5), (b) (7)(E)



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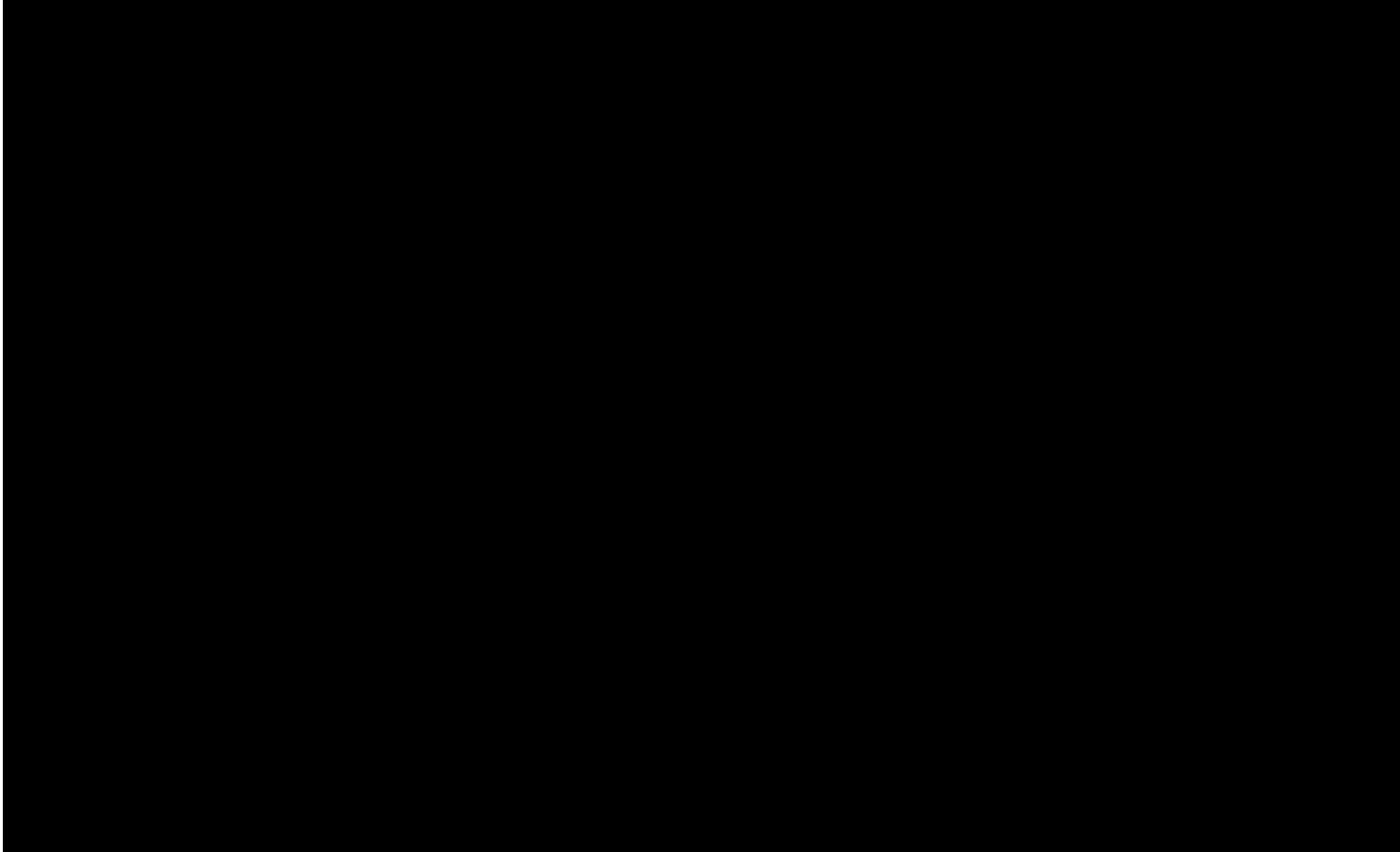


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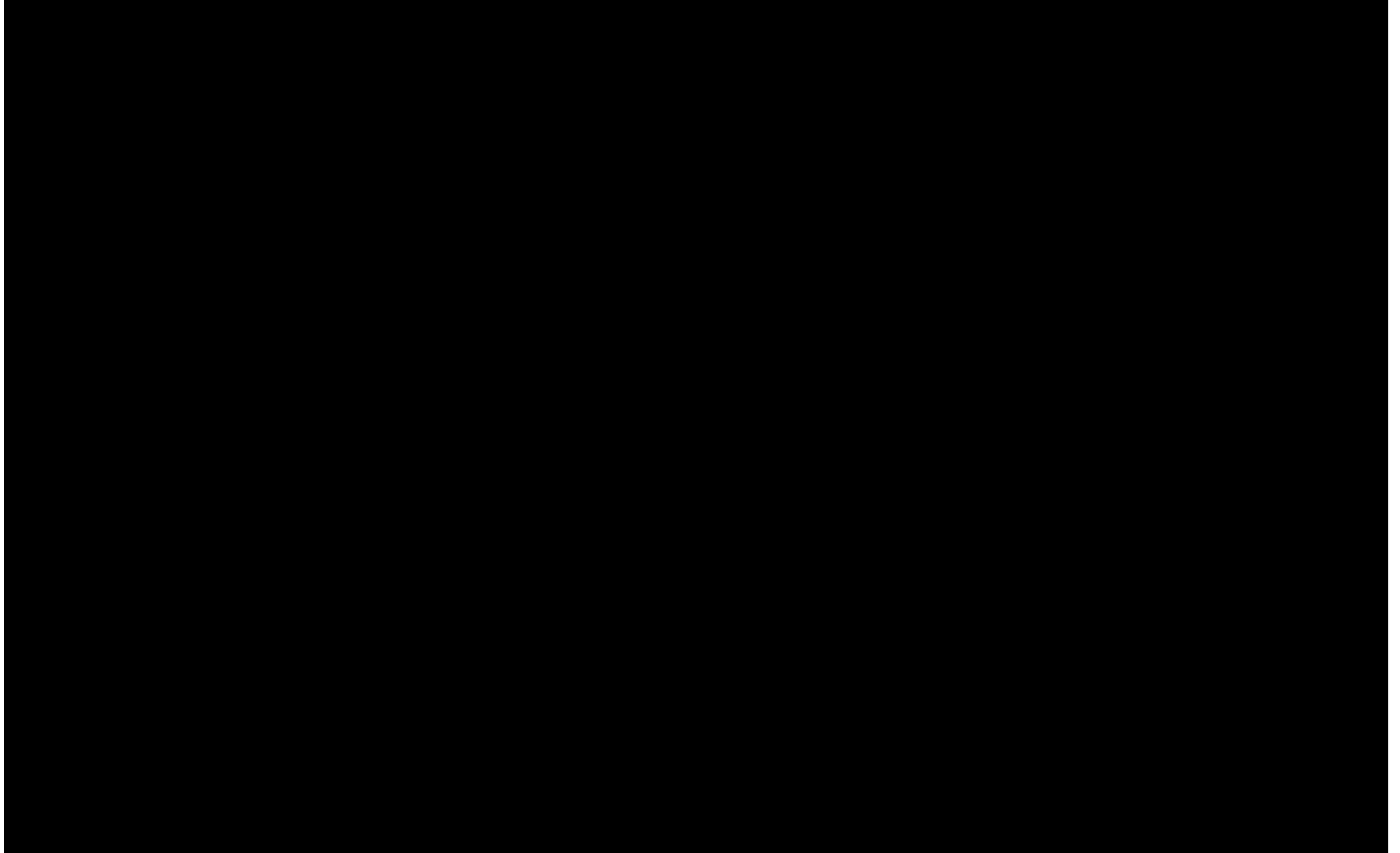
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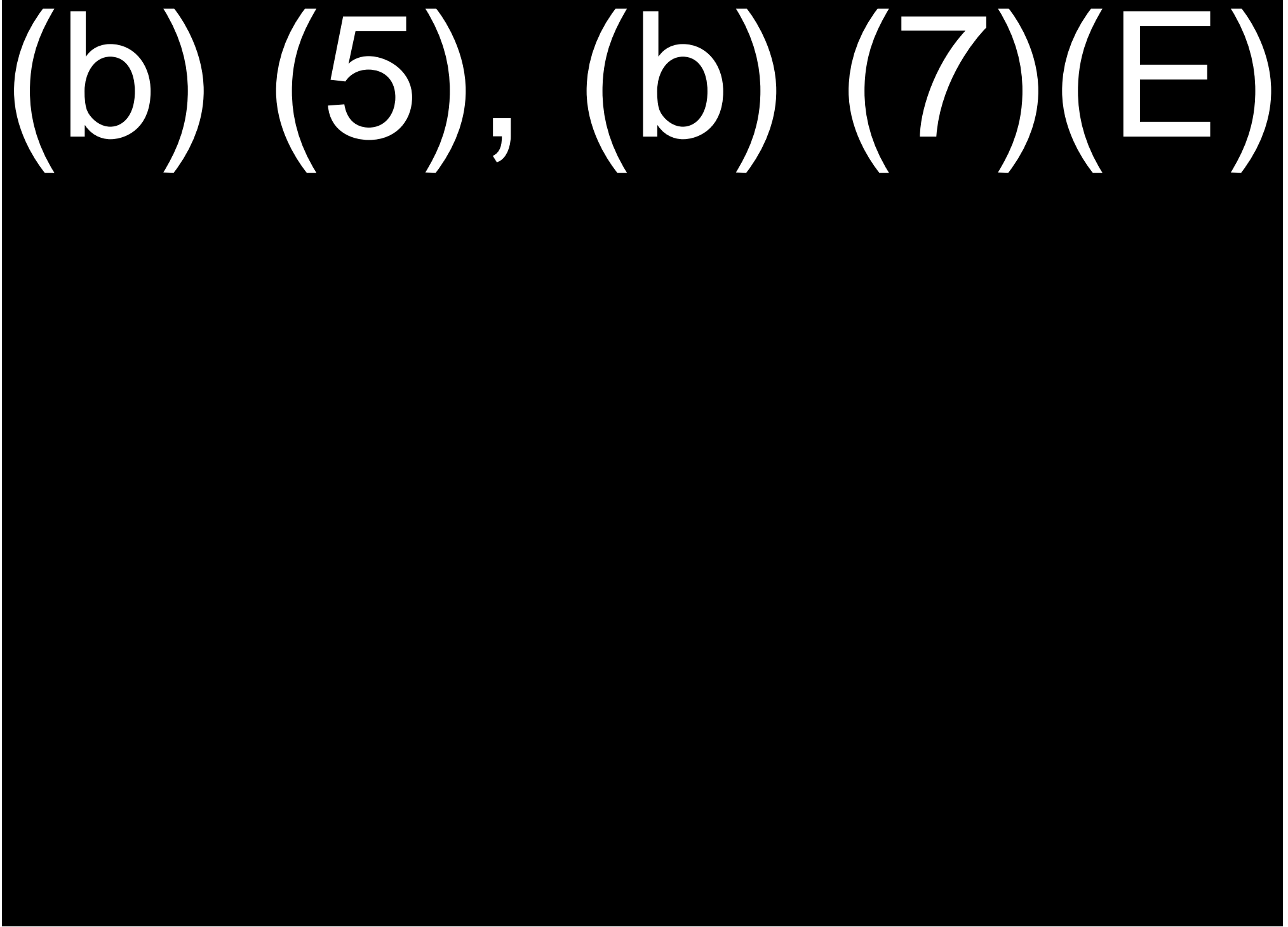
(b) (5), (b) (7)(E)



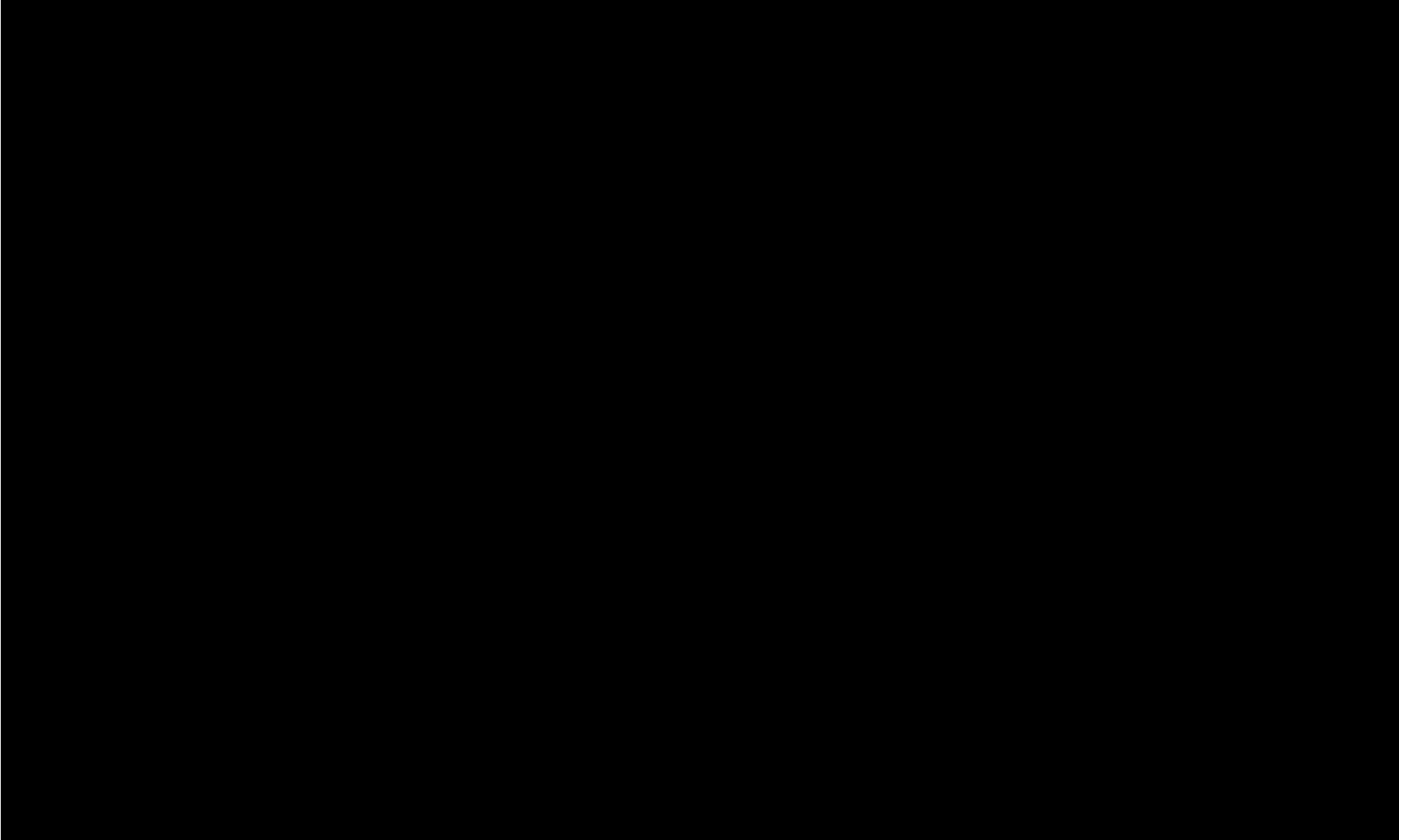
(b) (5), (b) (7)(E)



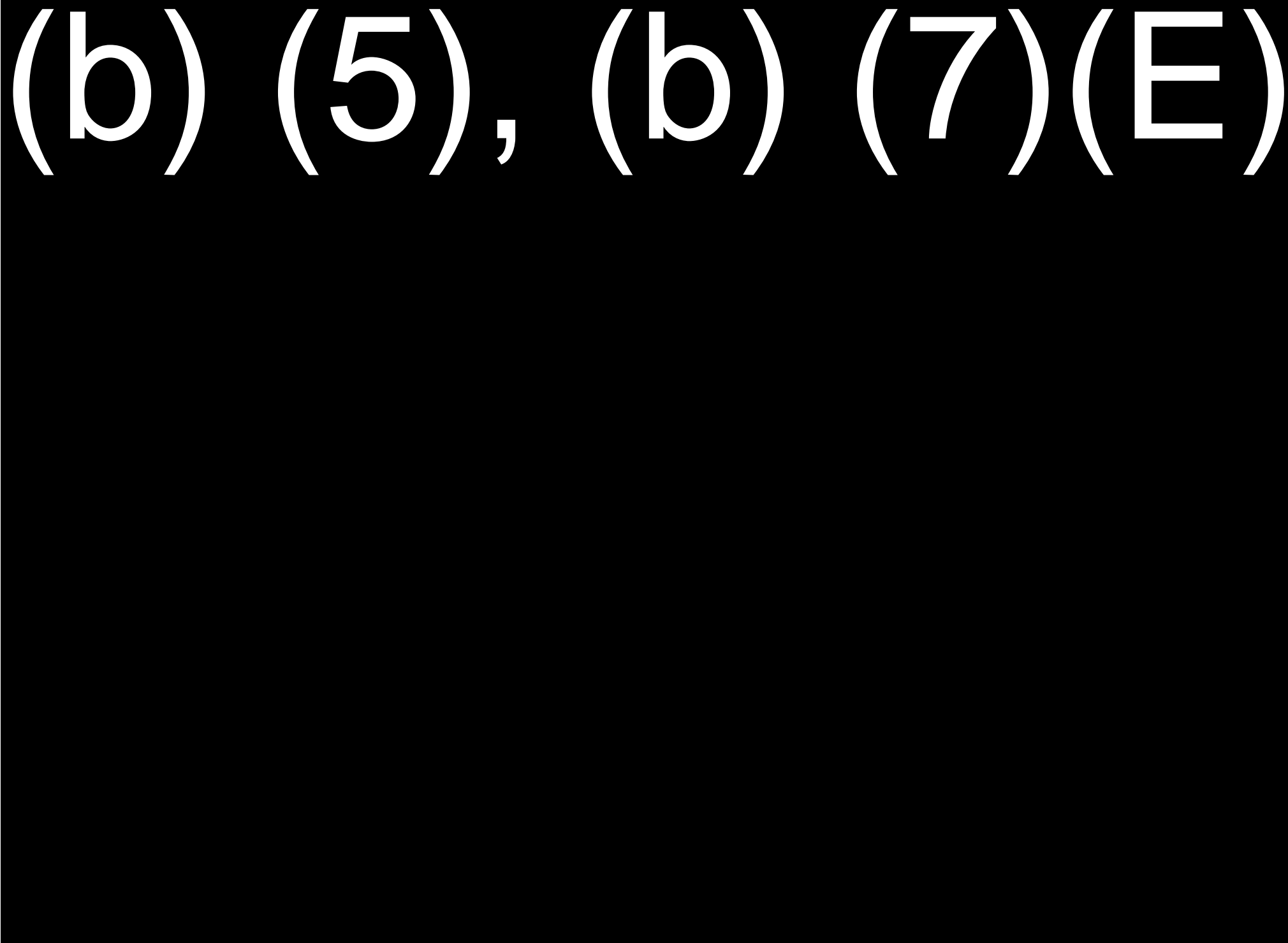
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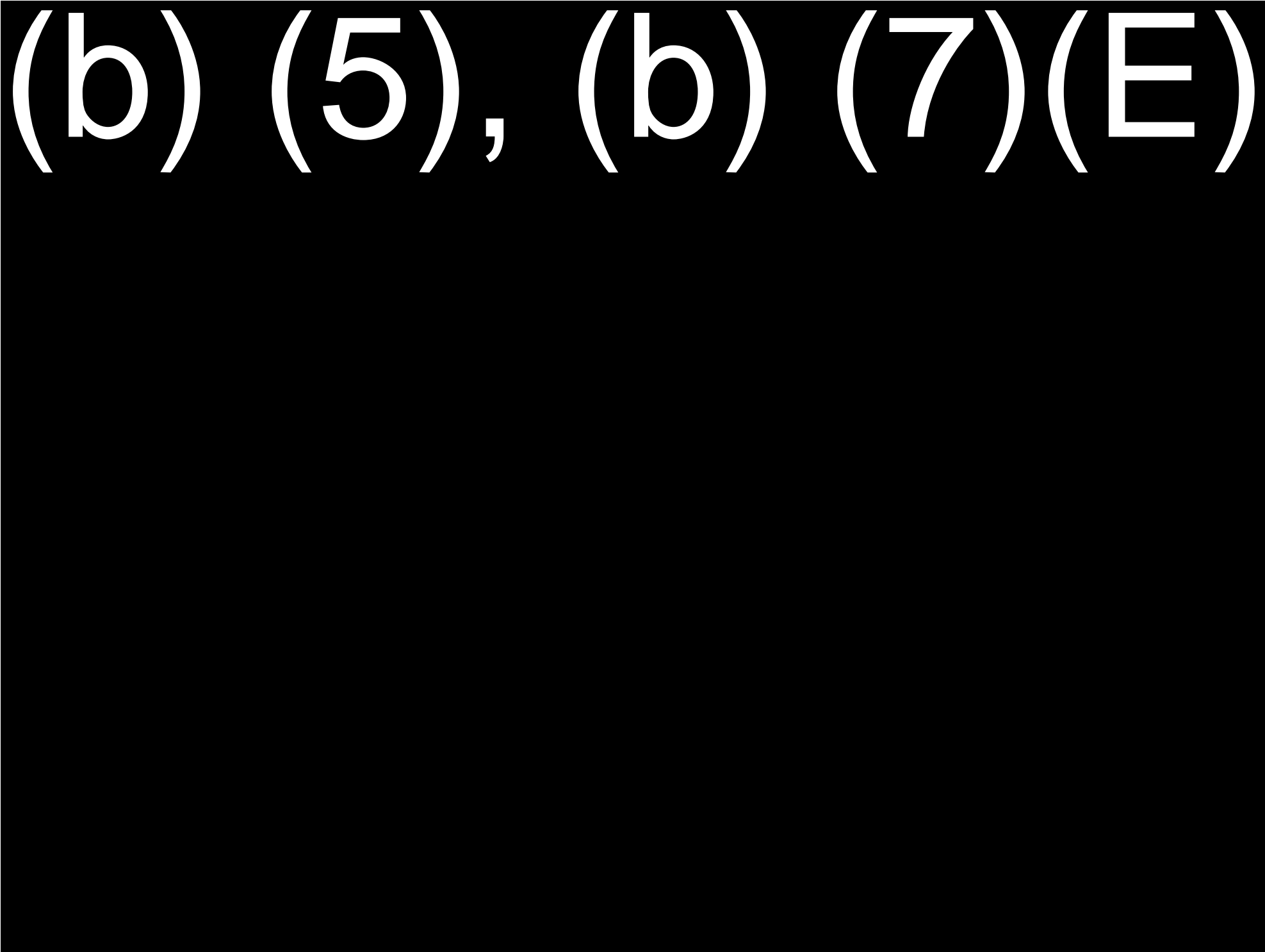
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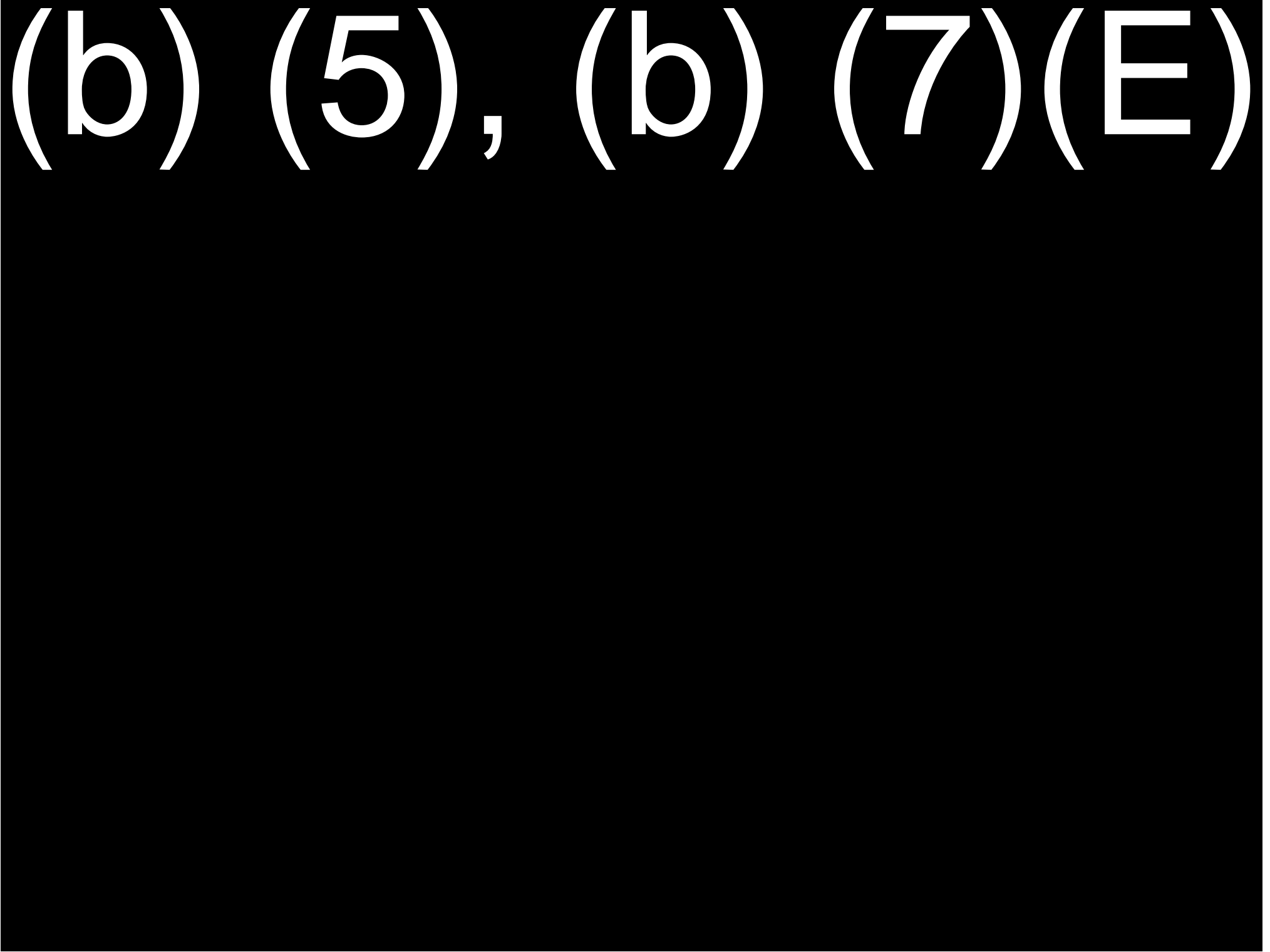
(b) (5), (b) (7)(E)



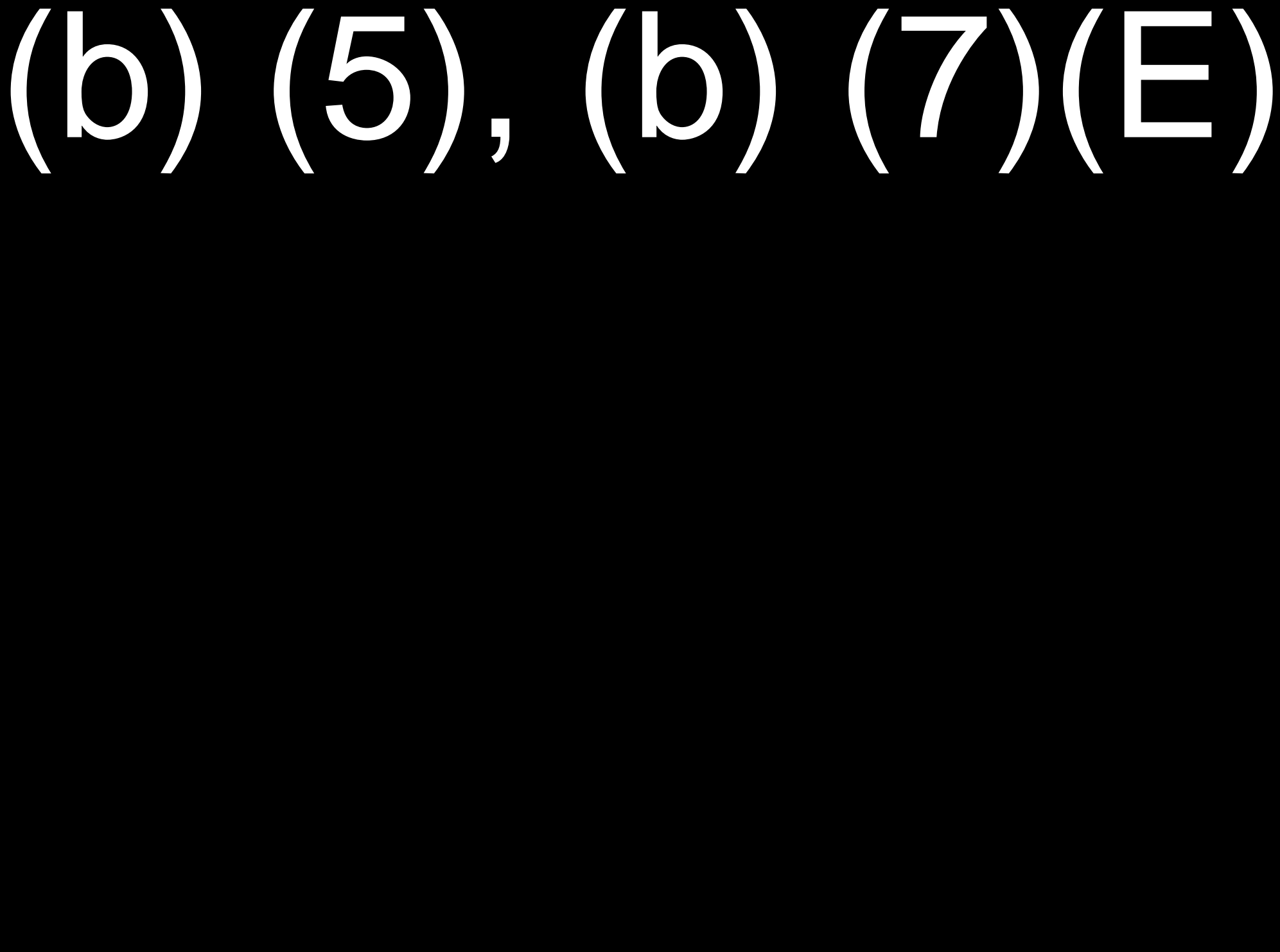
(b) (5), (b) (7)(E)



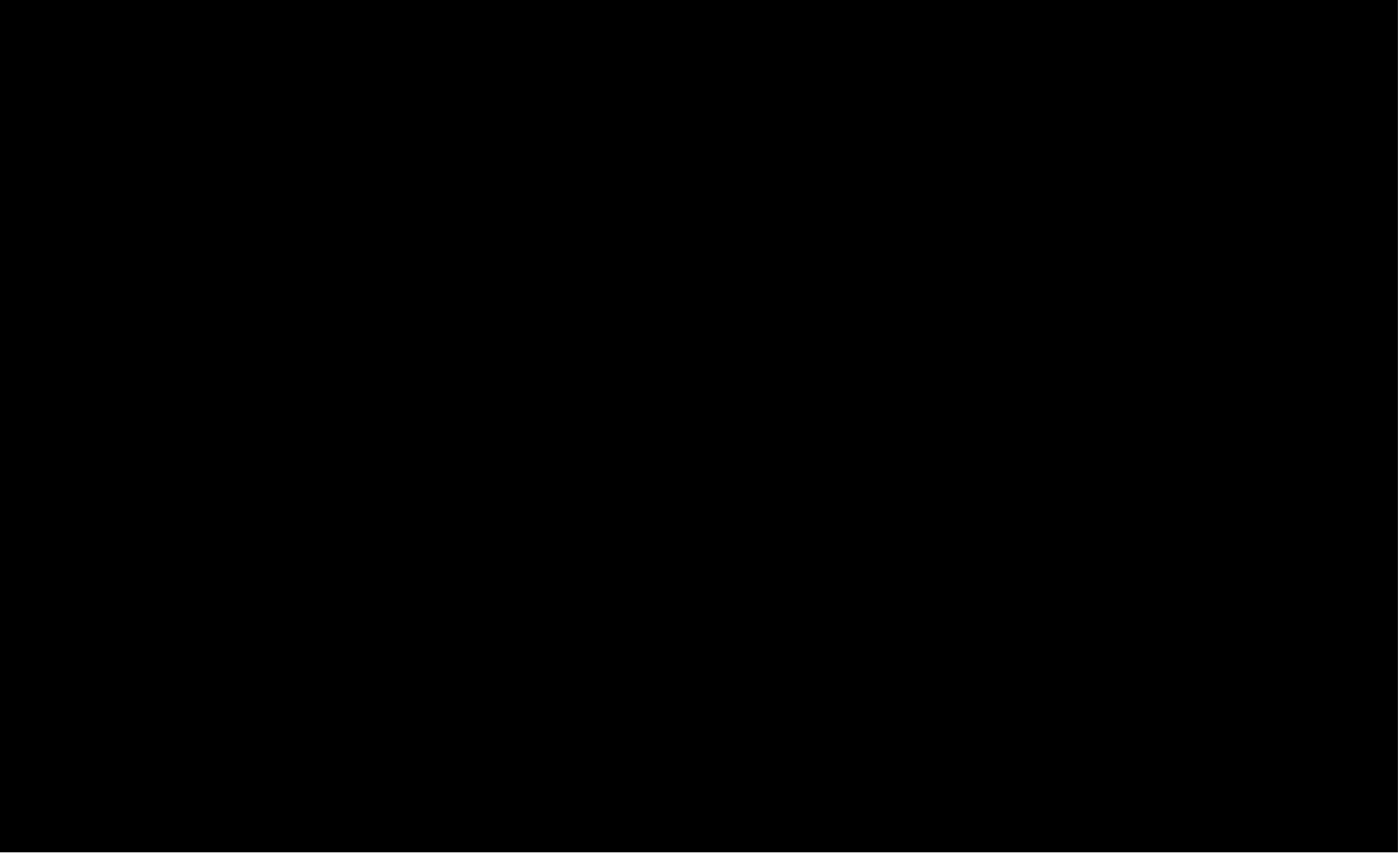
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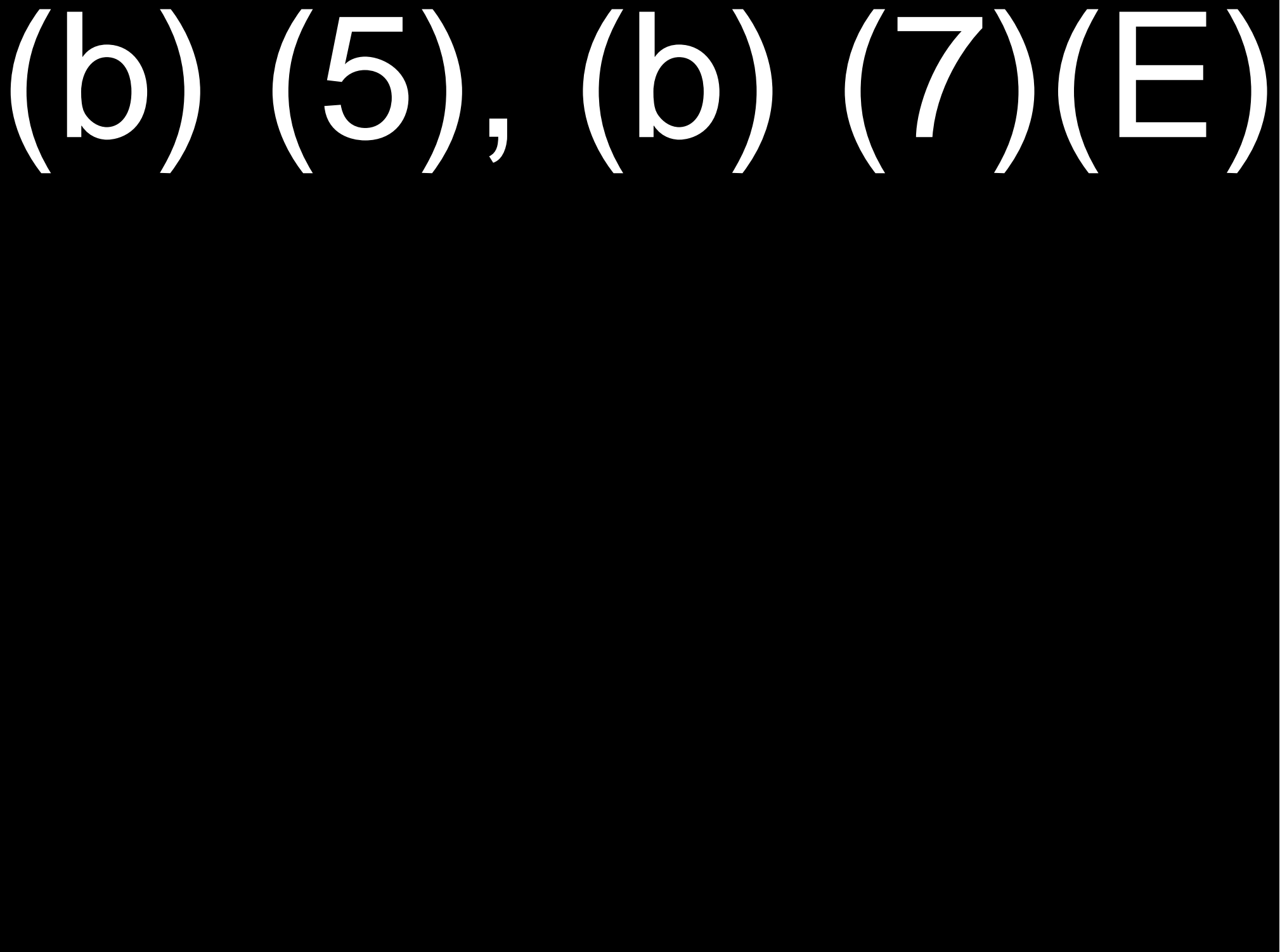
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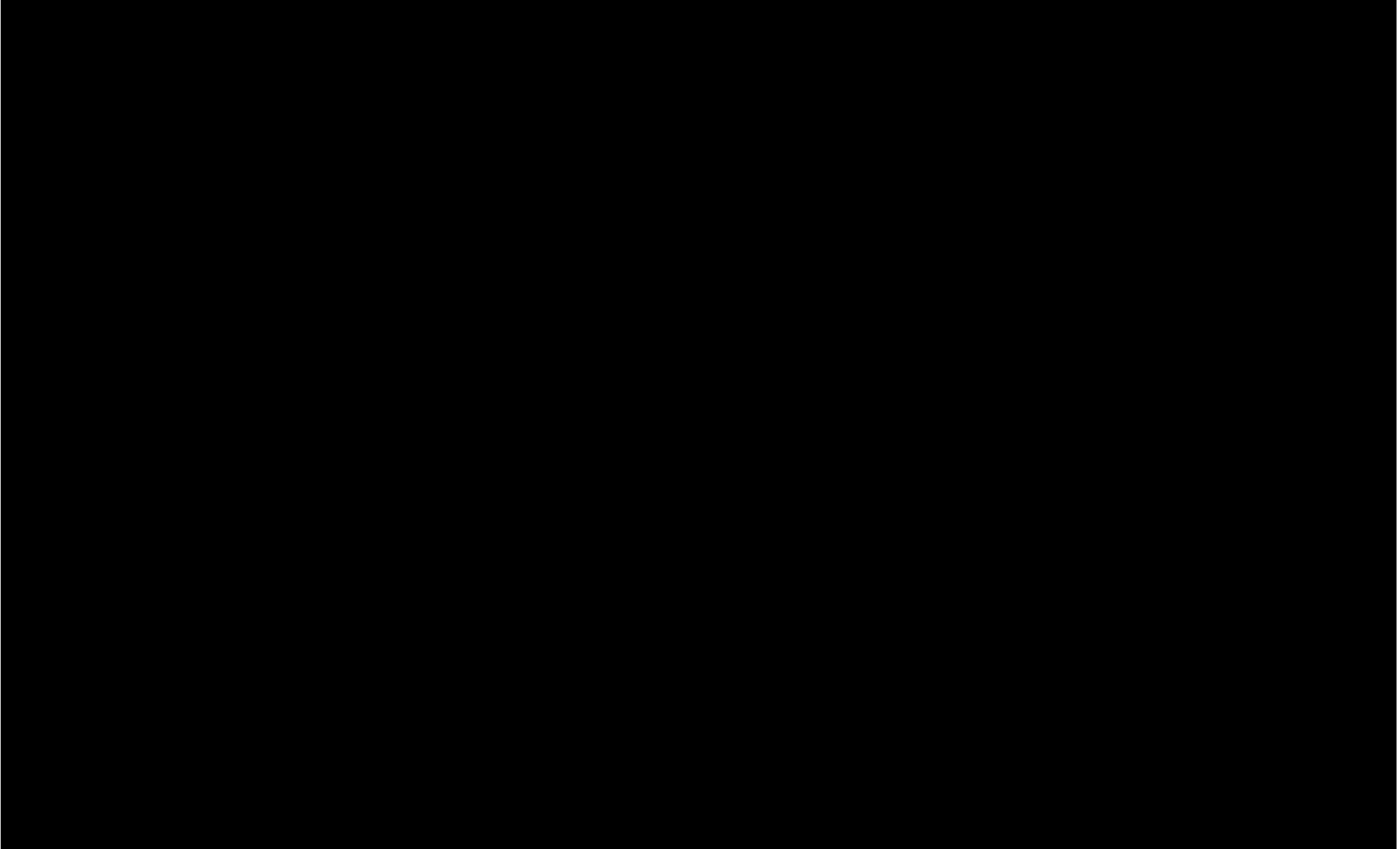
(b) (5), (b) (7)(E)



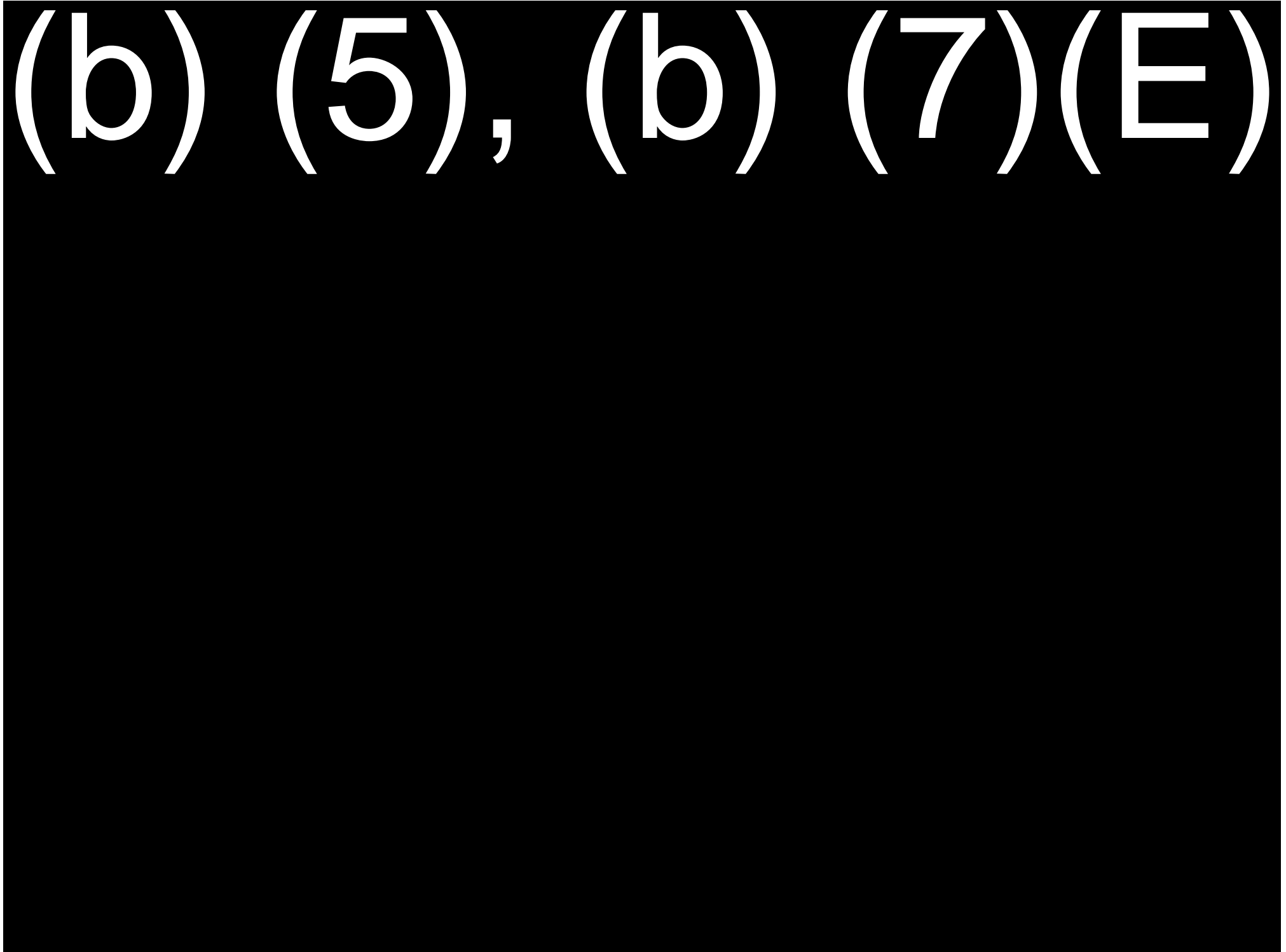
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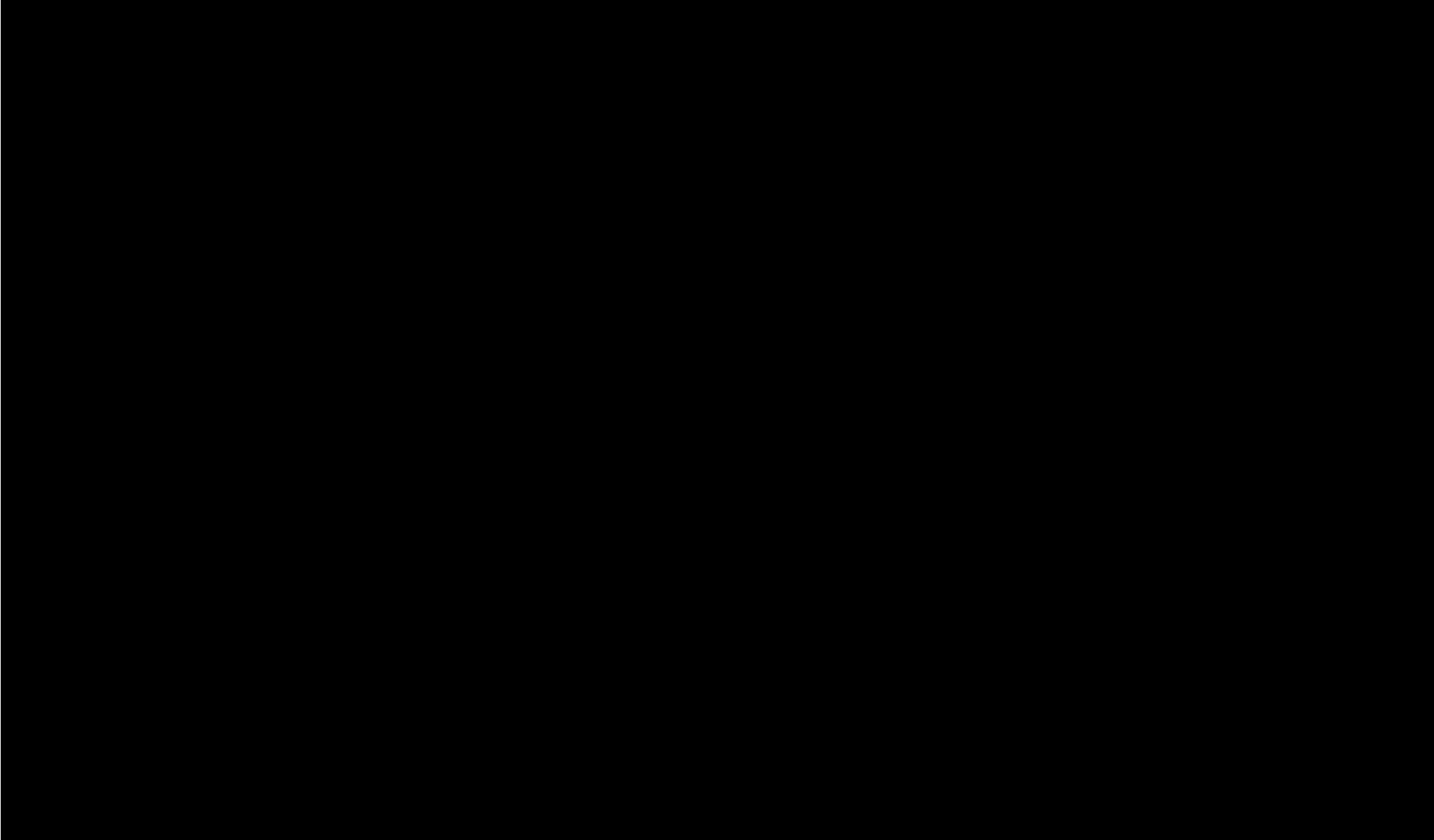
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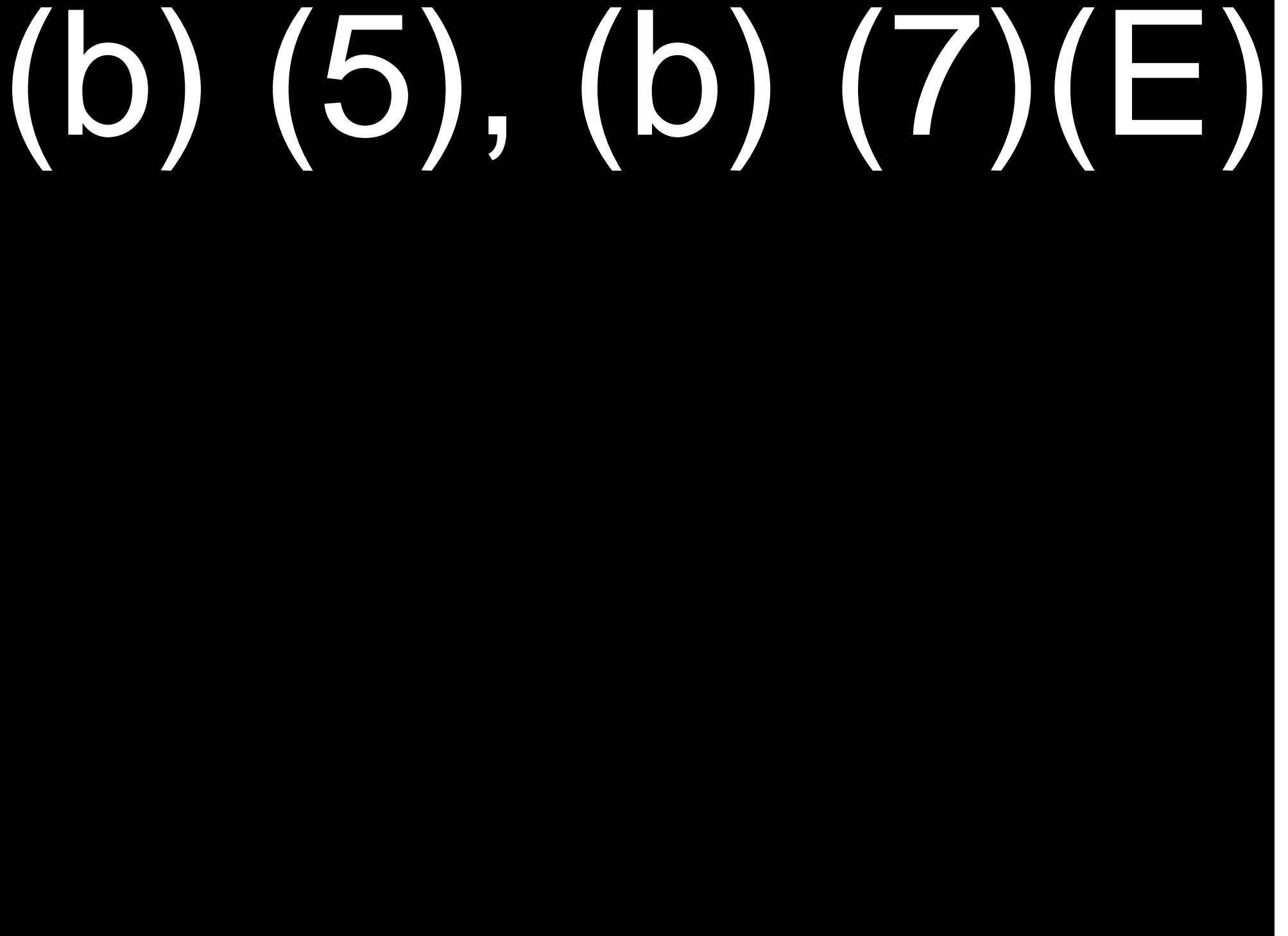
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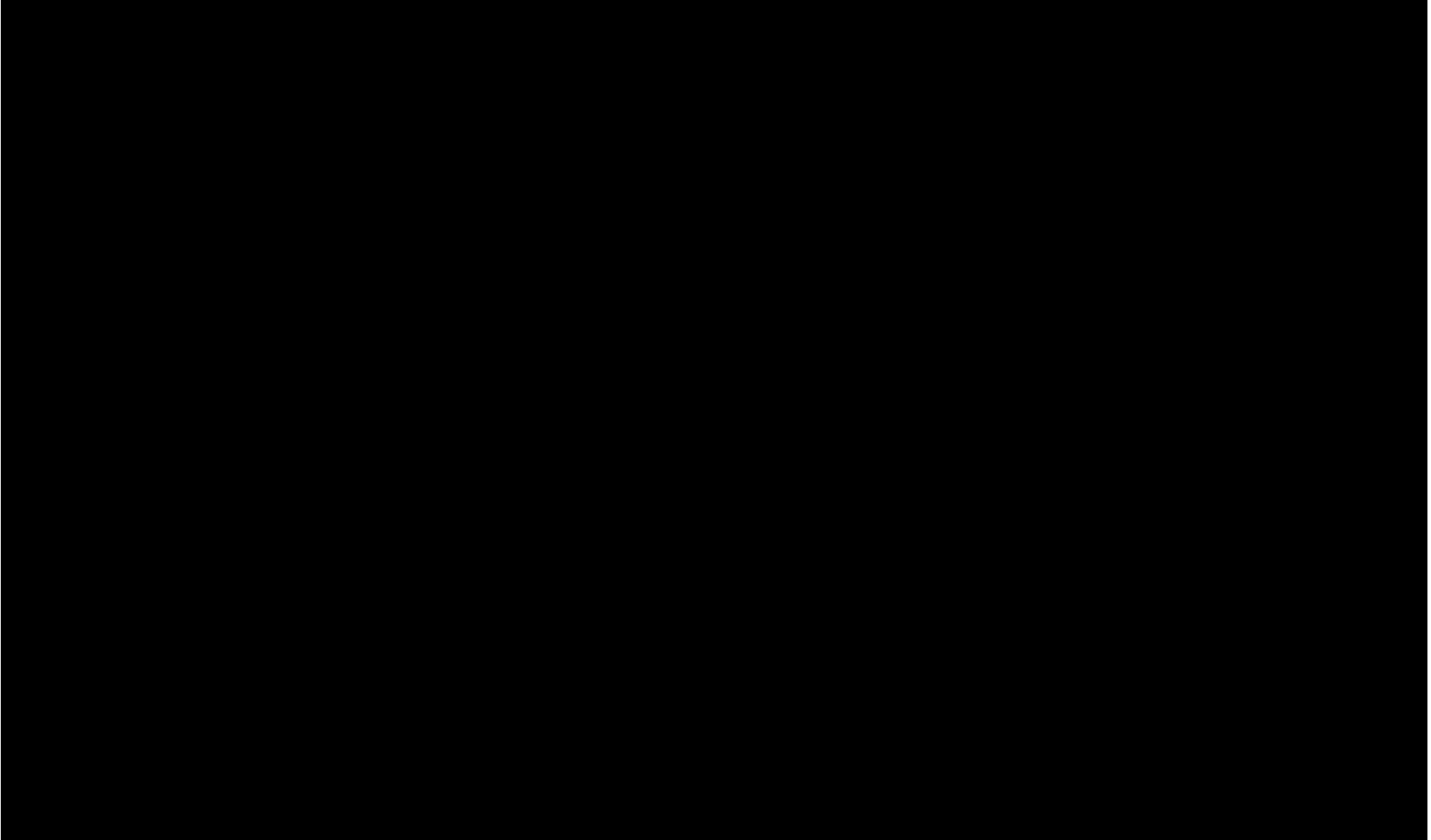
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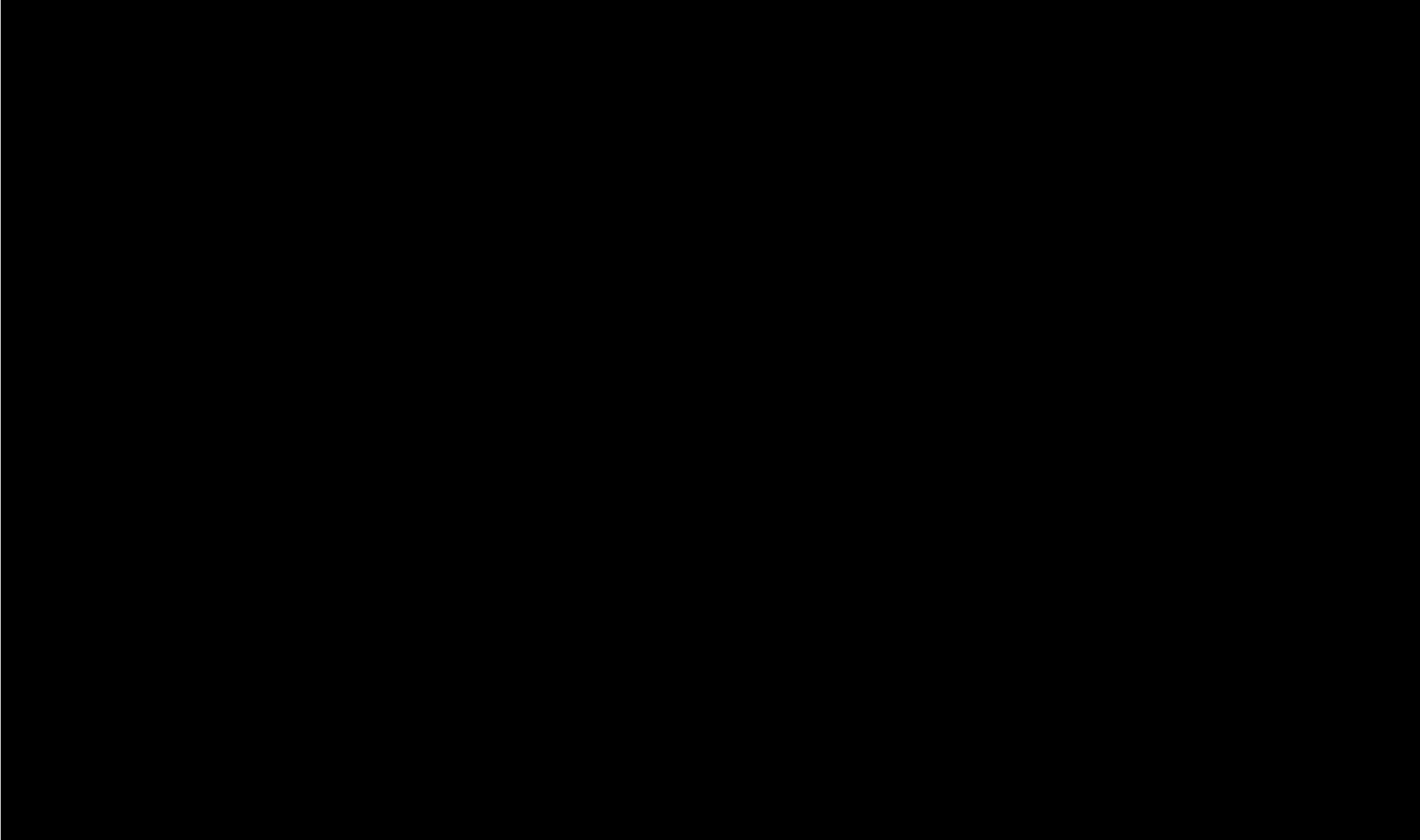
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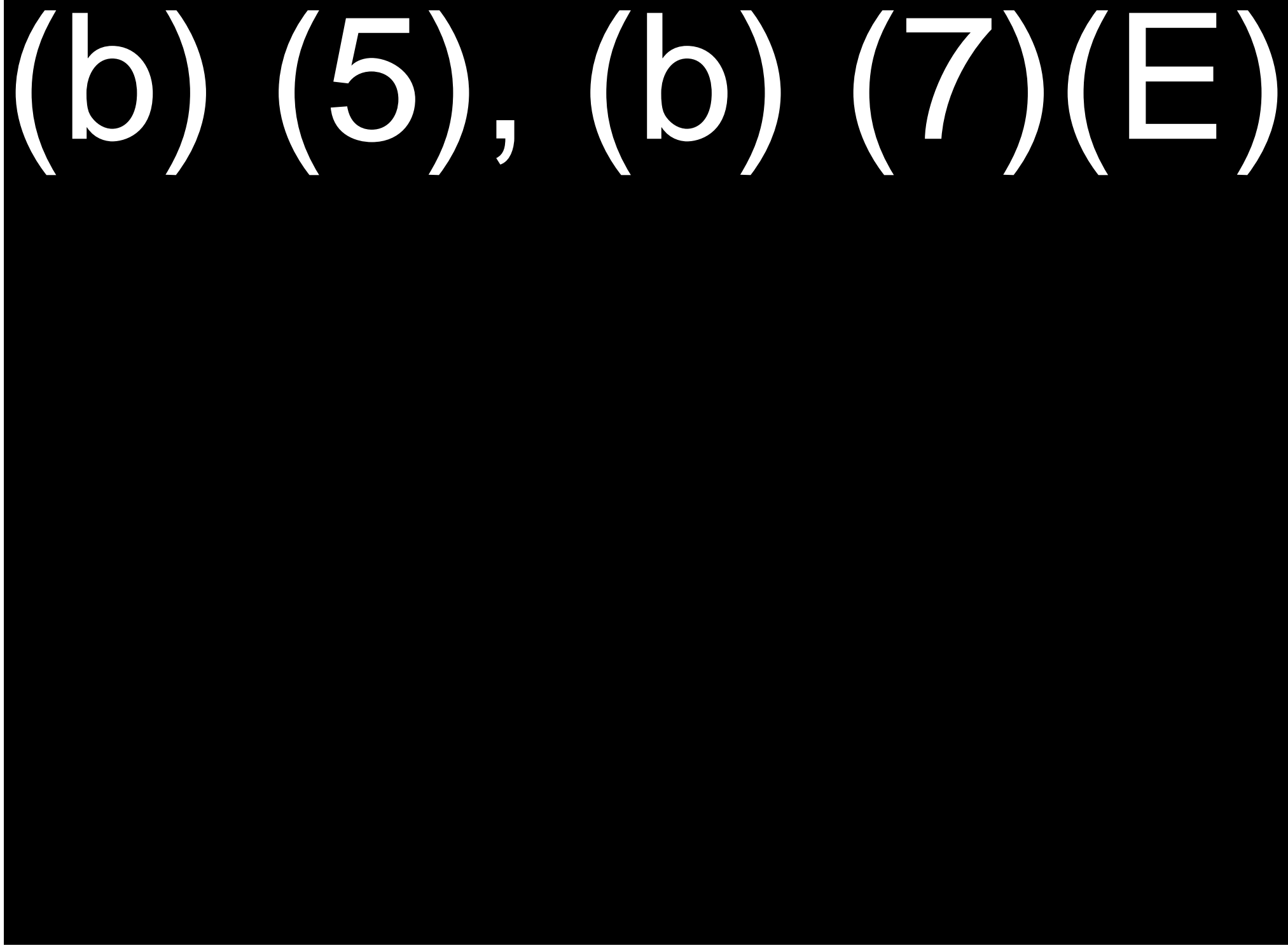
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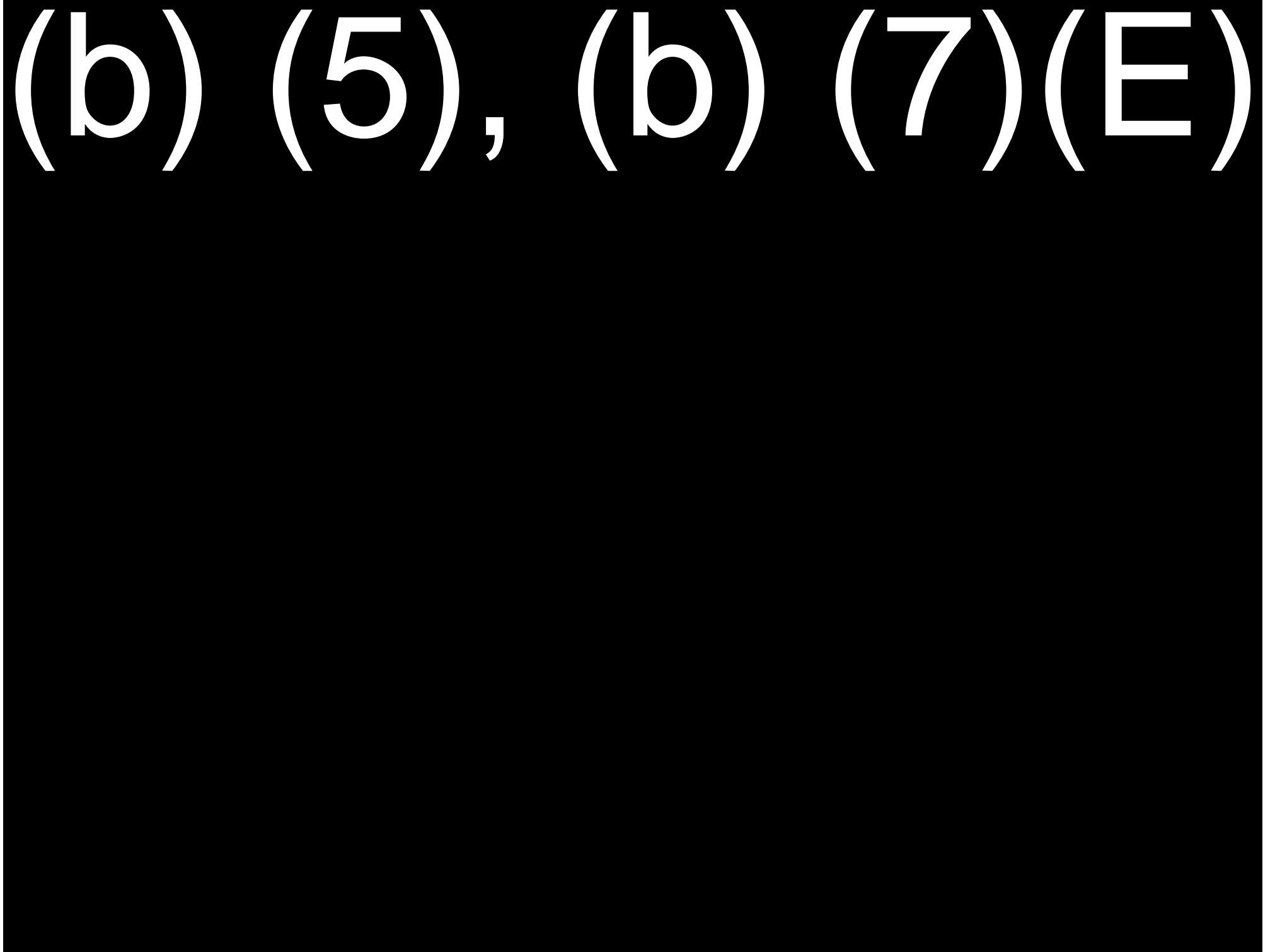
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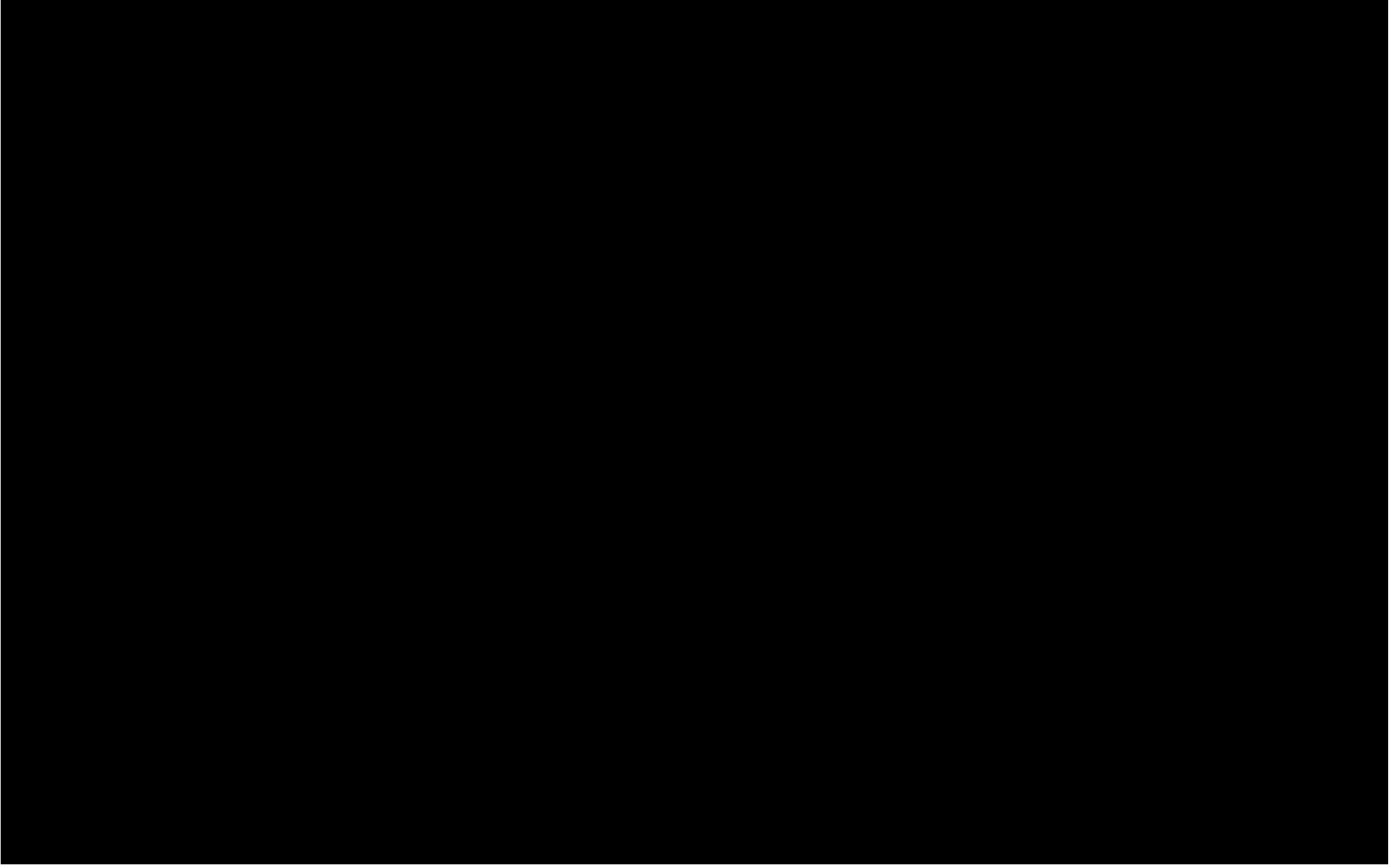
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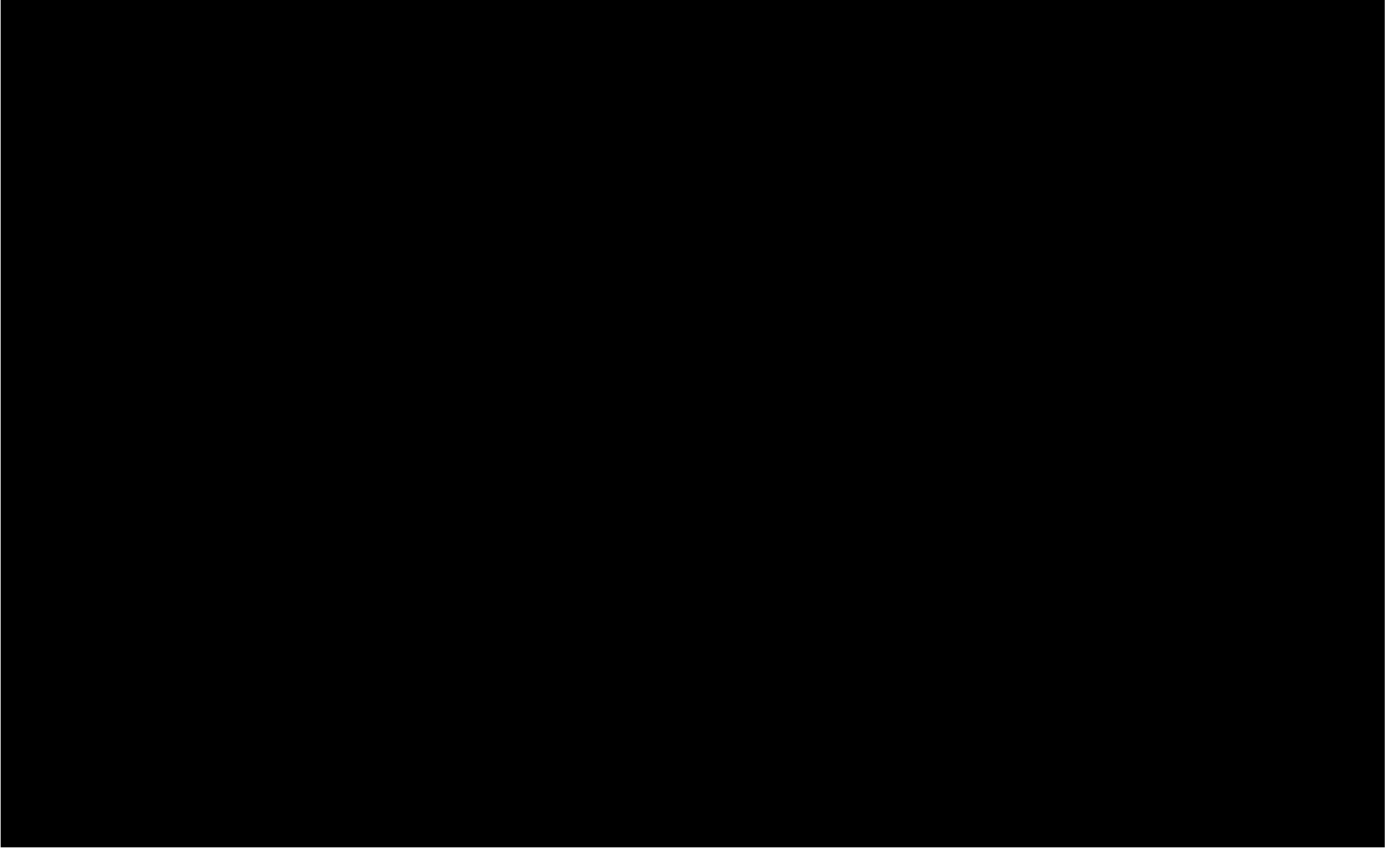
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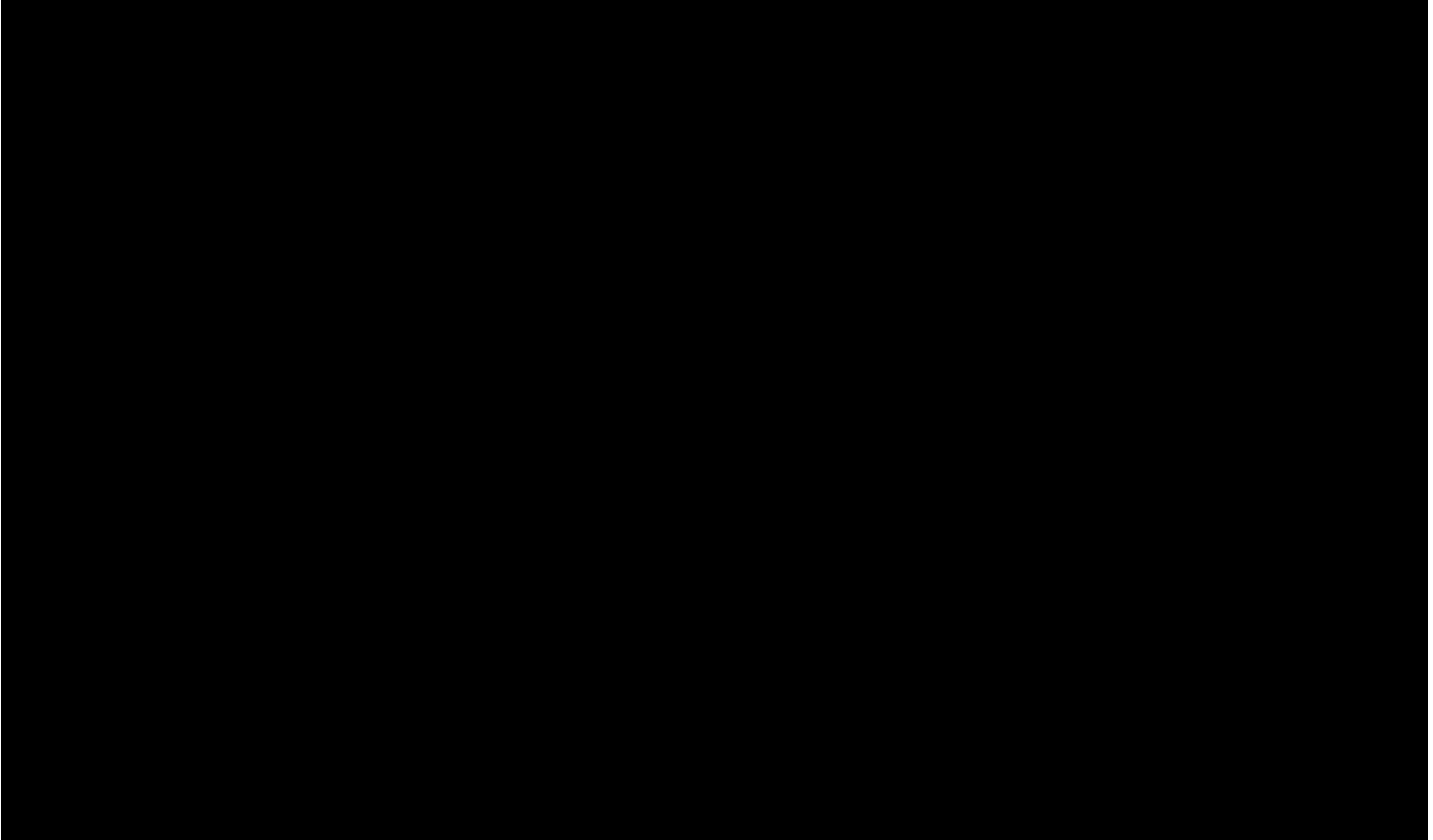
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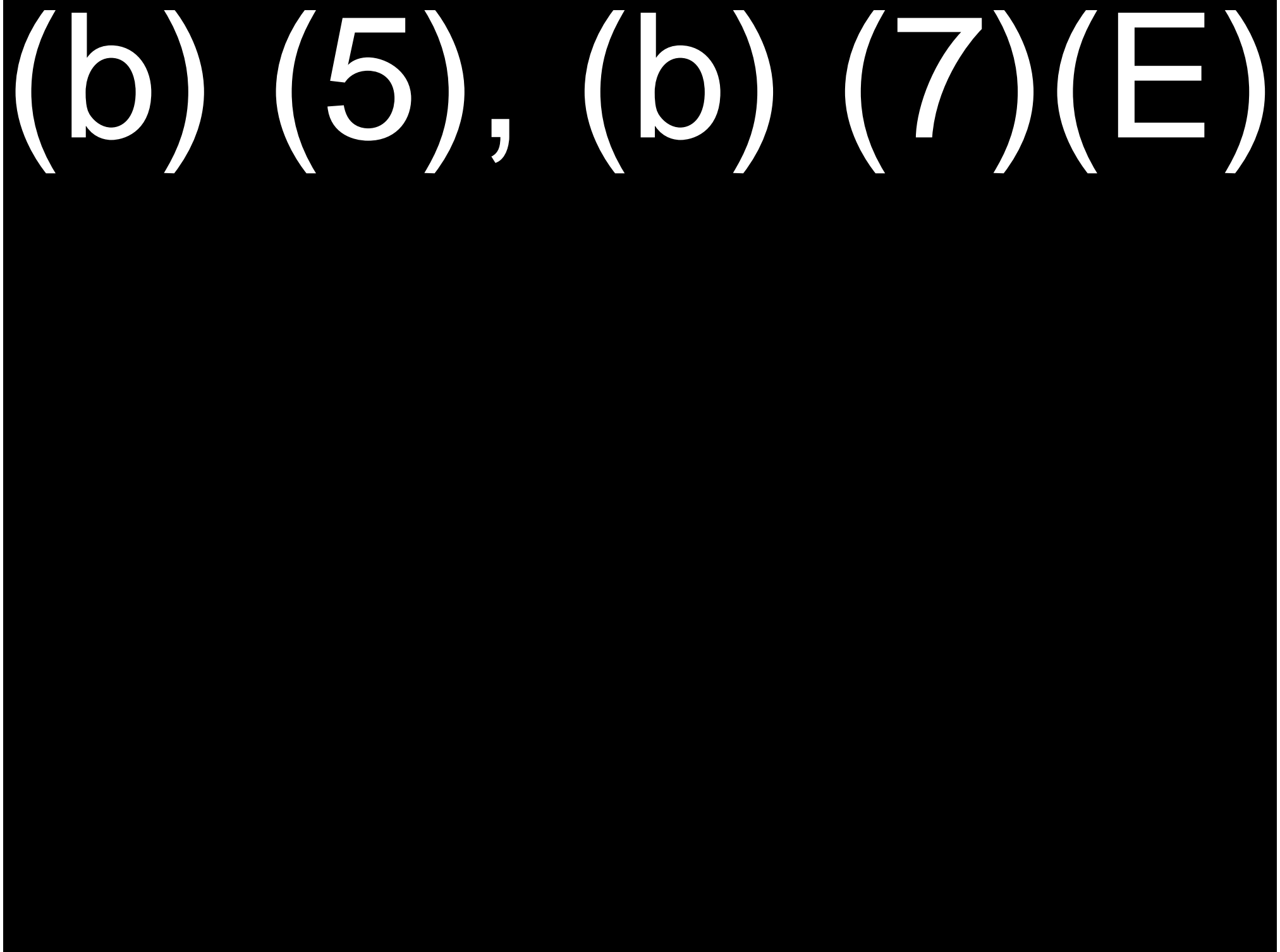
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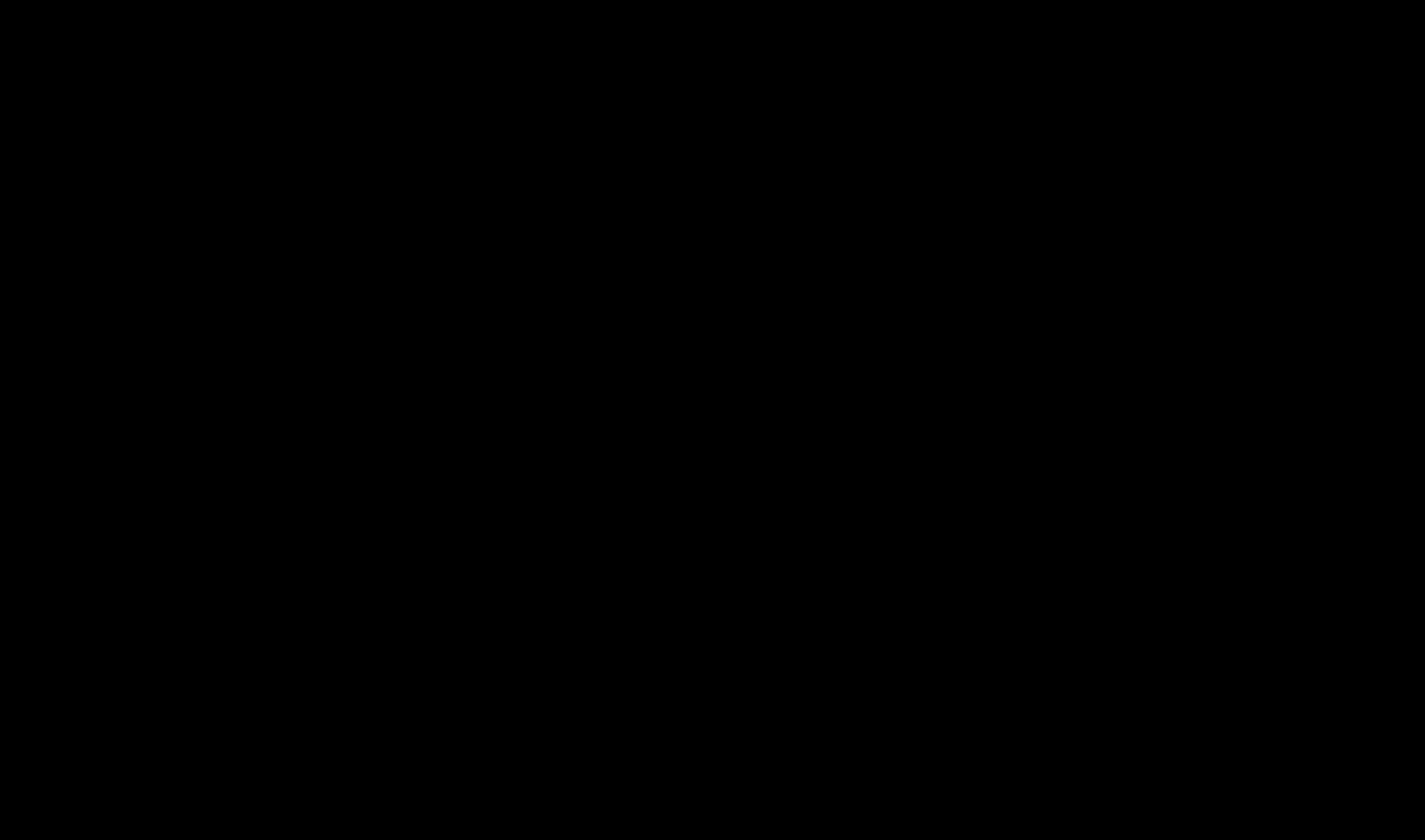
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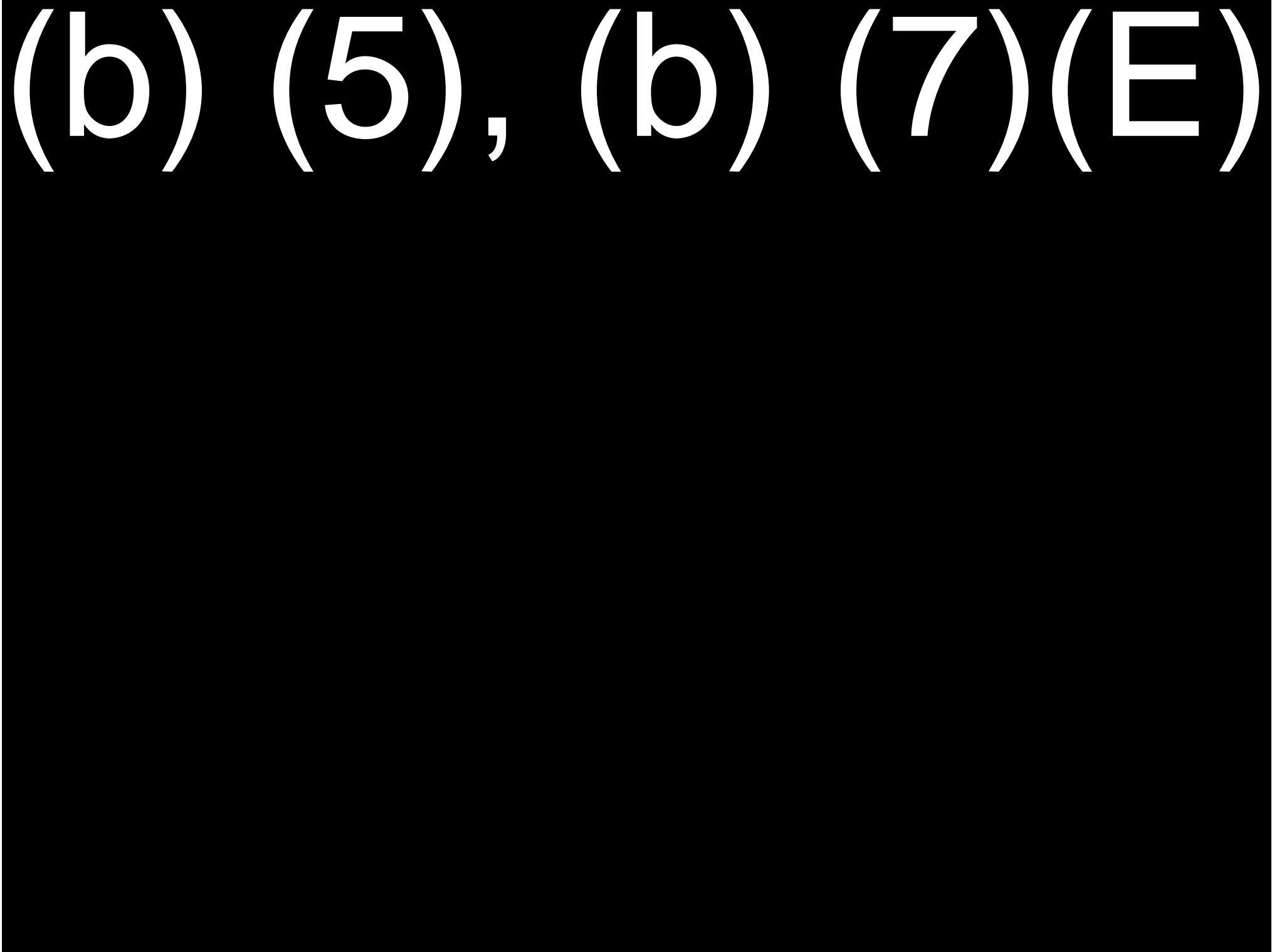
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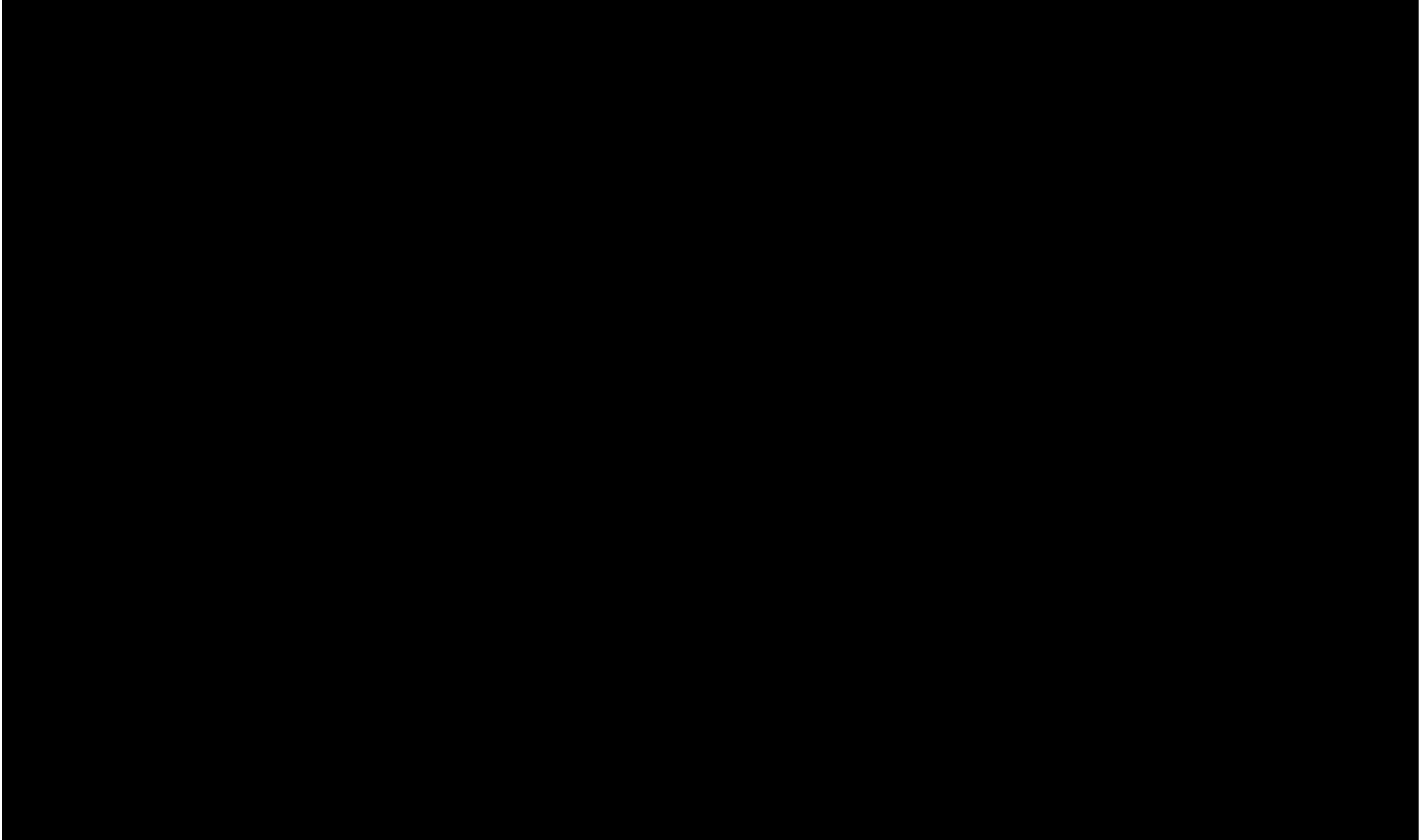
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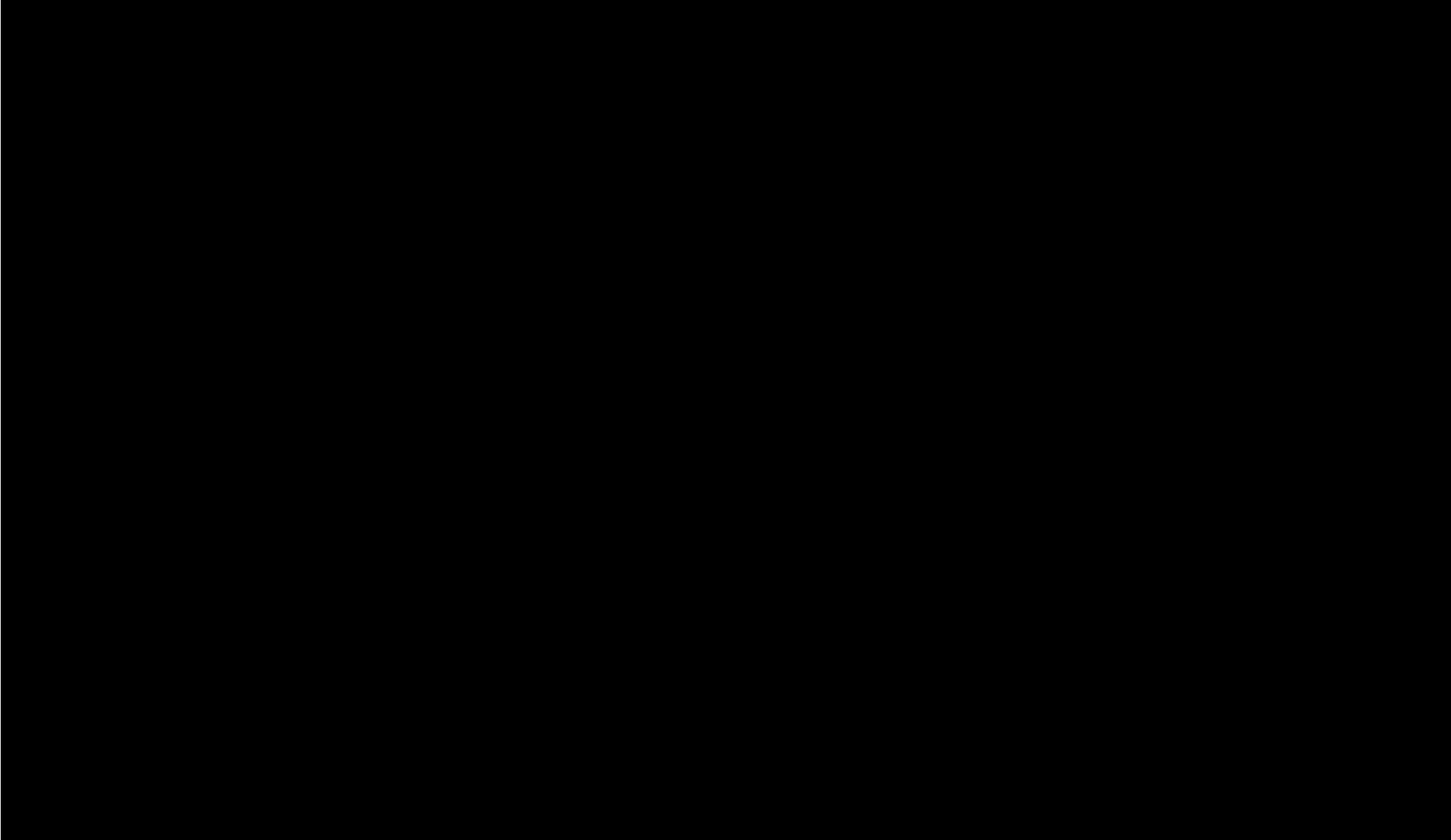
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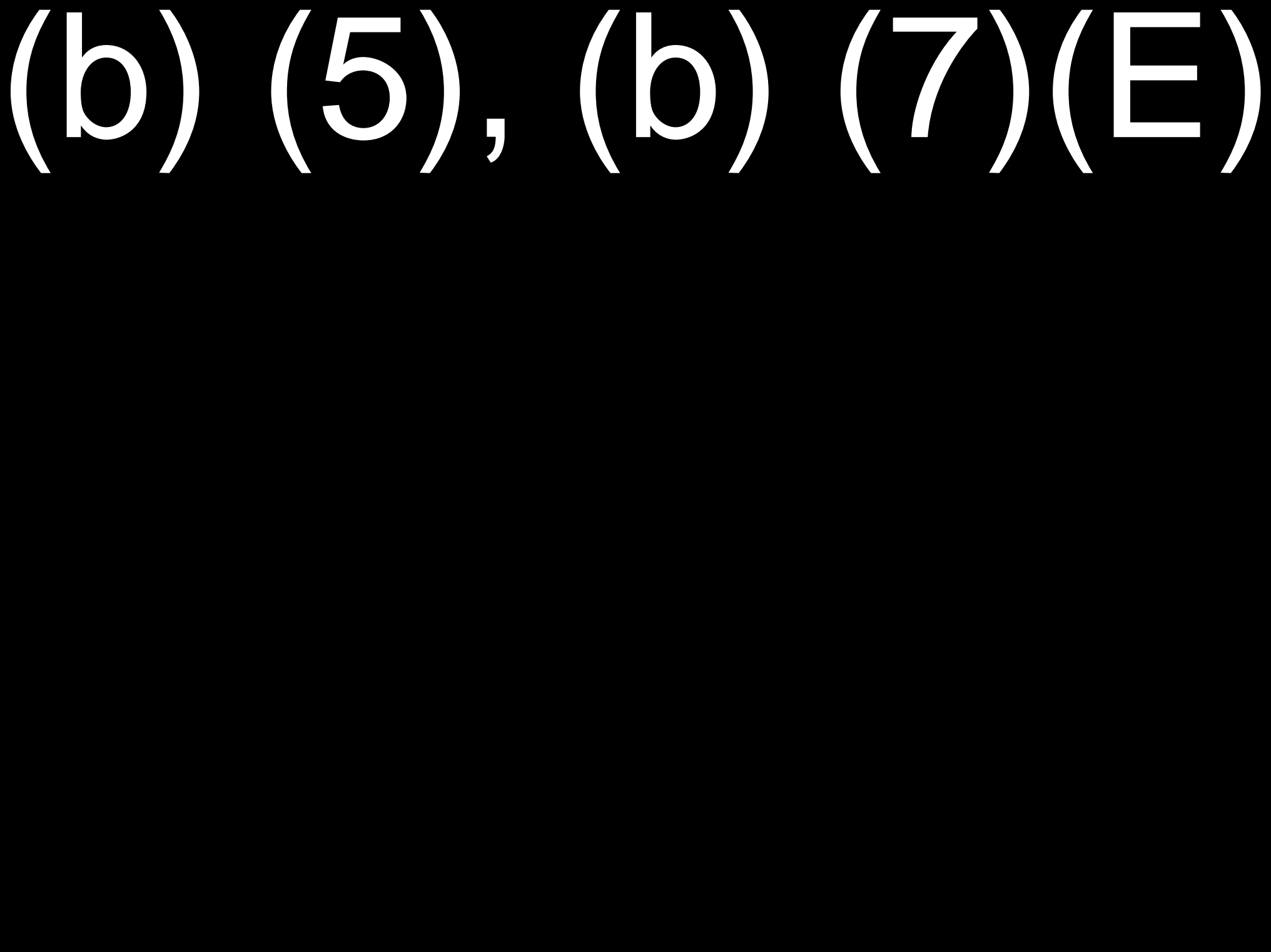
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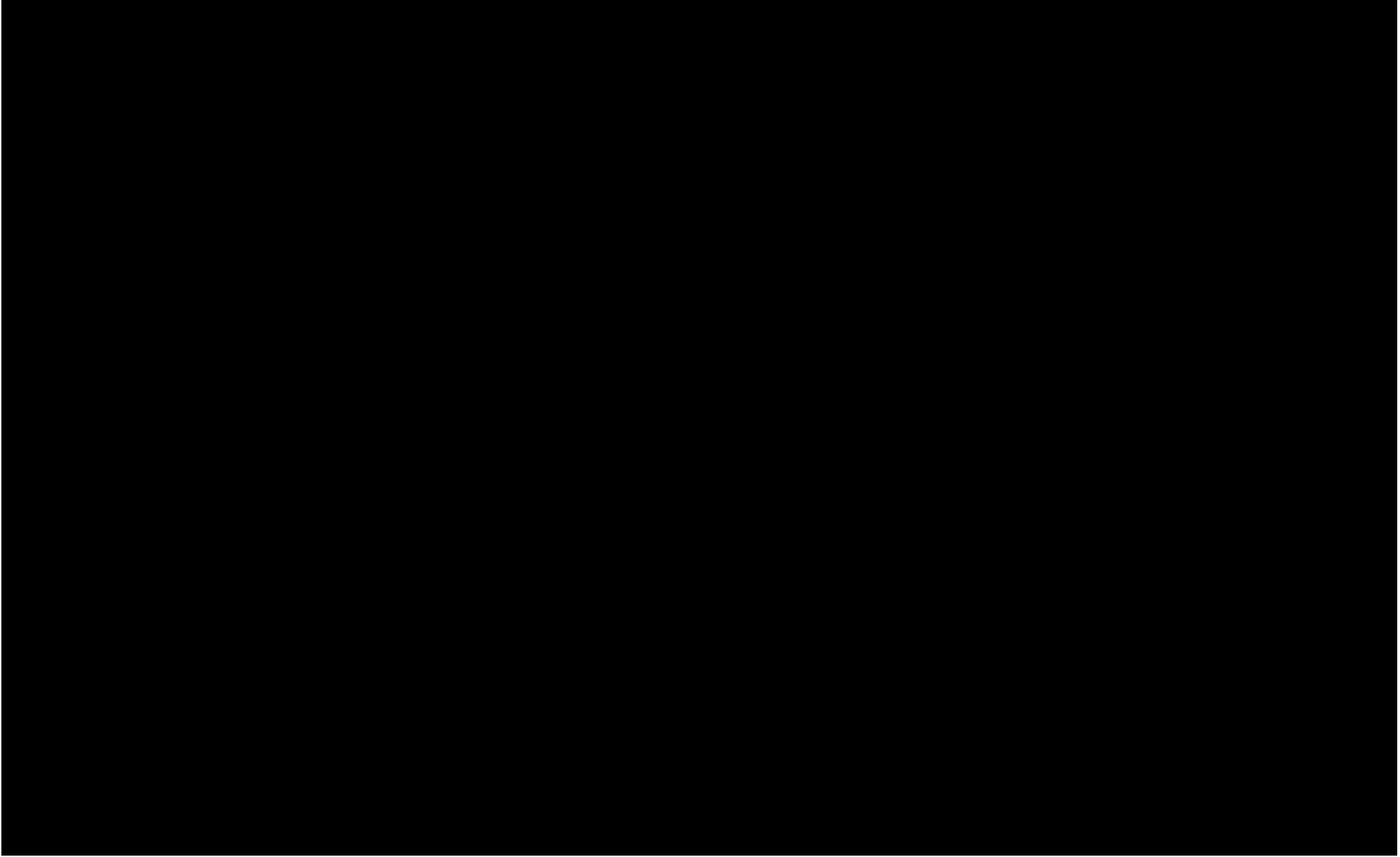
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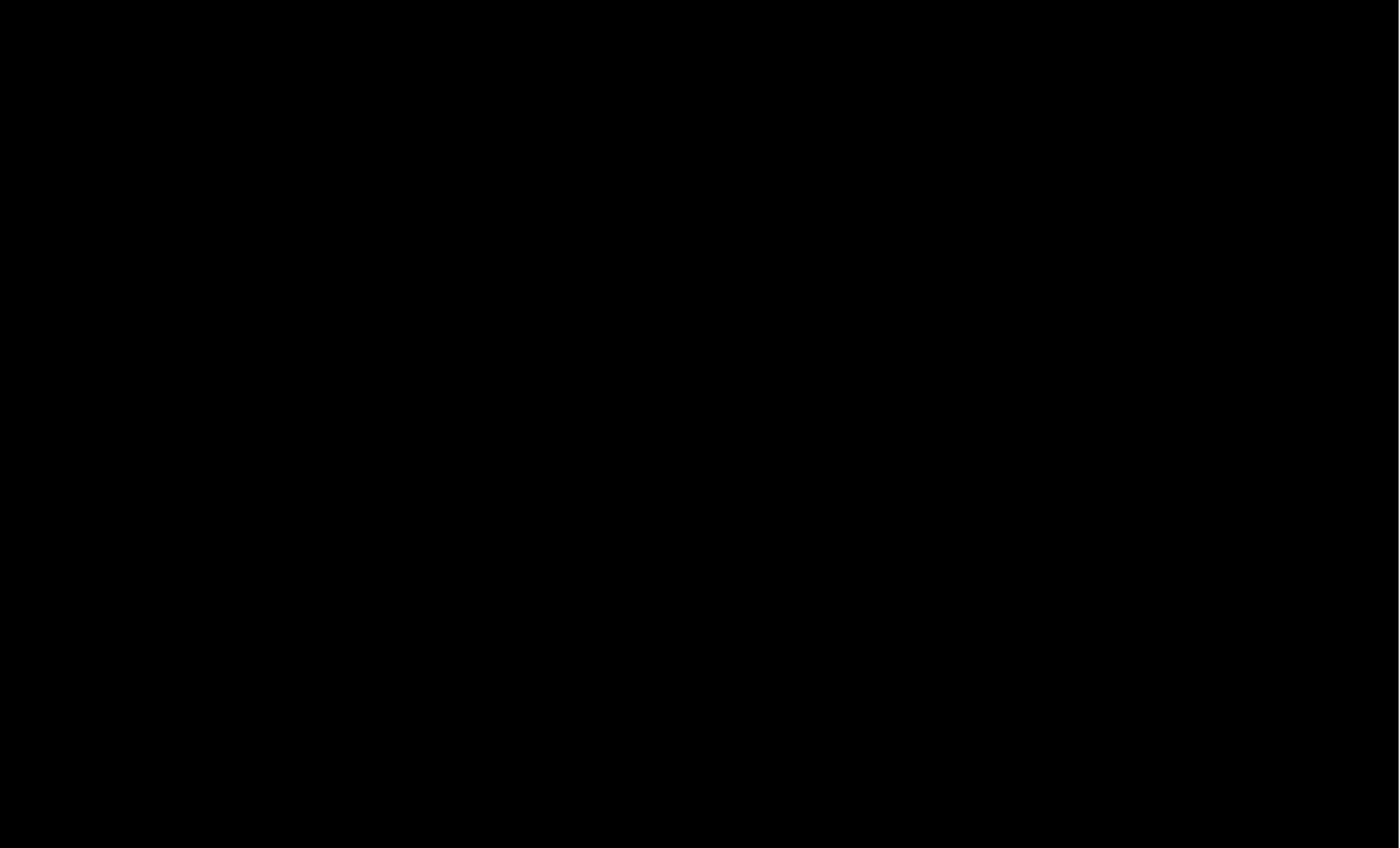
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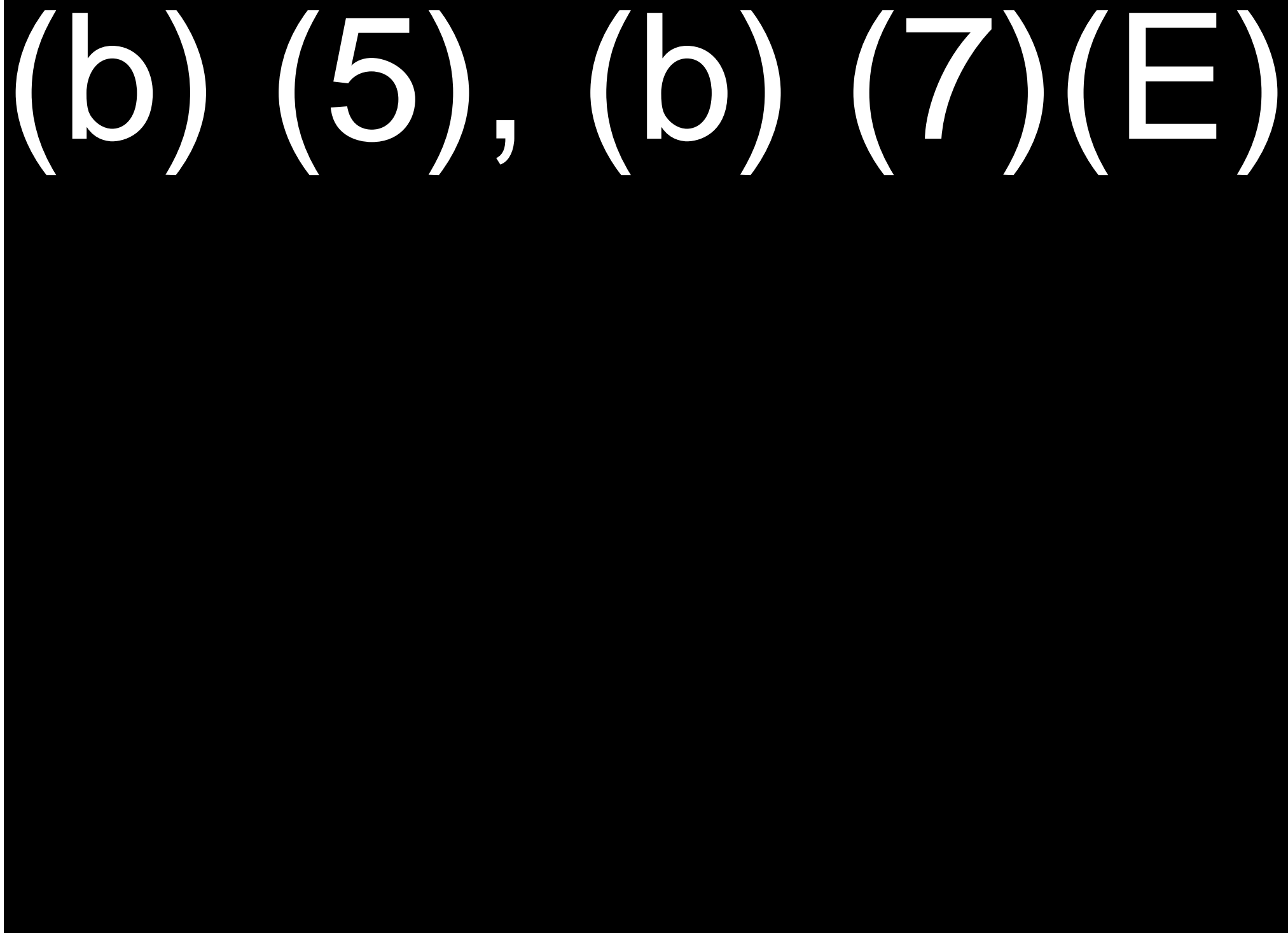
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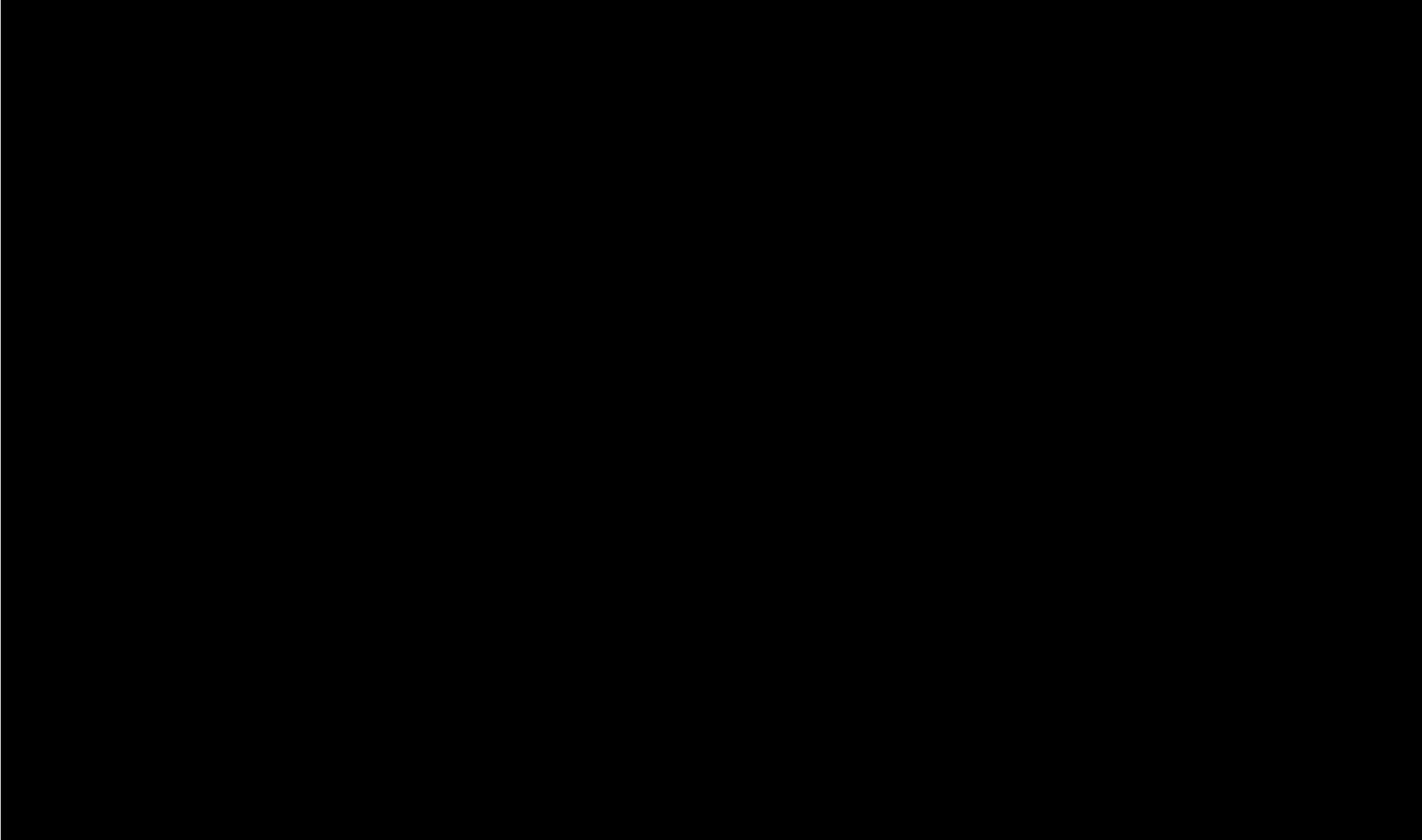
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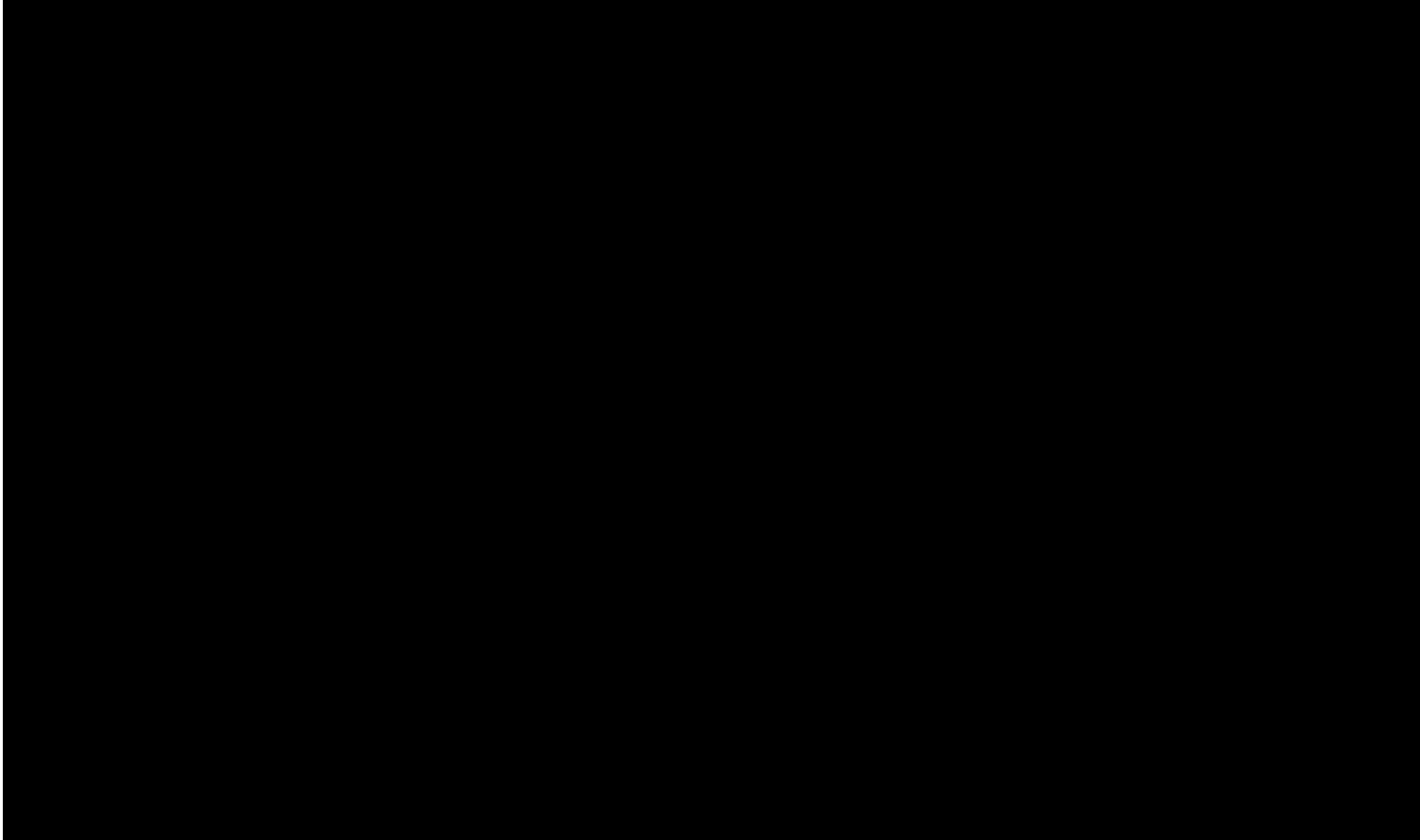
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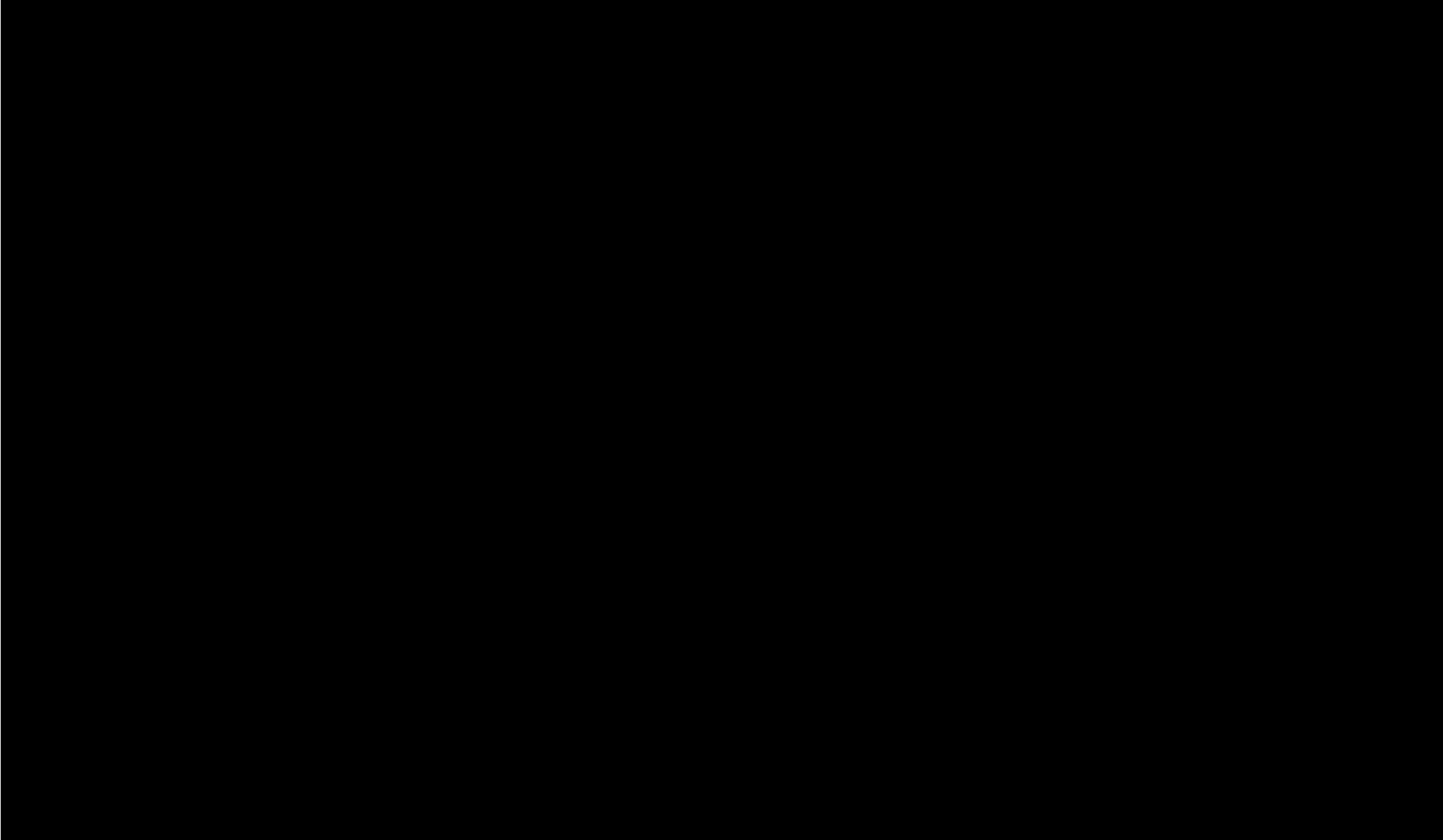
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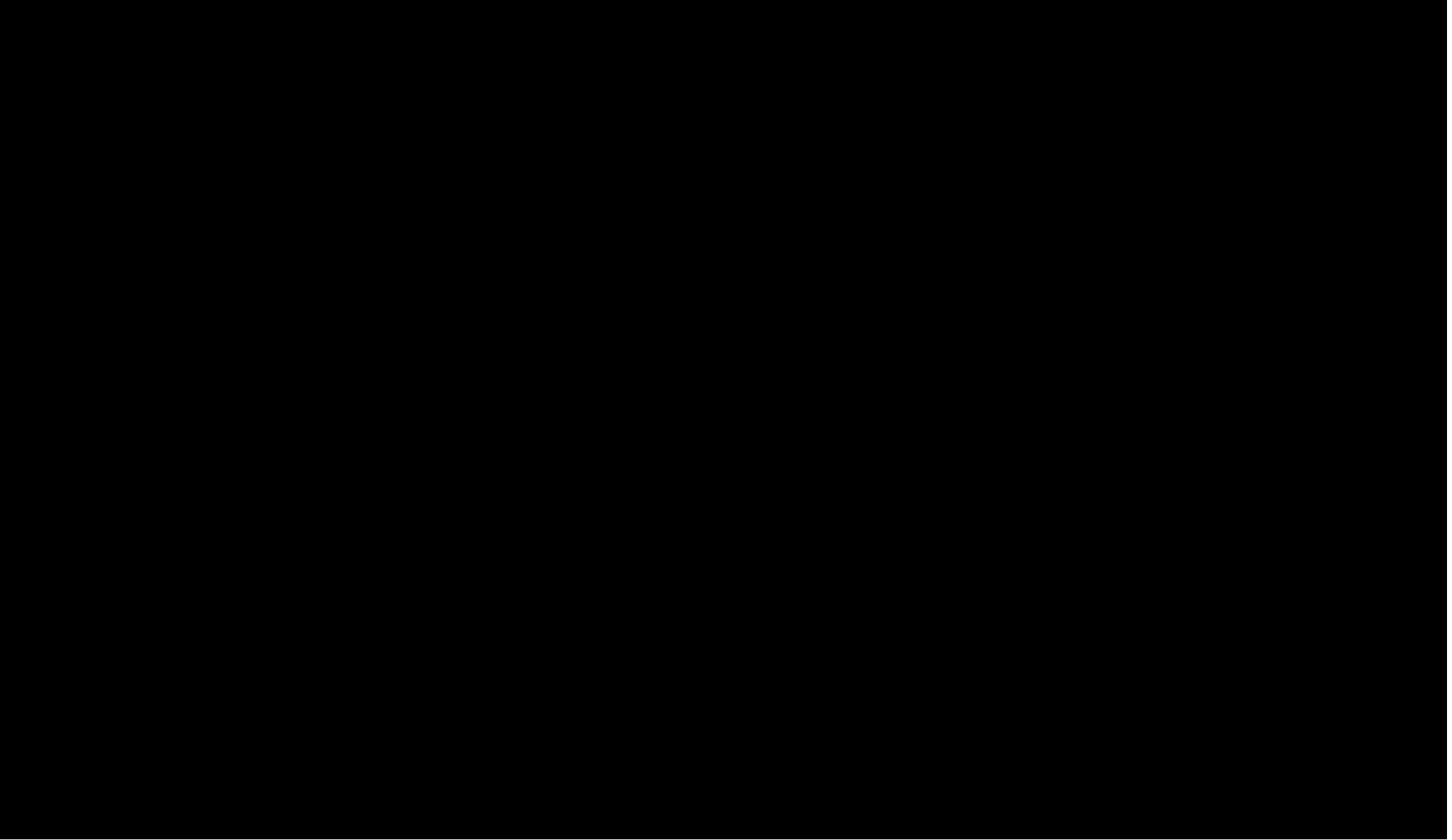
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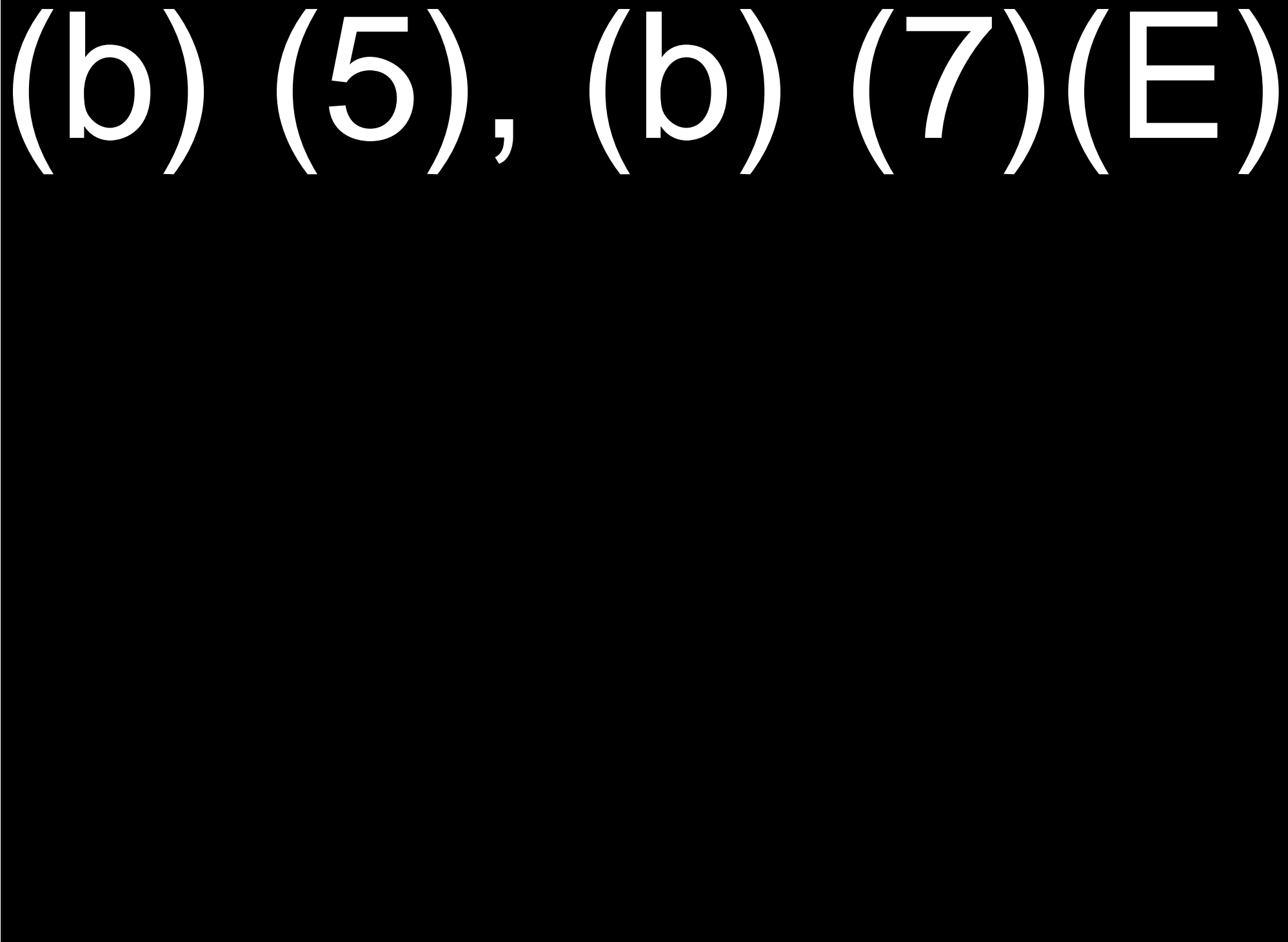
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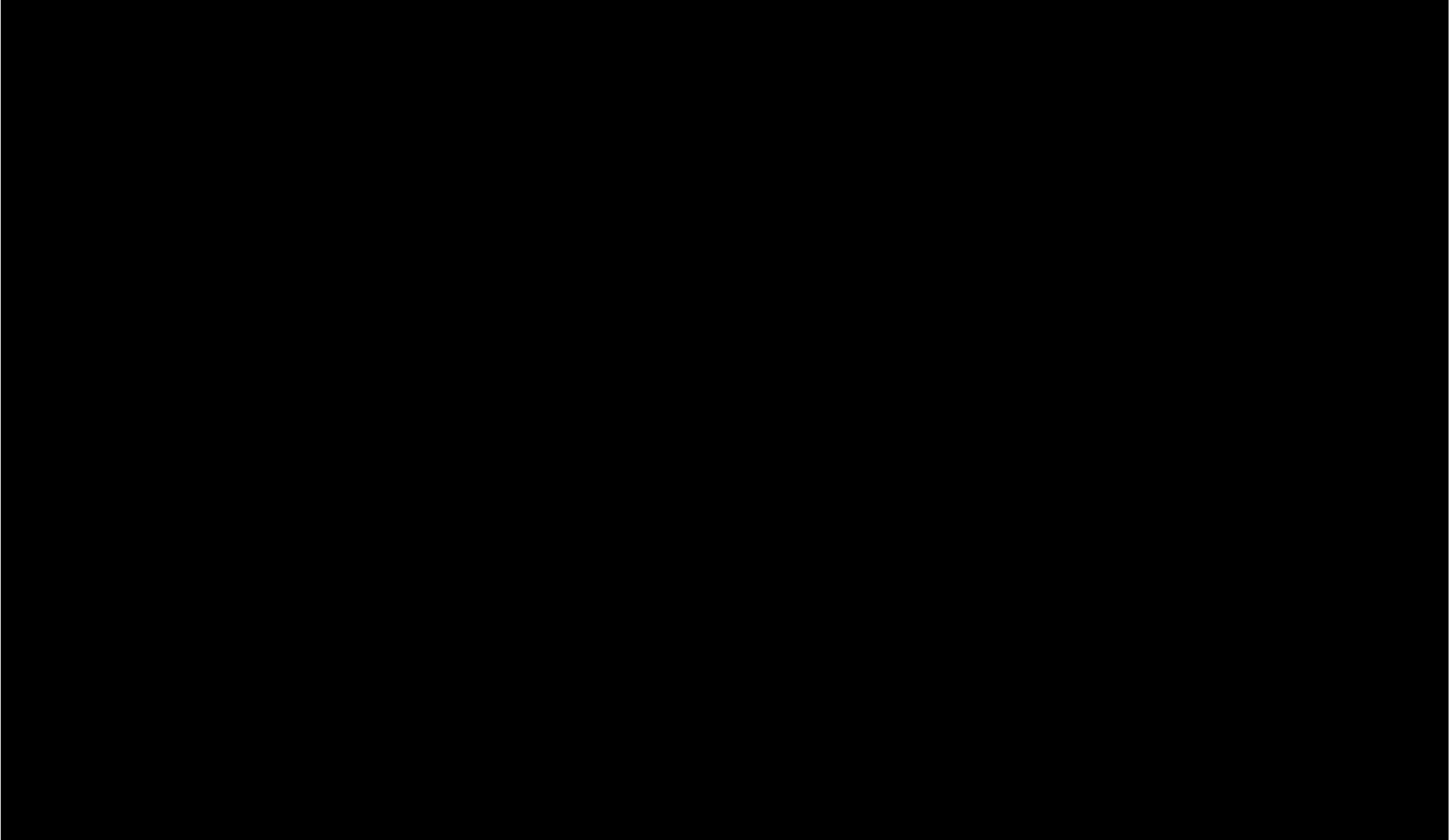
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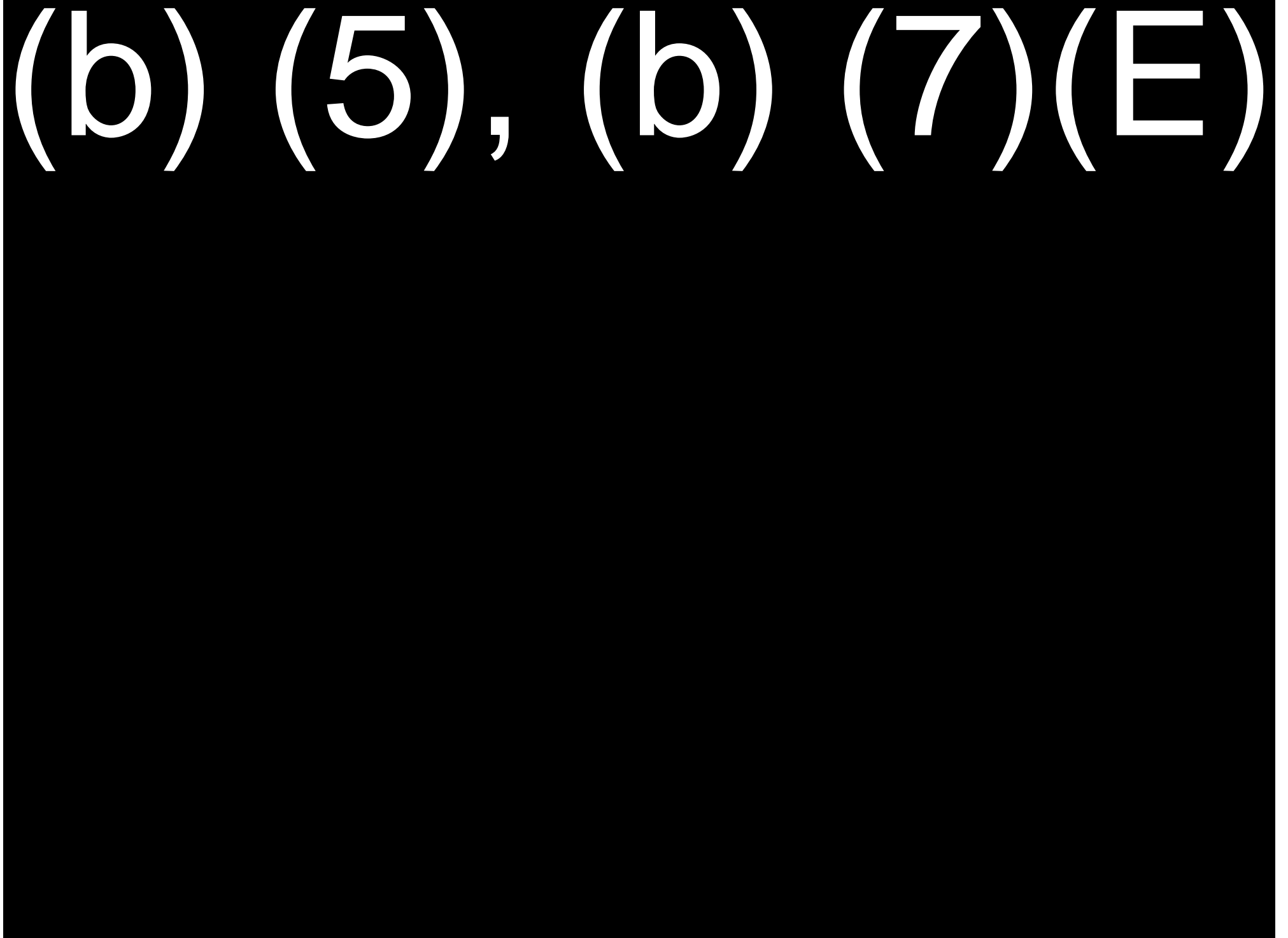
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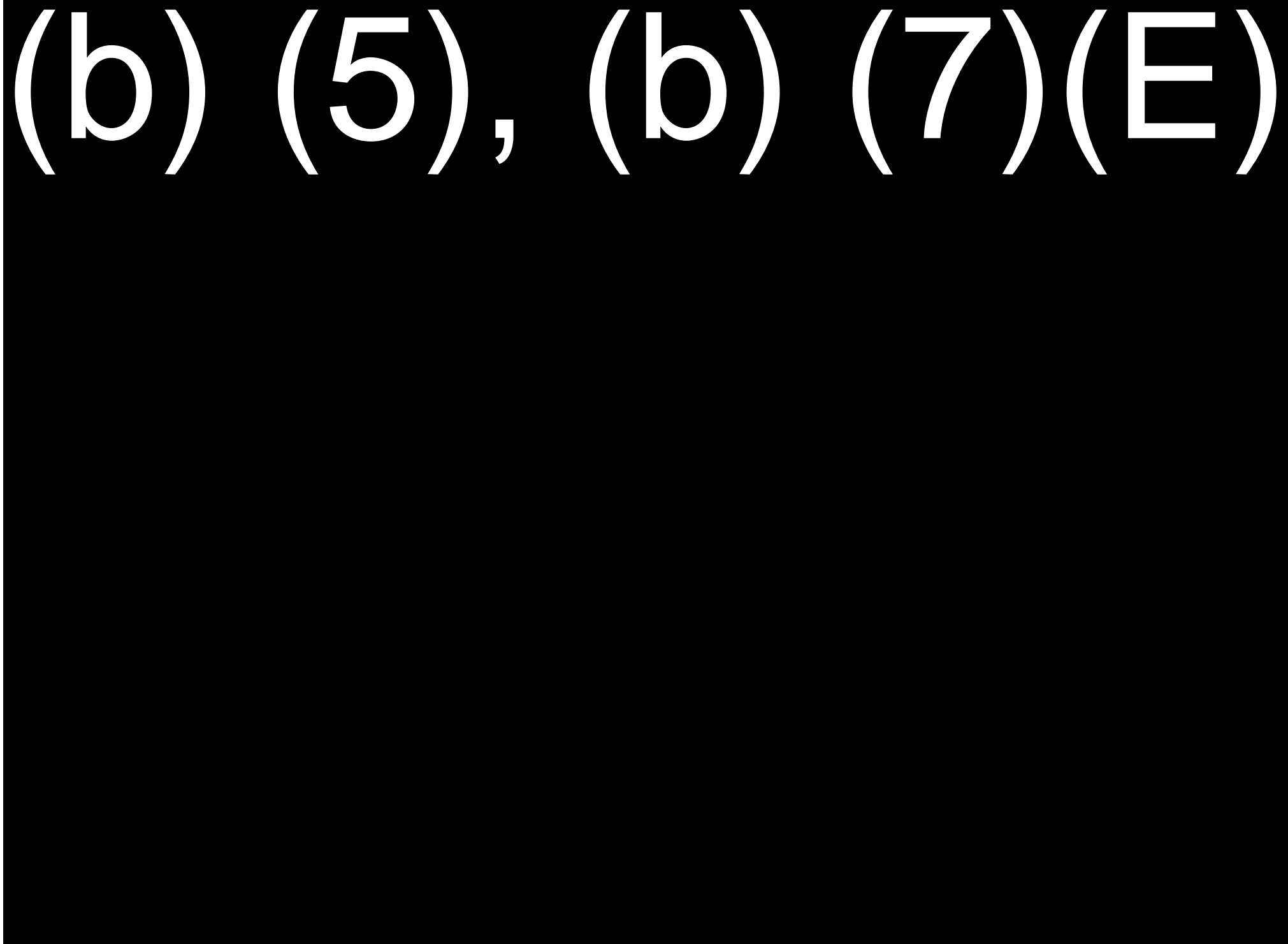
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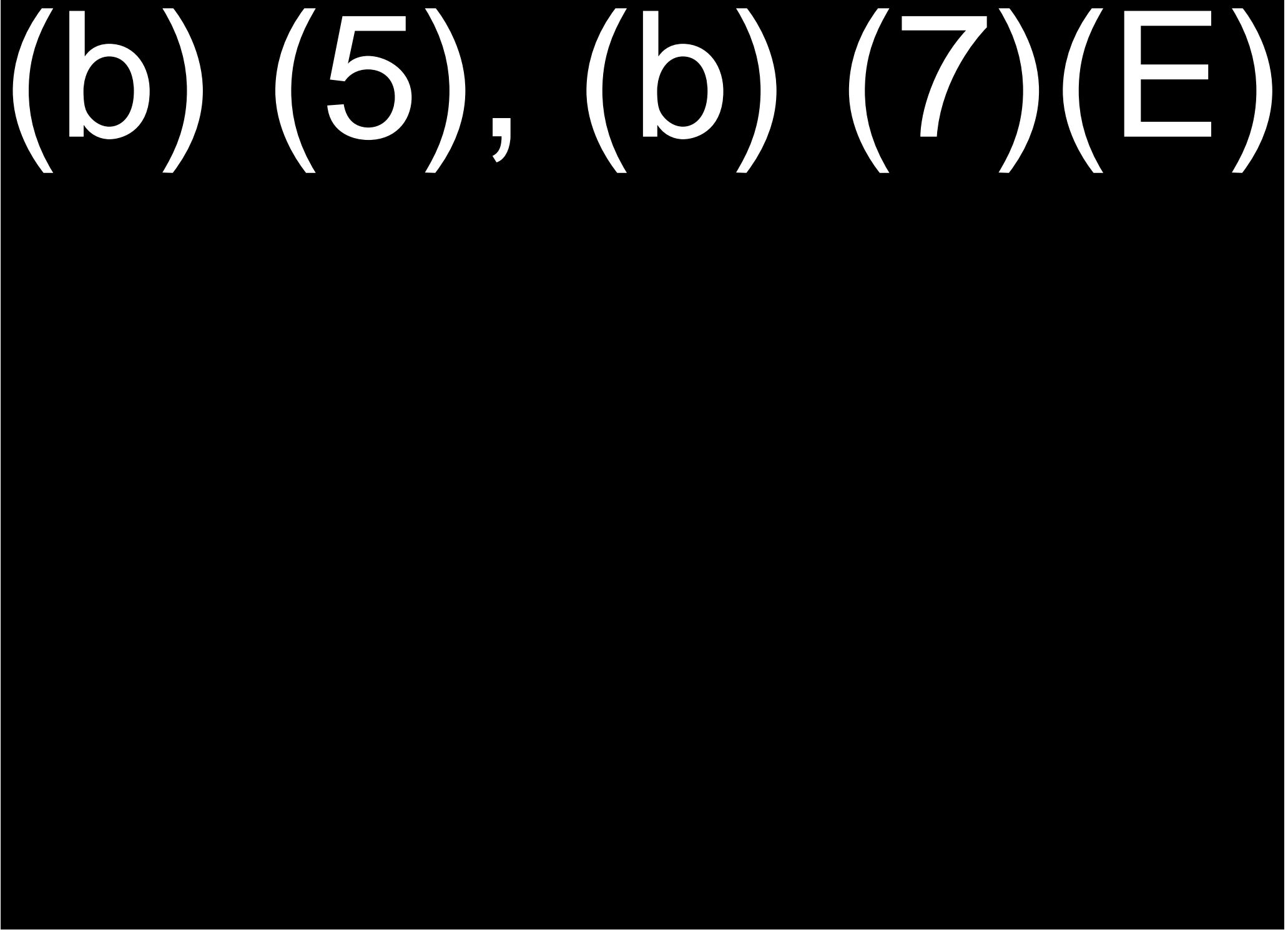
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(b) (5), (b) (7)(E)



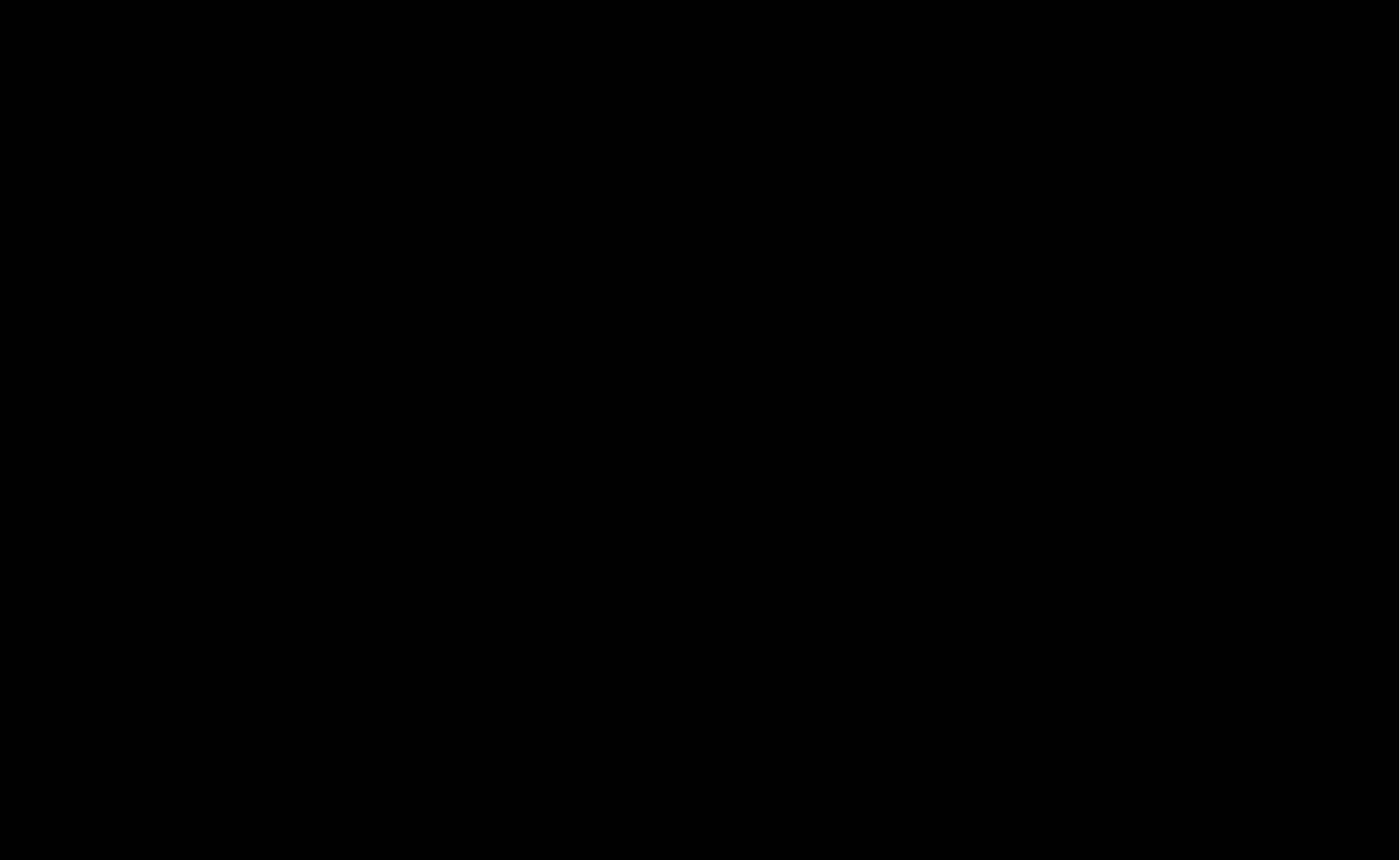
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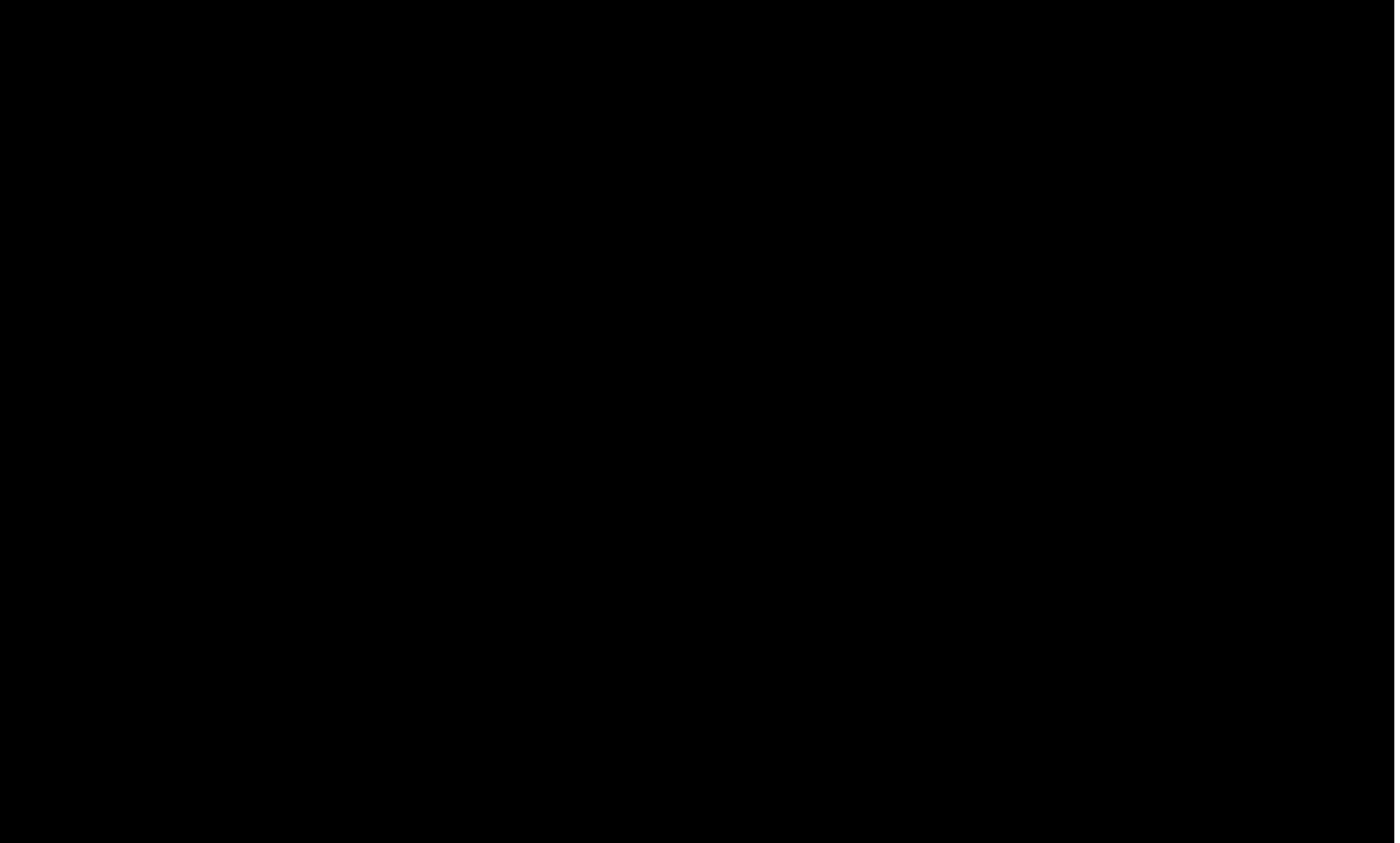
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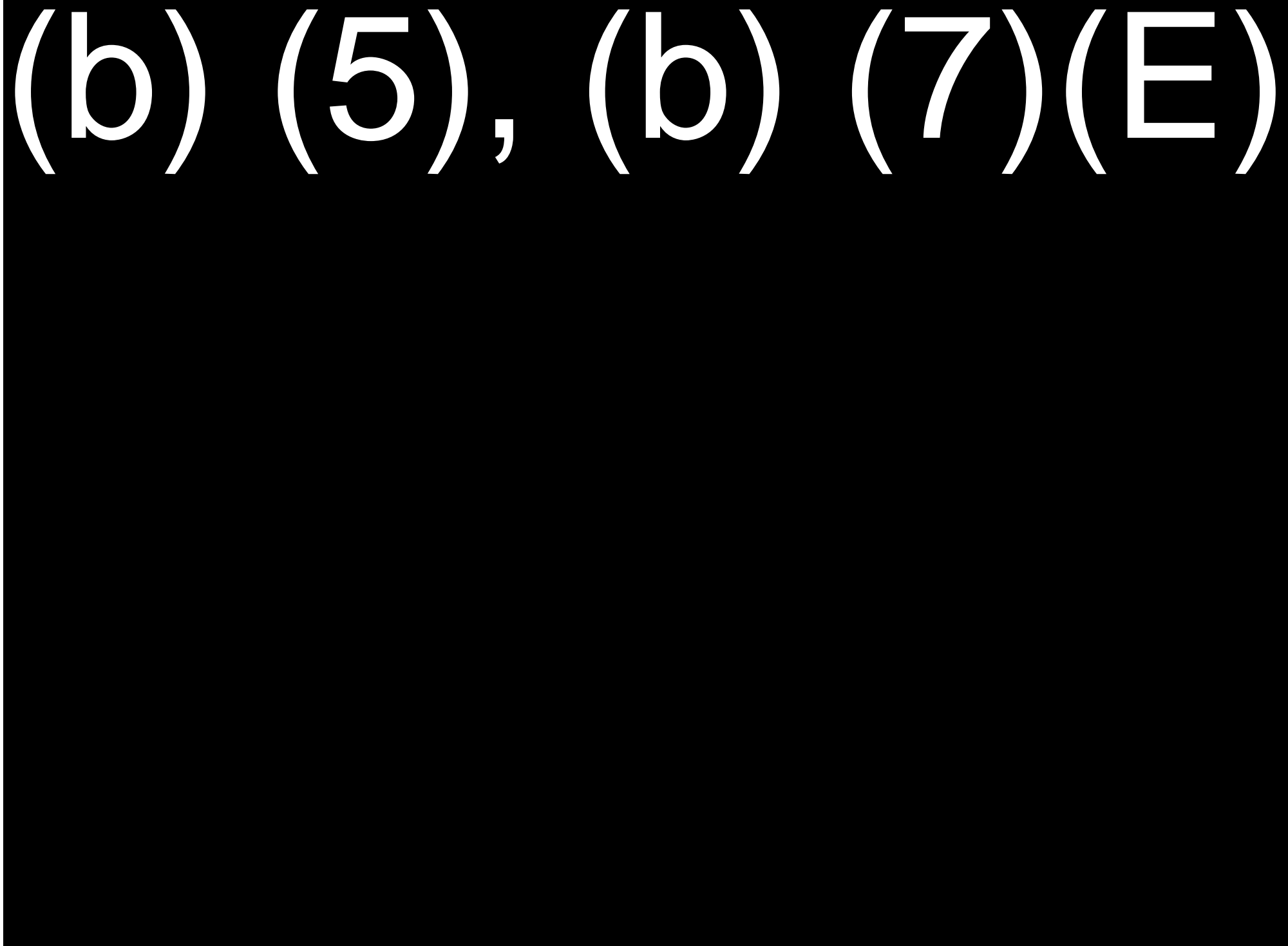
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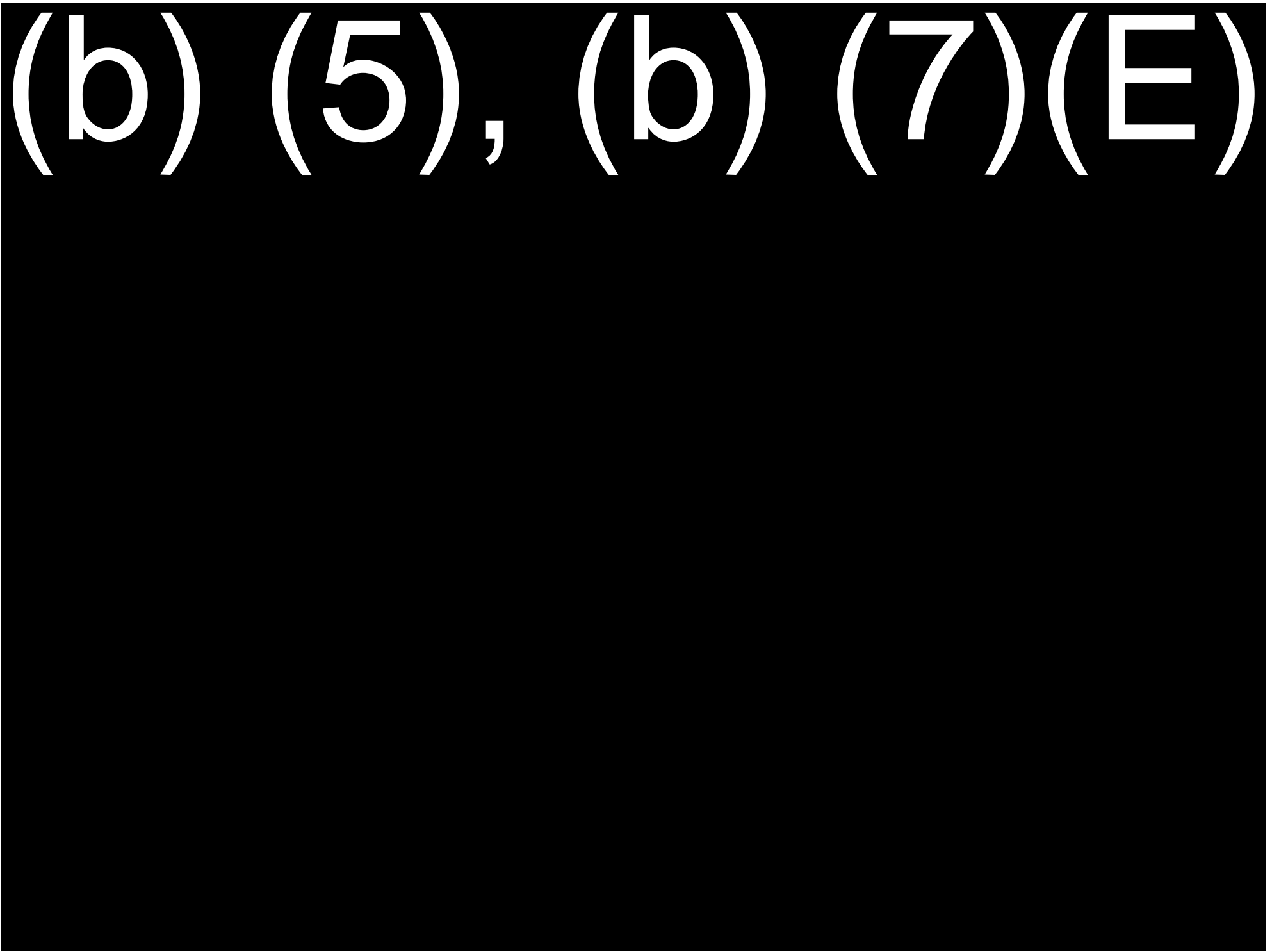
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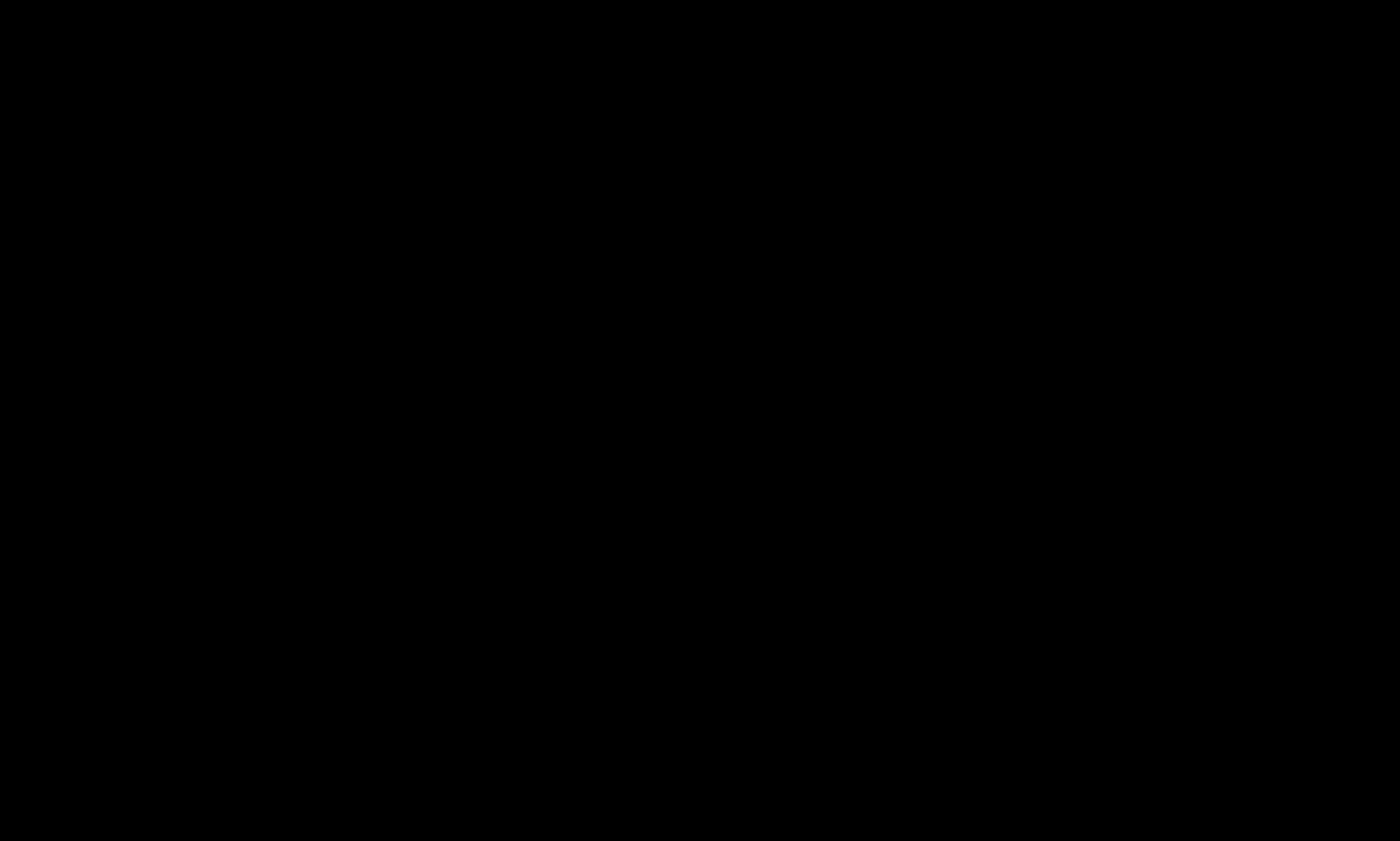
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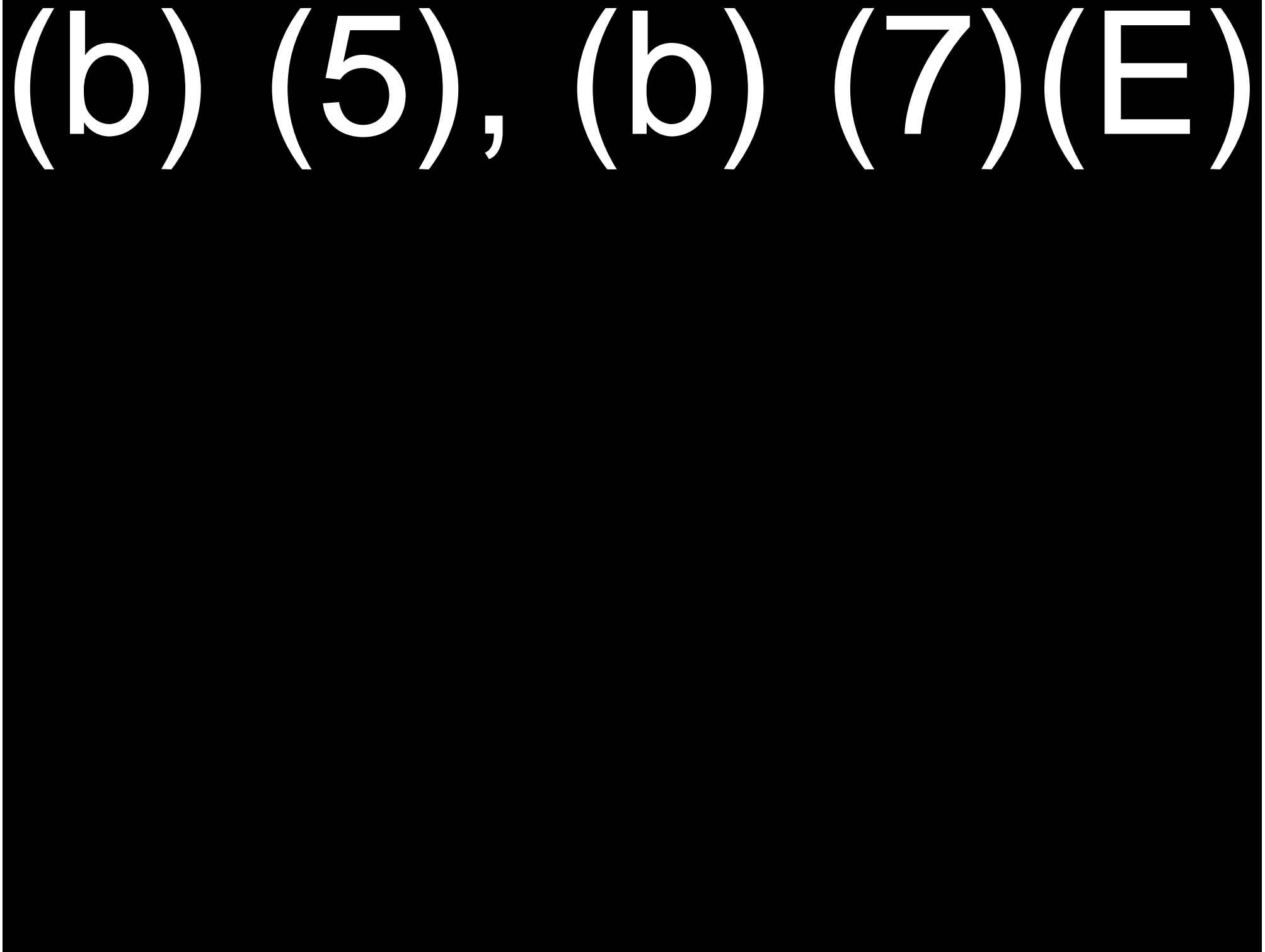
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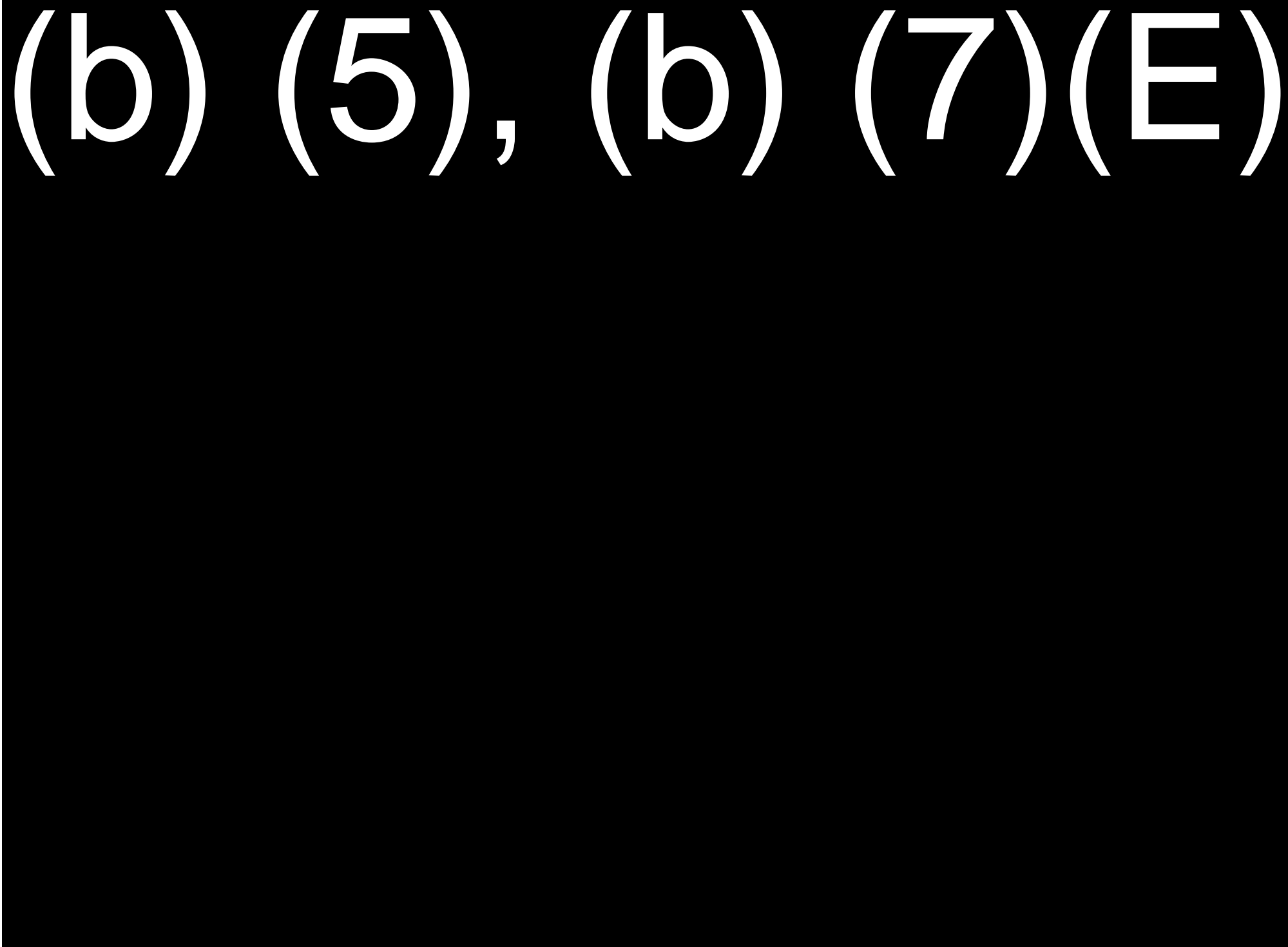
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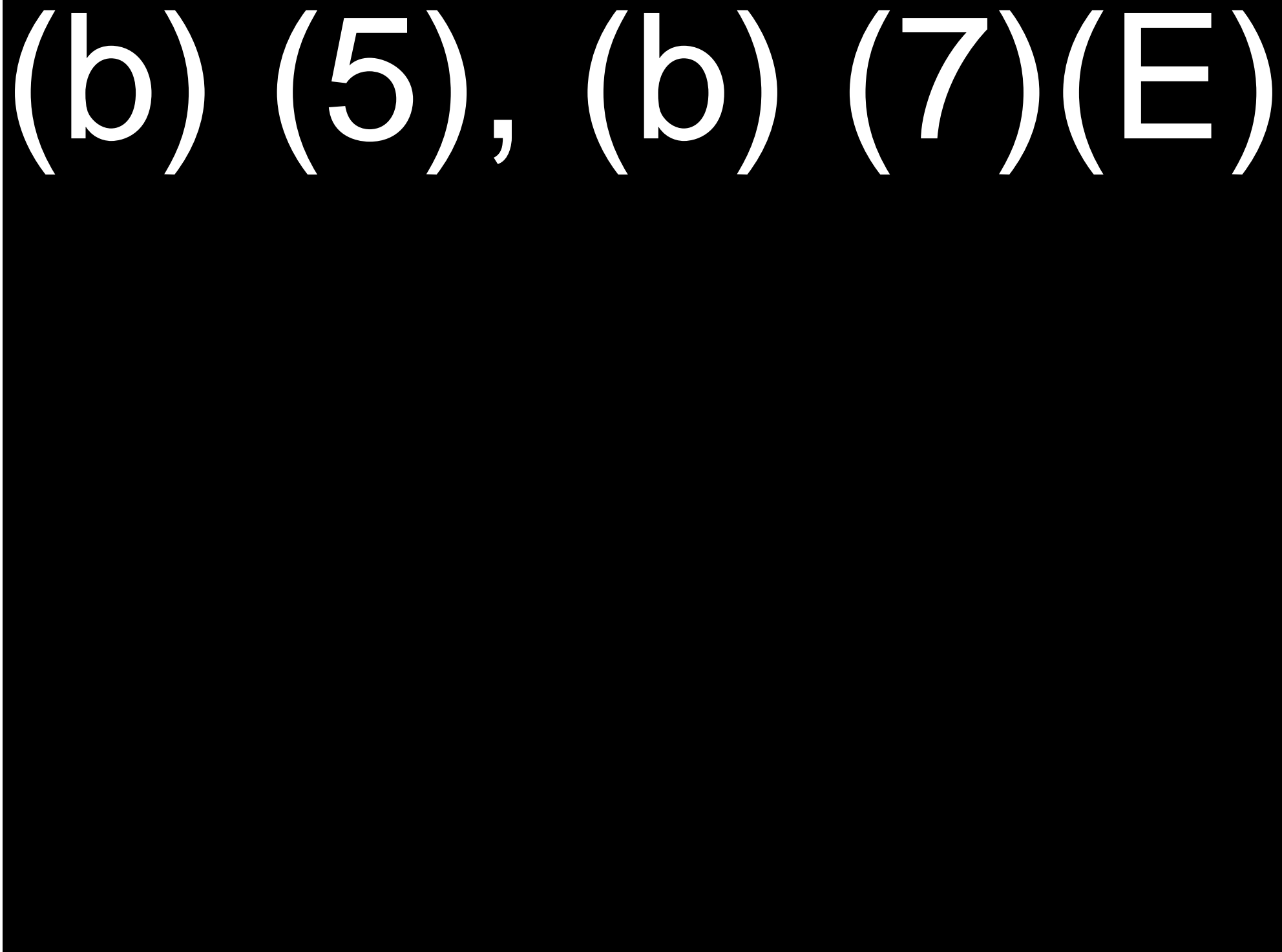
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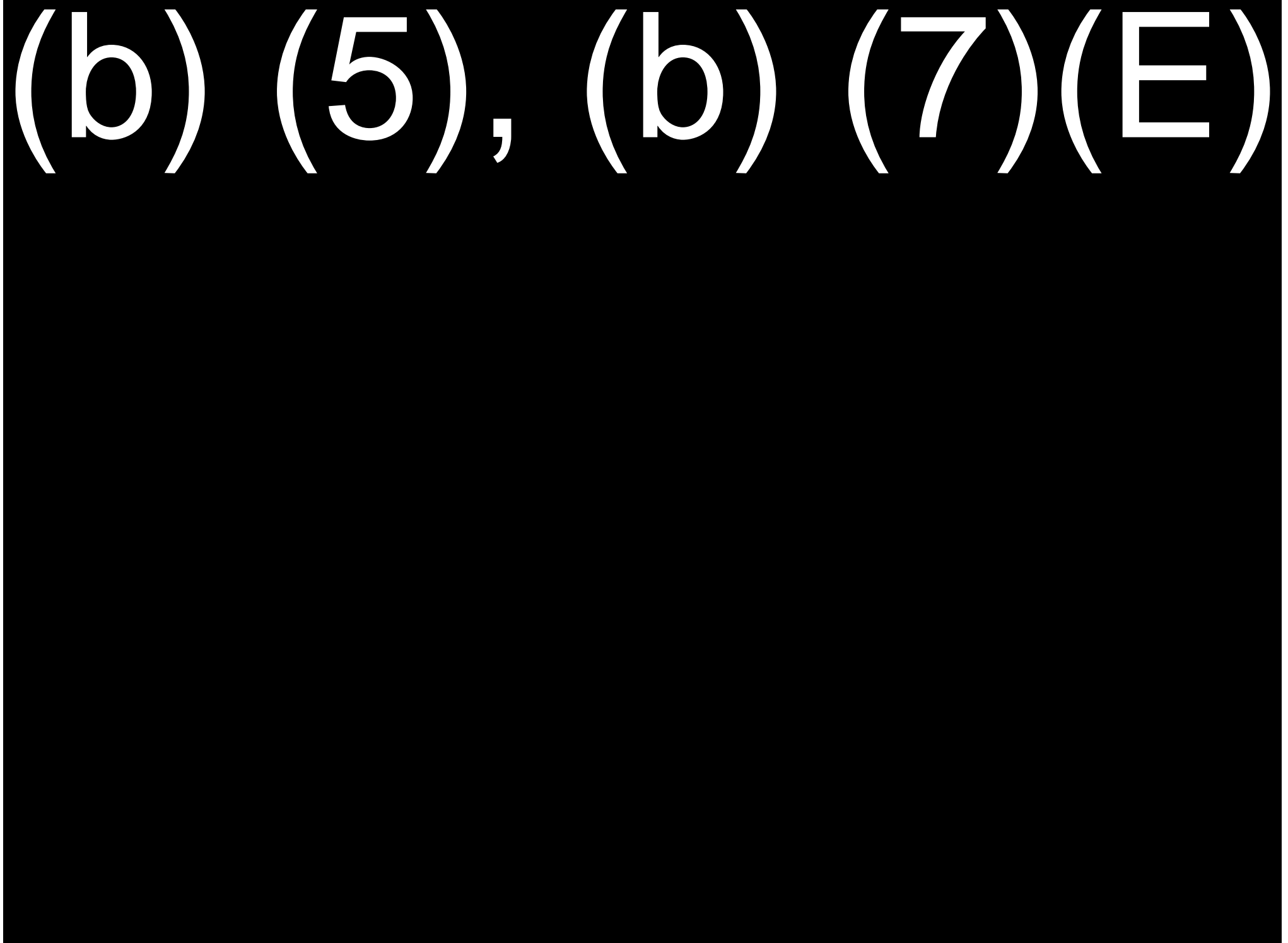
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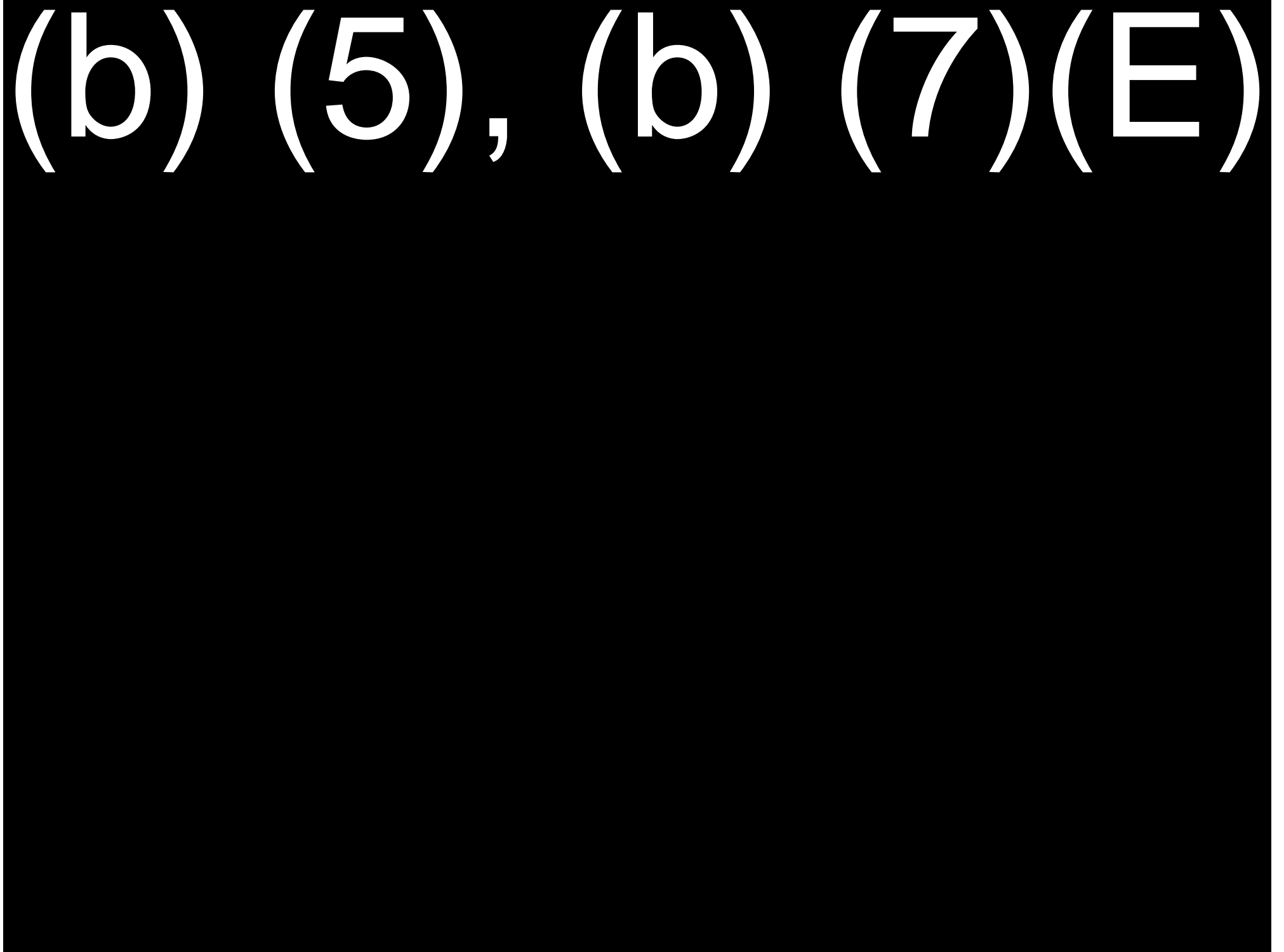
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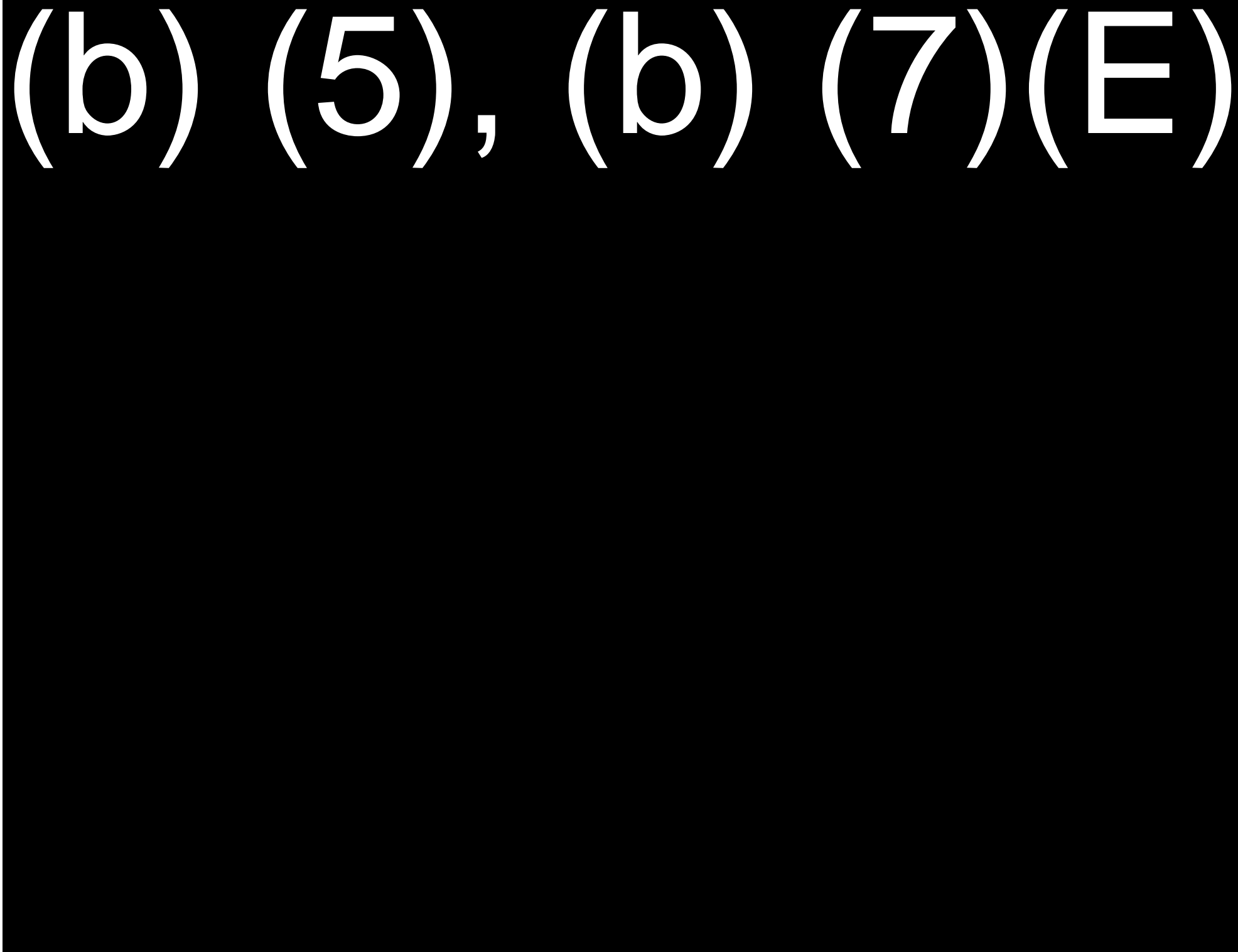
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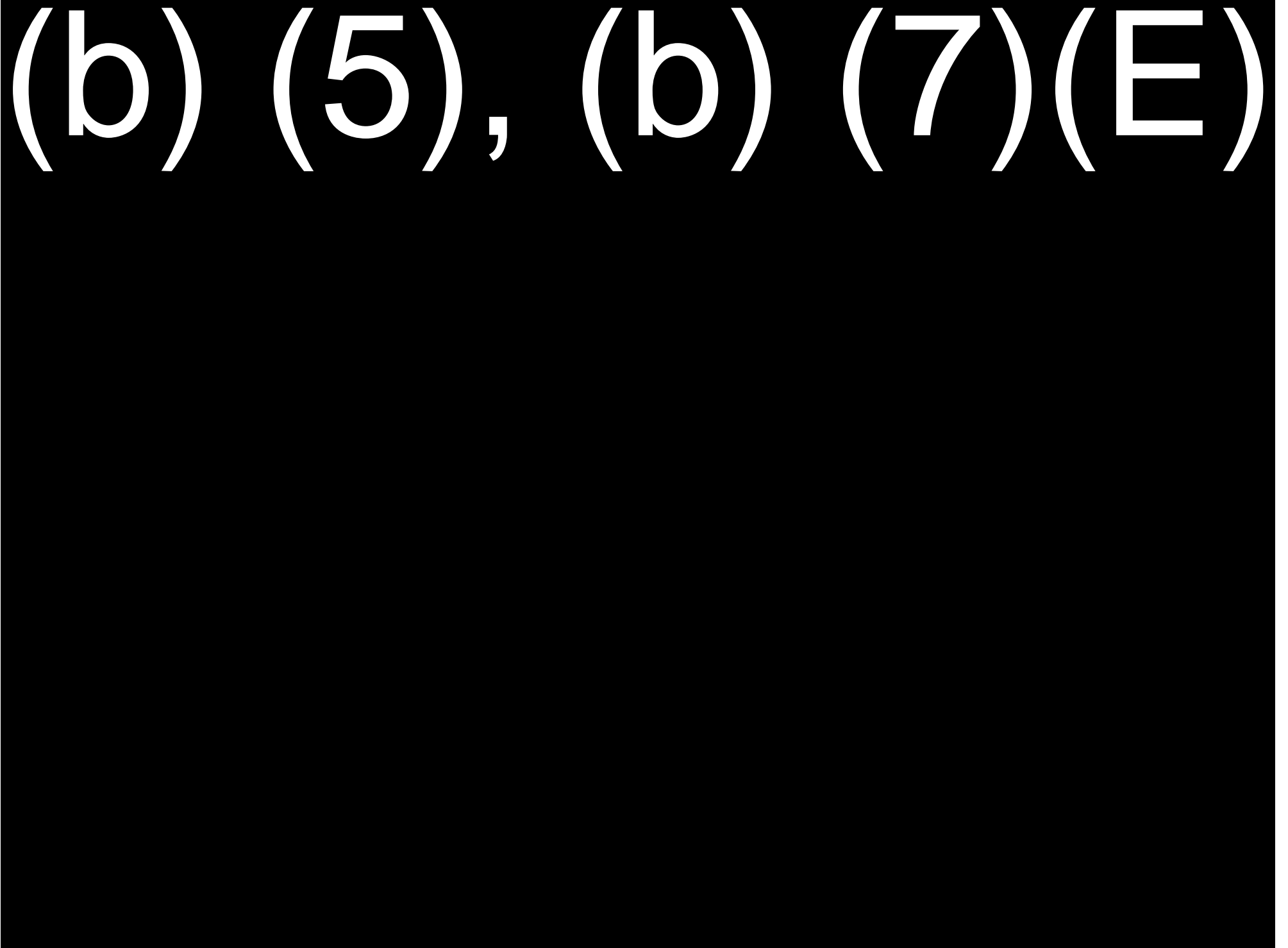
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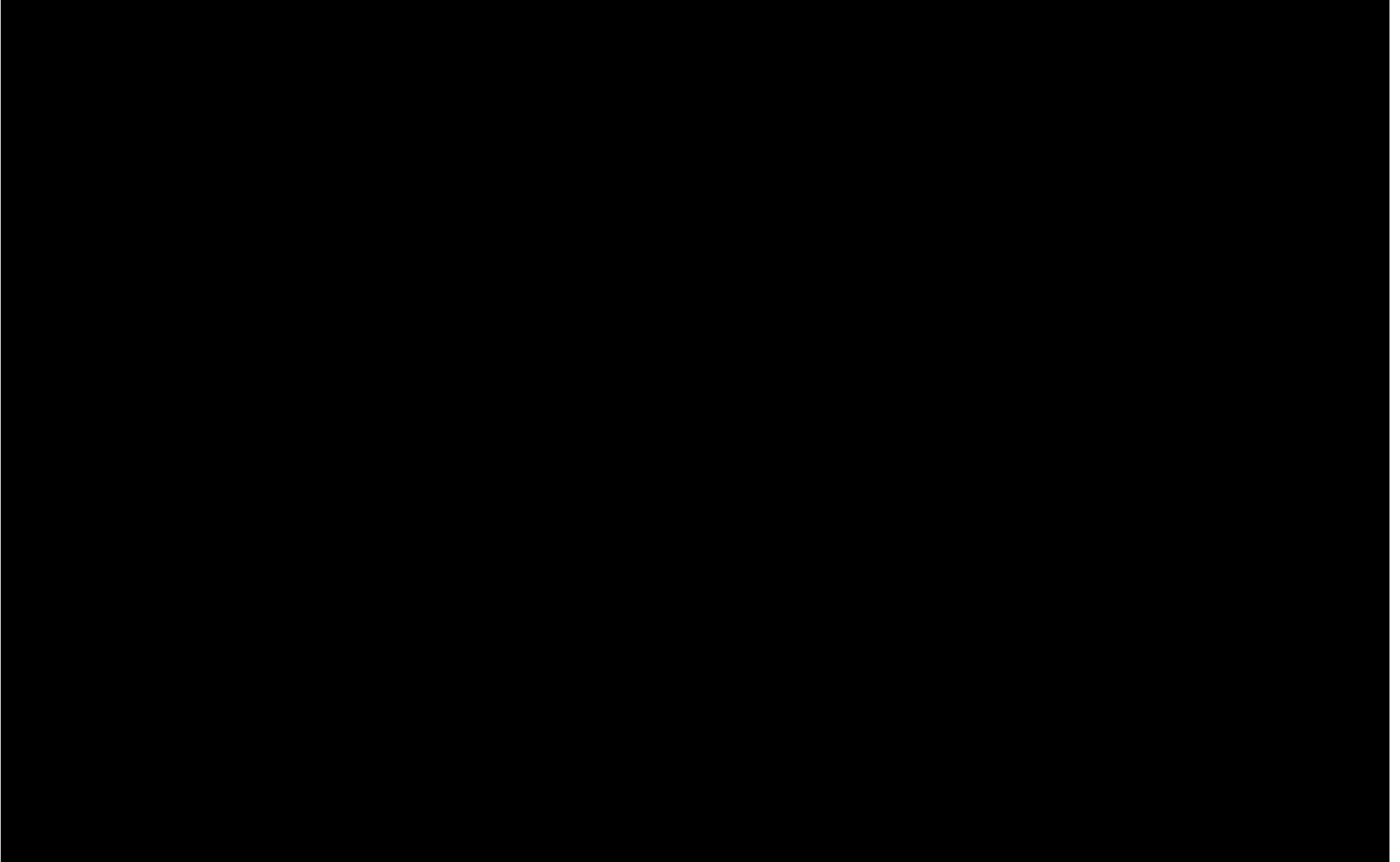
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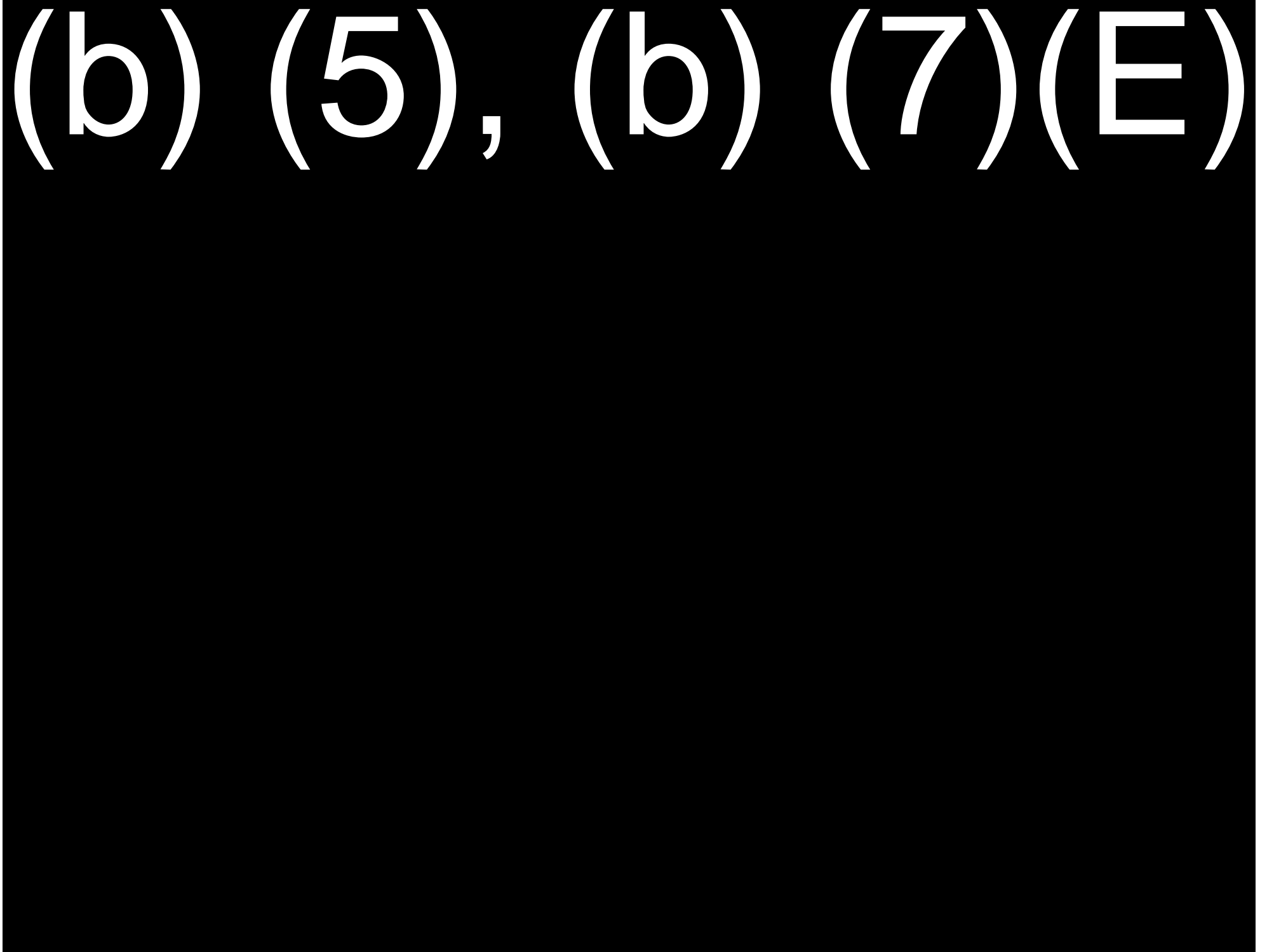
(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



(b)(6);(b)(7)(C)

Subject: LOB 1 Preparation Brief
Location: Conf. Rm. (b)(6);(b)(7)(C)
Start: Fri 2/24/2017 11:00 AM
End: Fri 2/24/2017 12:00 PM
Show Time As: Tentative
Recurrence: (none)
Meeting Status: Not yet responded
Organizer: (b)(6);(b)(7)(C)

Deputy Chief Provost will be provided and in depth preparation brief in anticipation of her C1-LOB 1 brief, scheduled for February 28th.

ASC (b)(6);(b)(7)(C) and Team, please provide read ahead documents before the meeting.


Please forward as appropriate.

<<DRAFT LOB 1 Seams Brief for FY 2019-23 RAP_24FEB17_v6.pptx>>

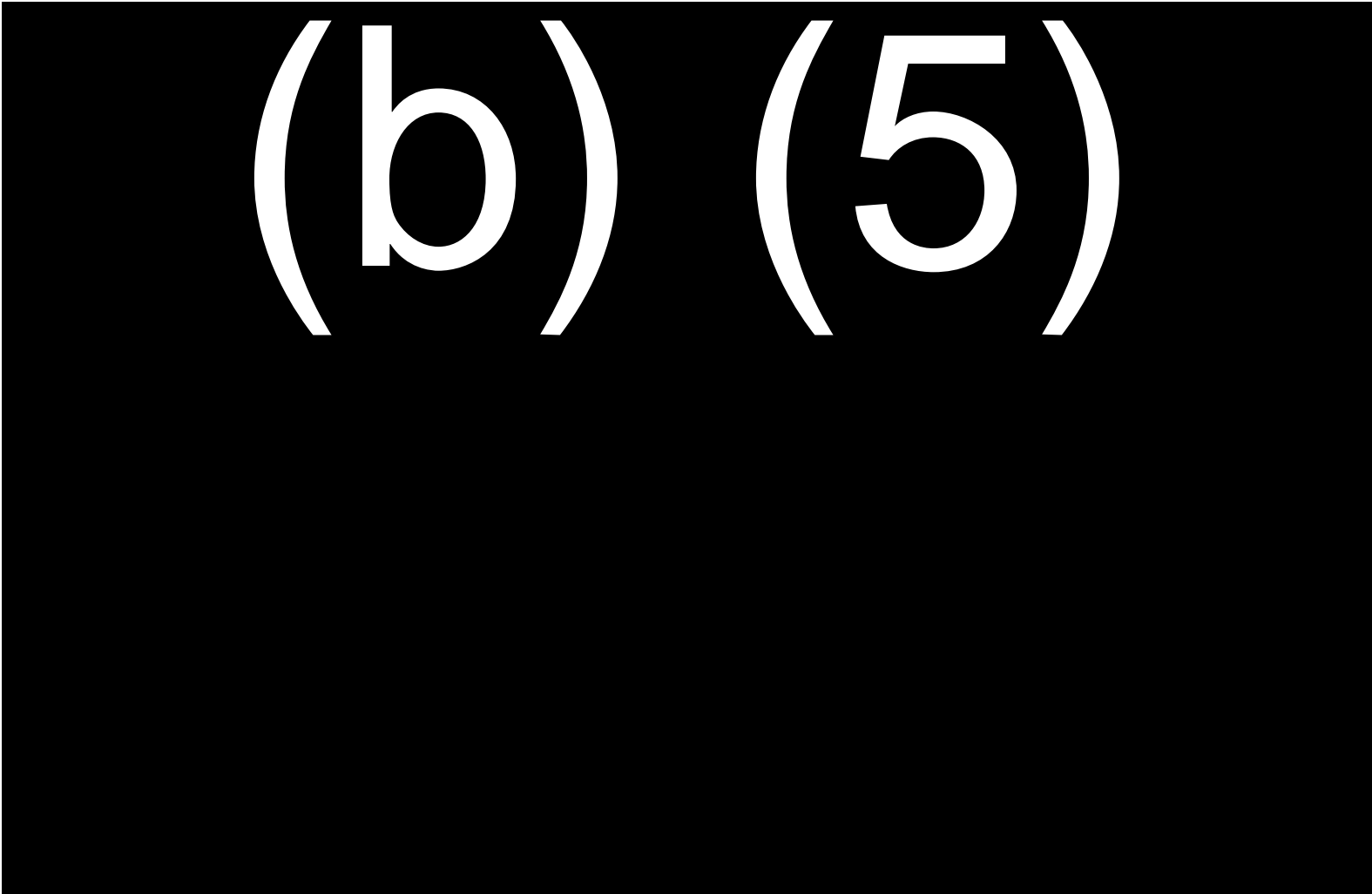
(b)(6);(b)(7)(C)

Operations Officer
Adjutant to Carla Provost
Deputy Chief, U.S. Border Patrol
U.S. Border Patrol Headquarters
O: (b)(6);(b)(7)(C) M: (b)(6);(b)(7)(C)

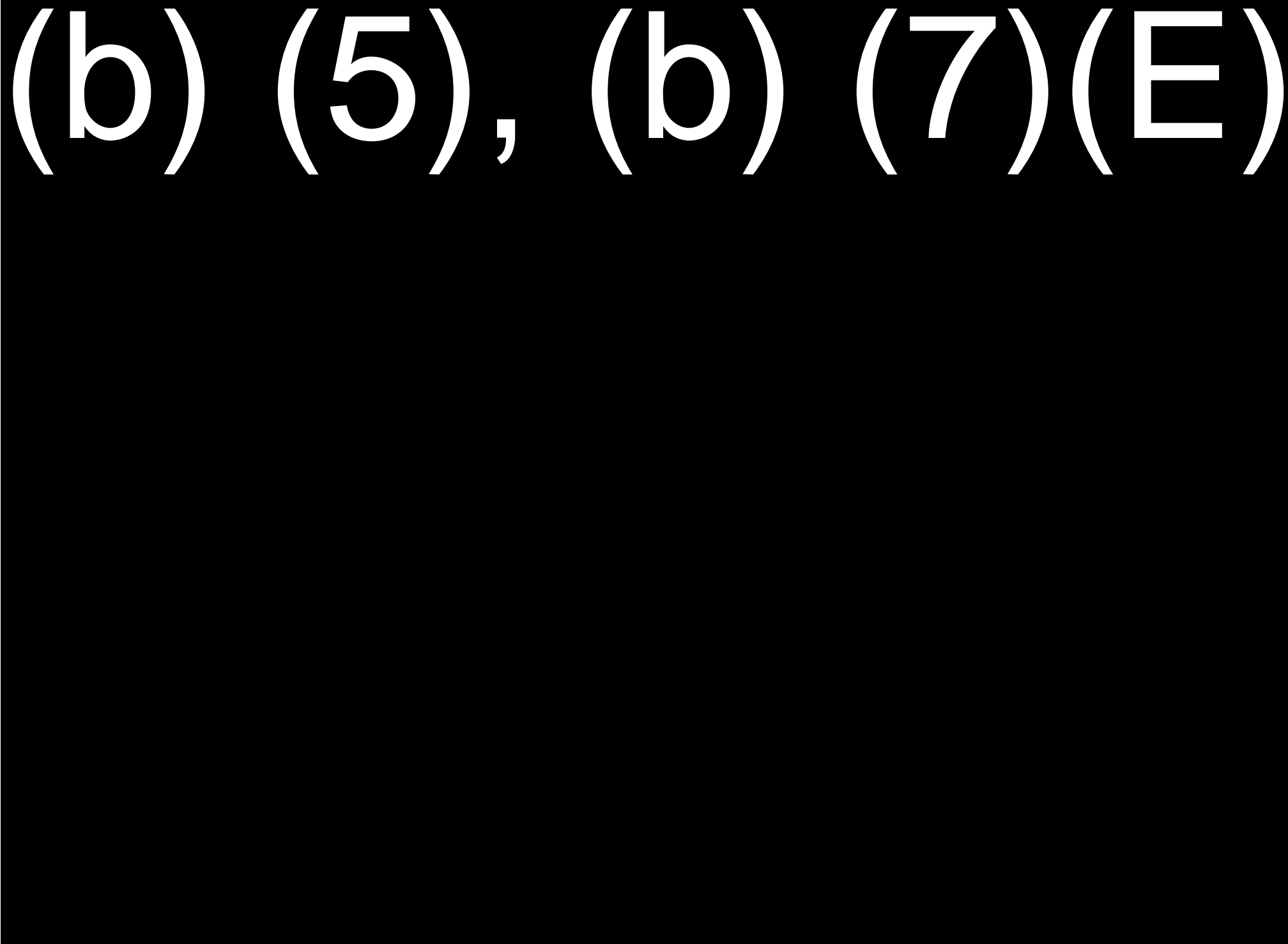
~~WARNING. This document is LAW ENFORCEMENT SENSITIVE and is designated for OFFICIAL USE ONLY. It contains information that may be exempt from public release under the Freedom of Information Act (5USC552). This document is to be controlled, handled, transmitted, distributed, and disposed of in accordance with DHS policy relating to FOUO information, and is not to be released to the public or personnel who do not have a valid "need-to-know" without prior approval from the Office of Border Patrol.~~



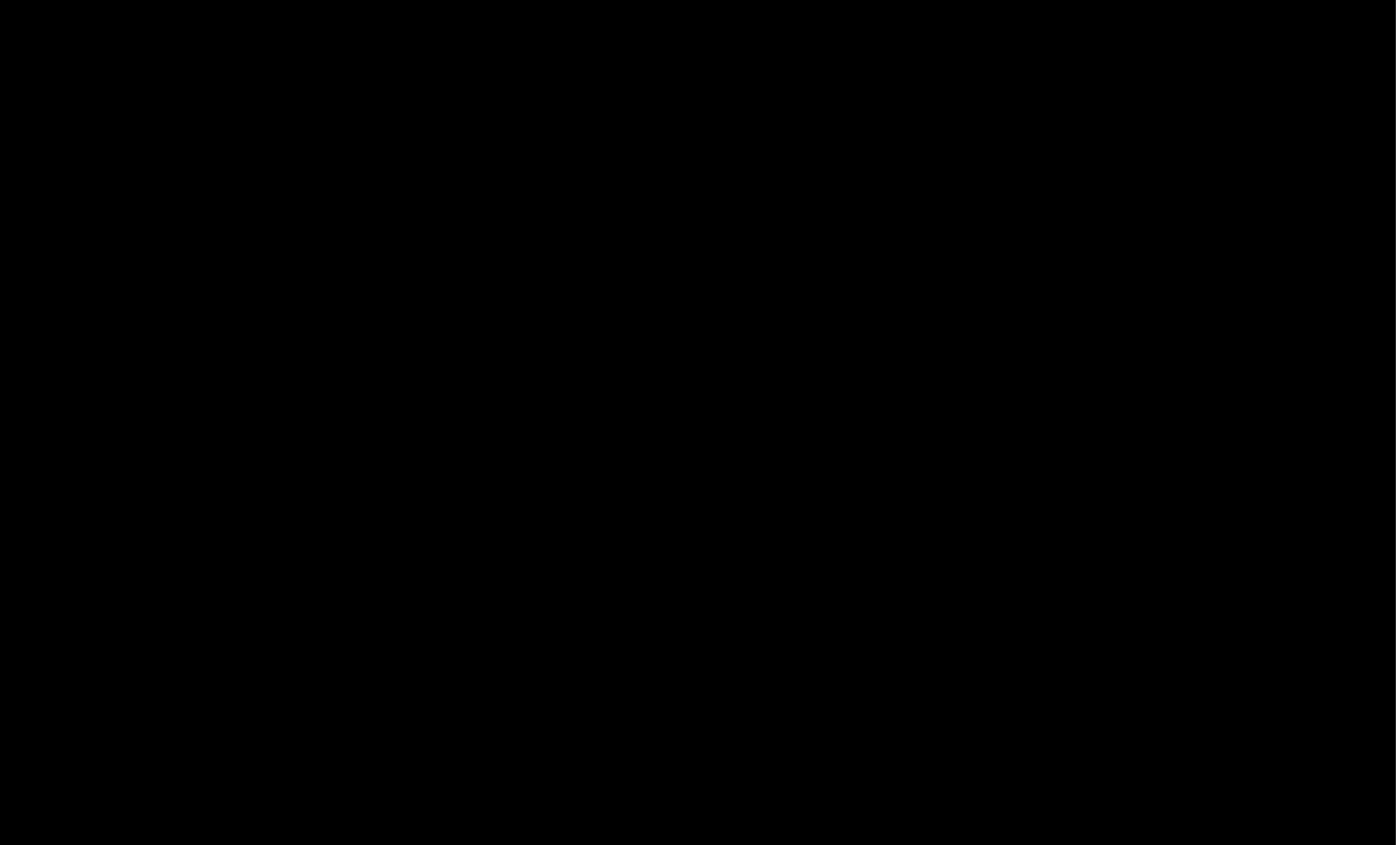
(b) (5)



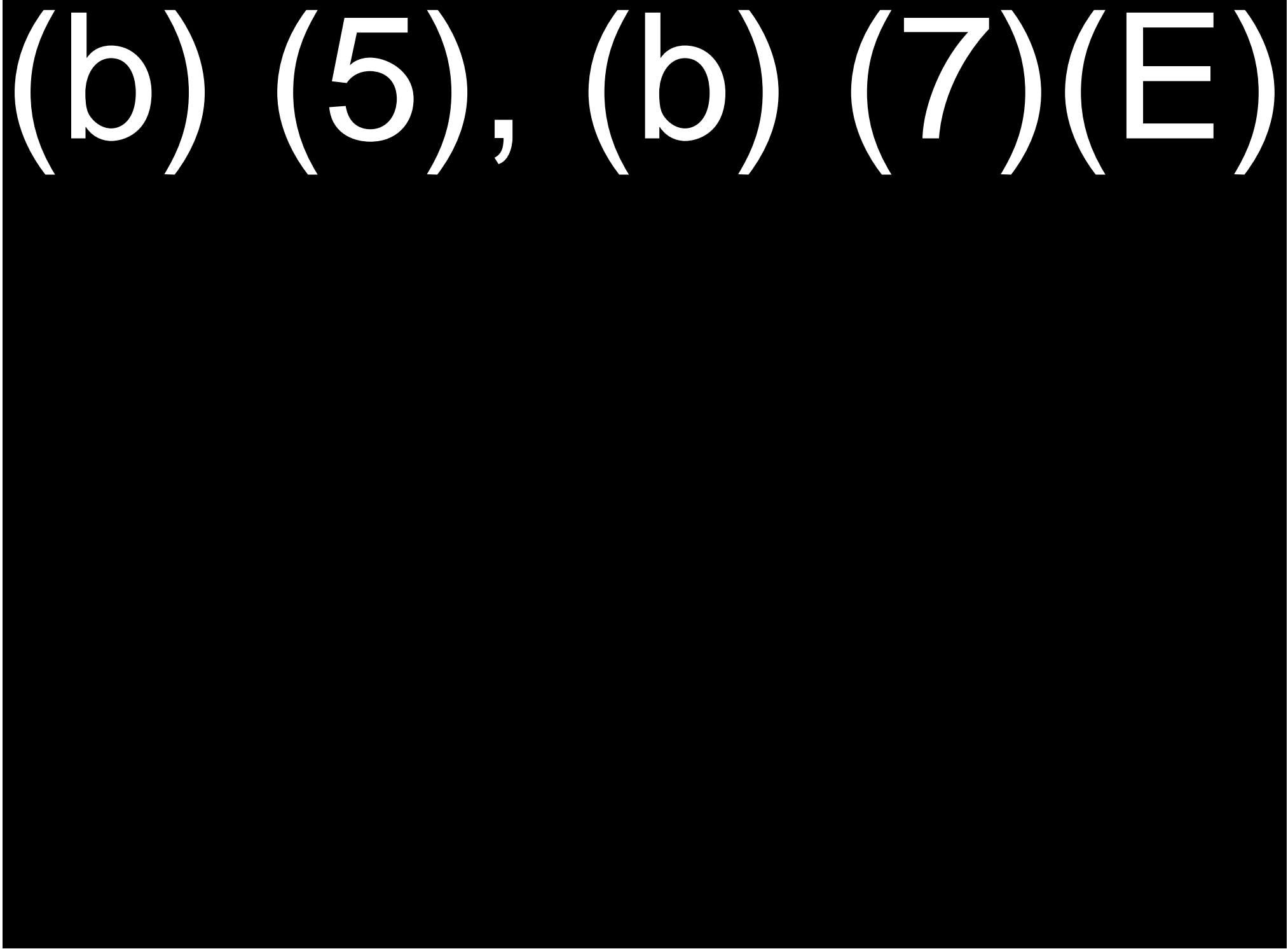
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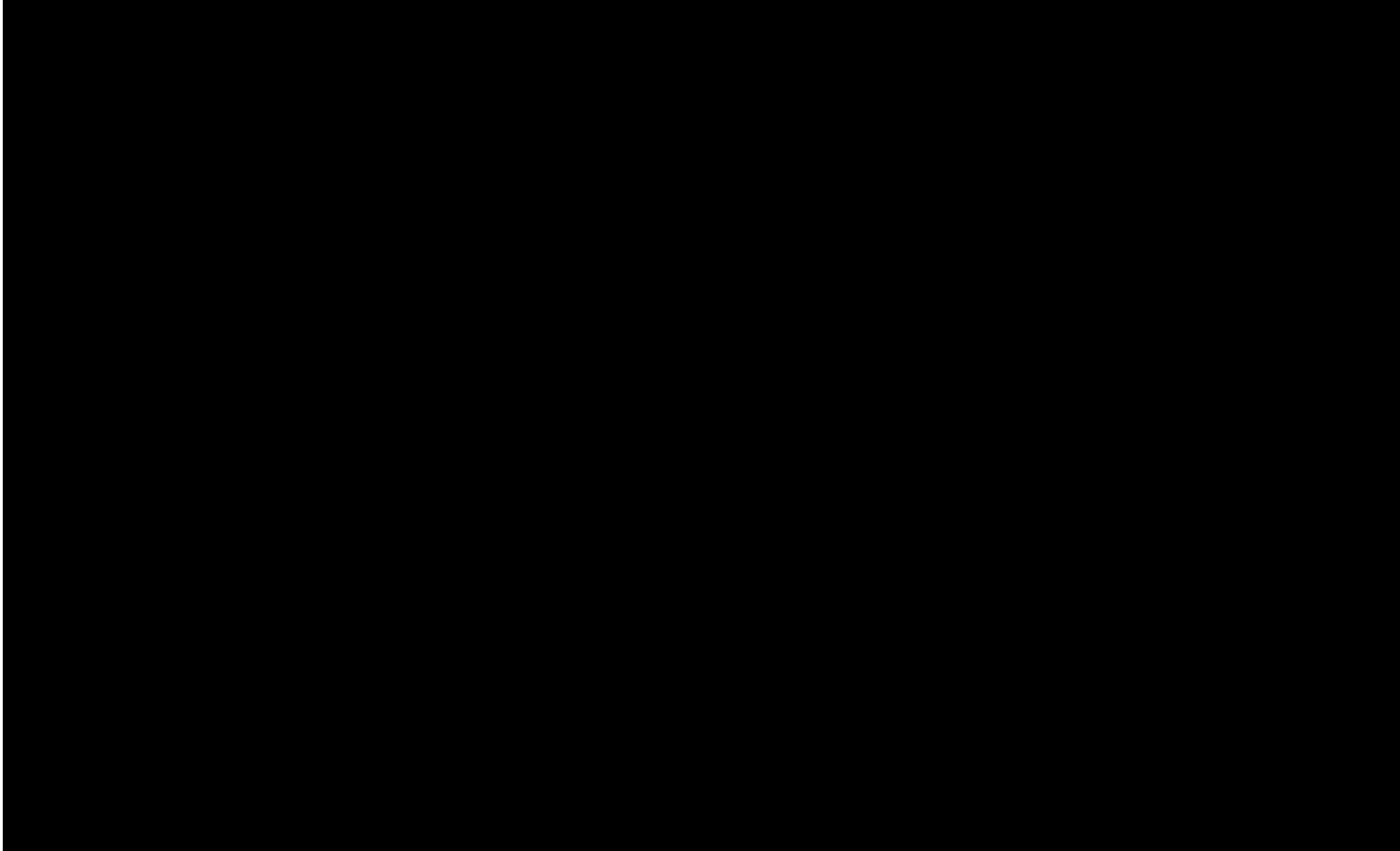
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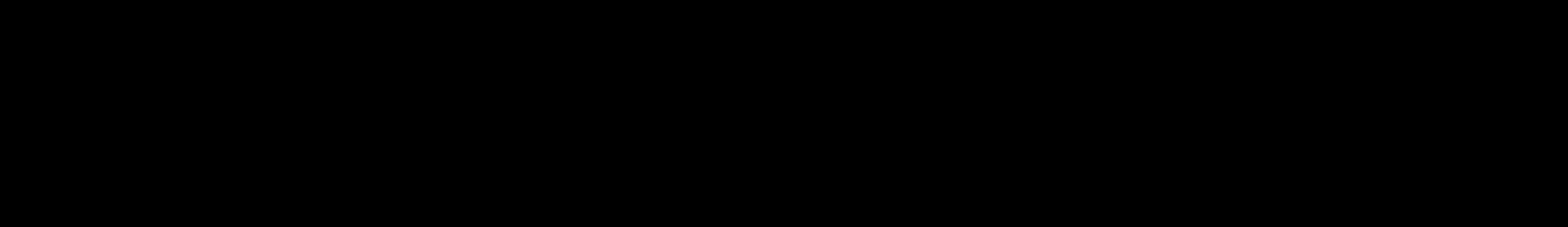
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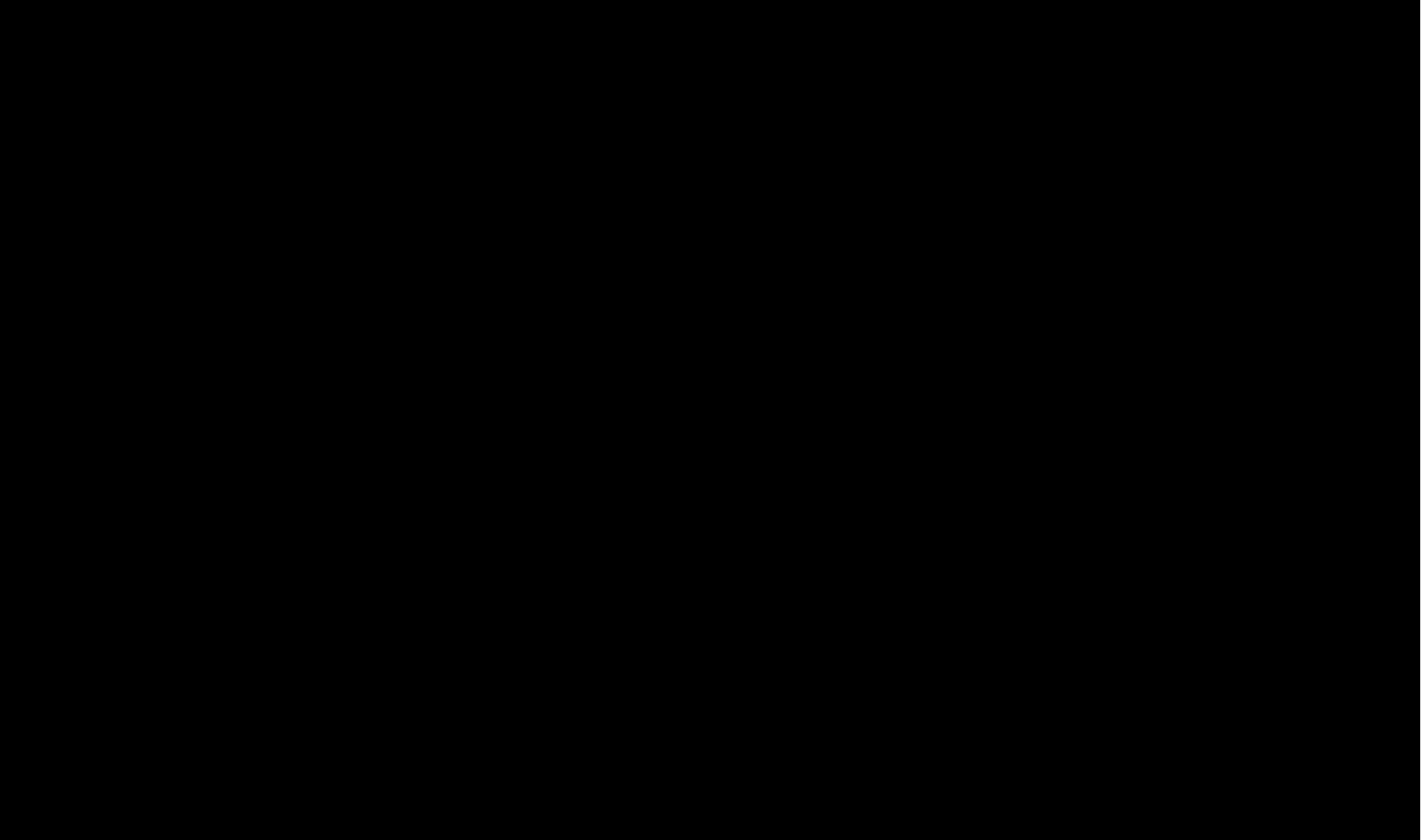
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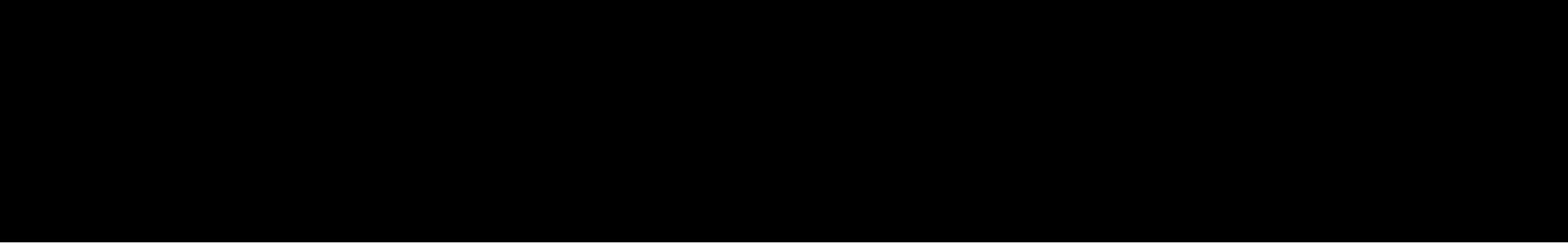
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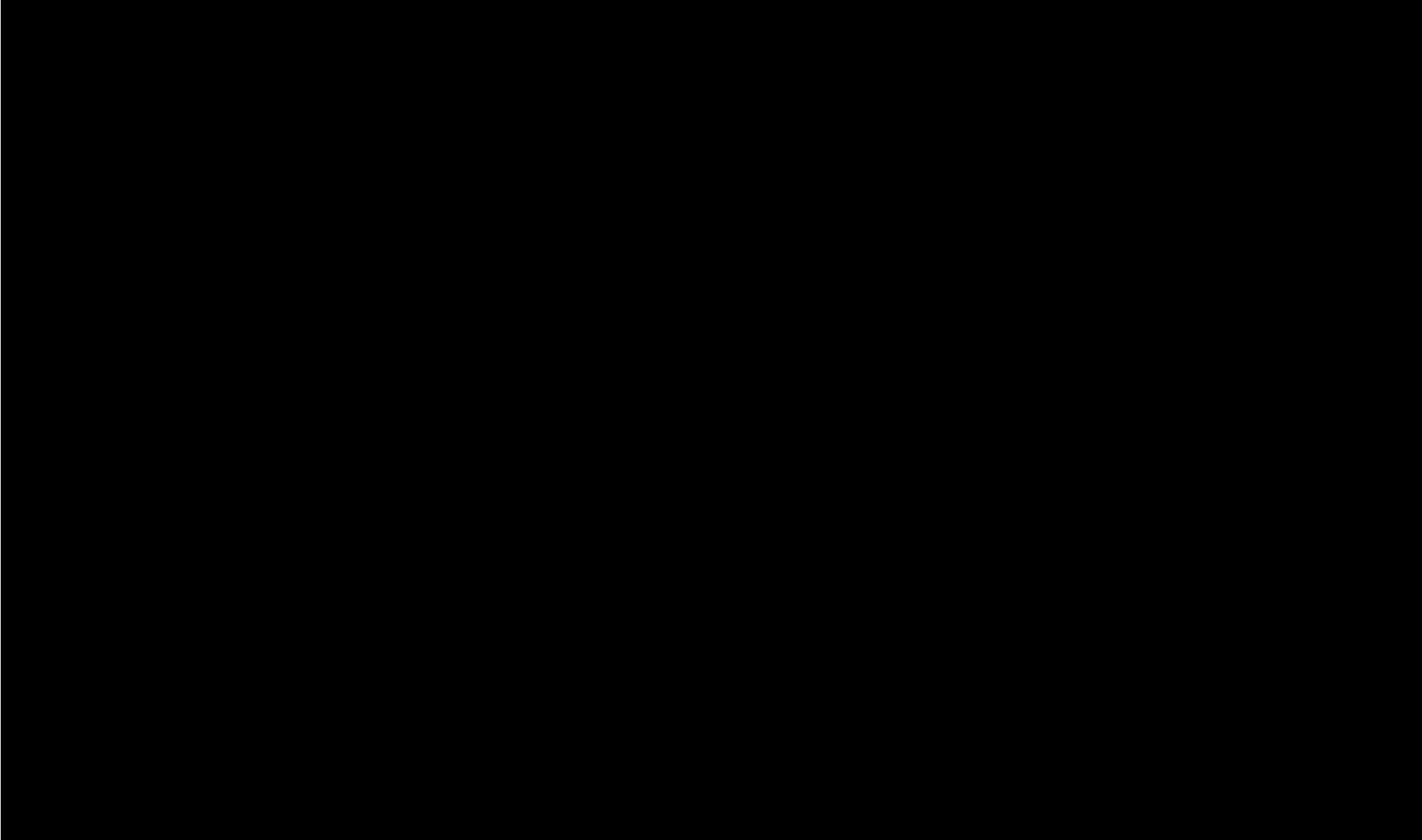
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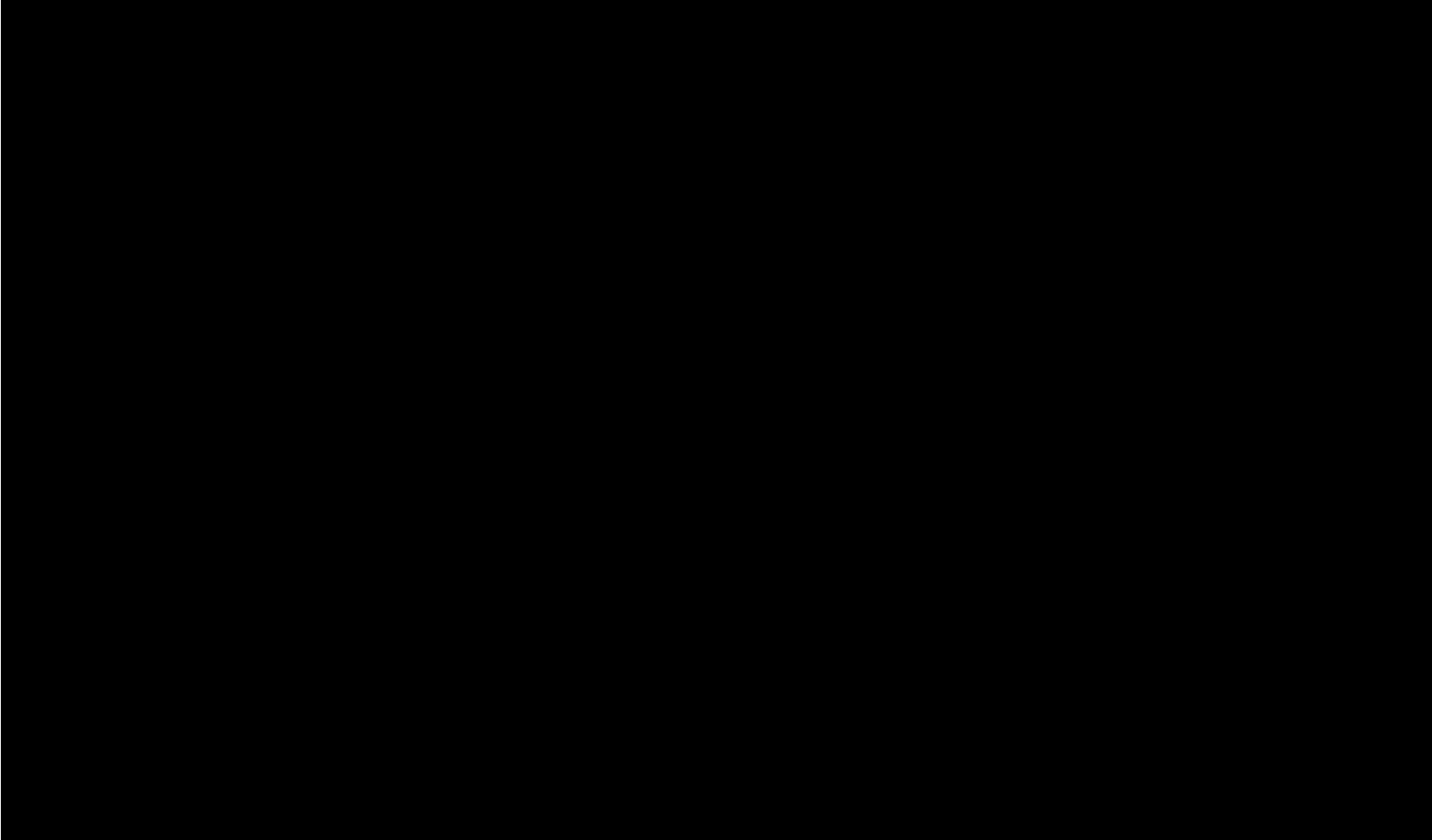
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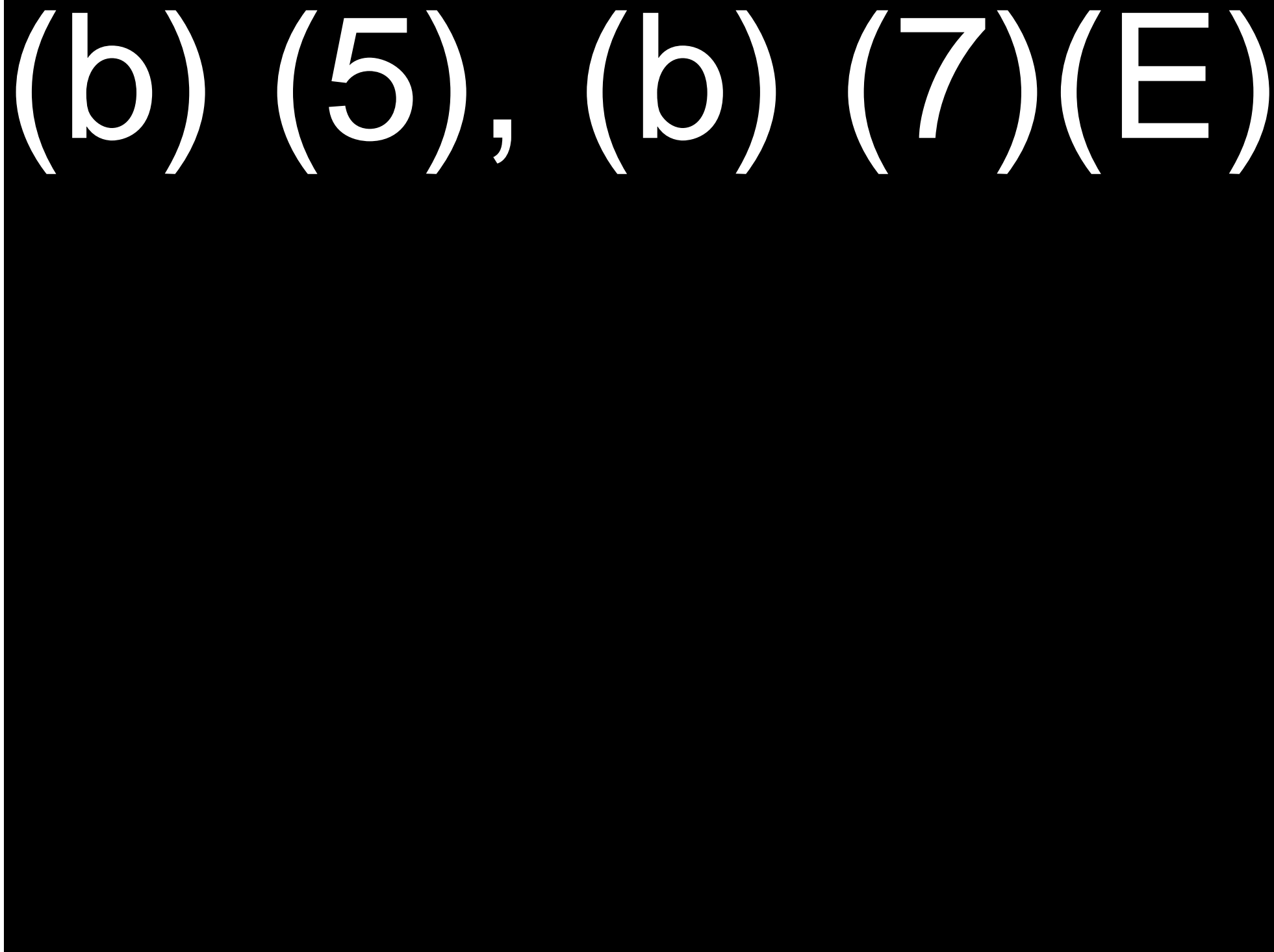
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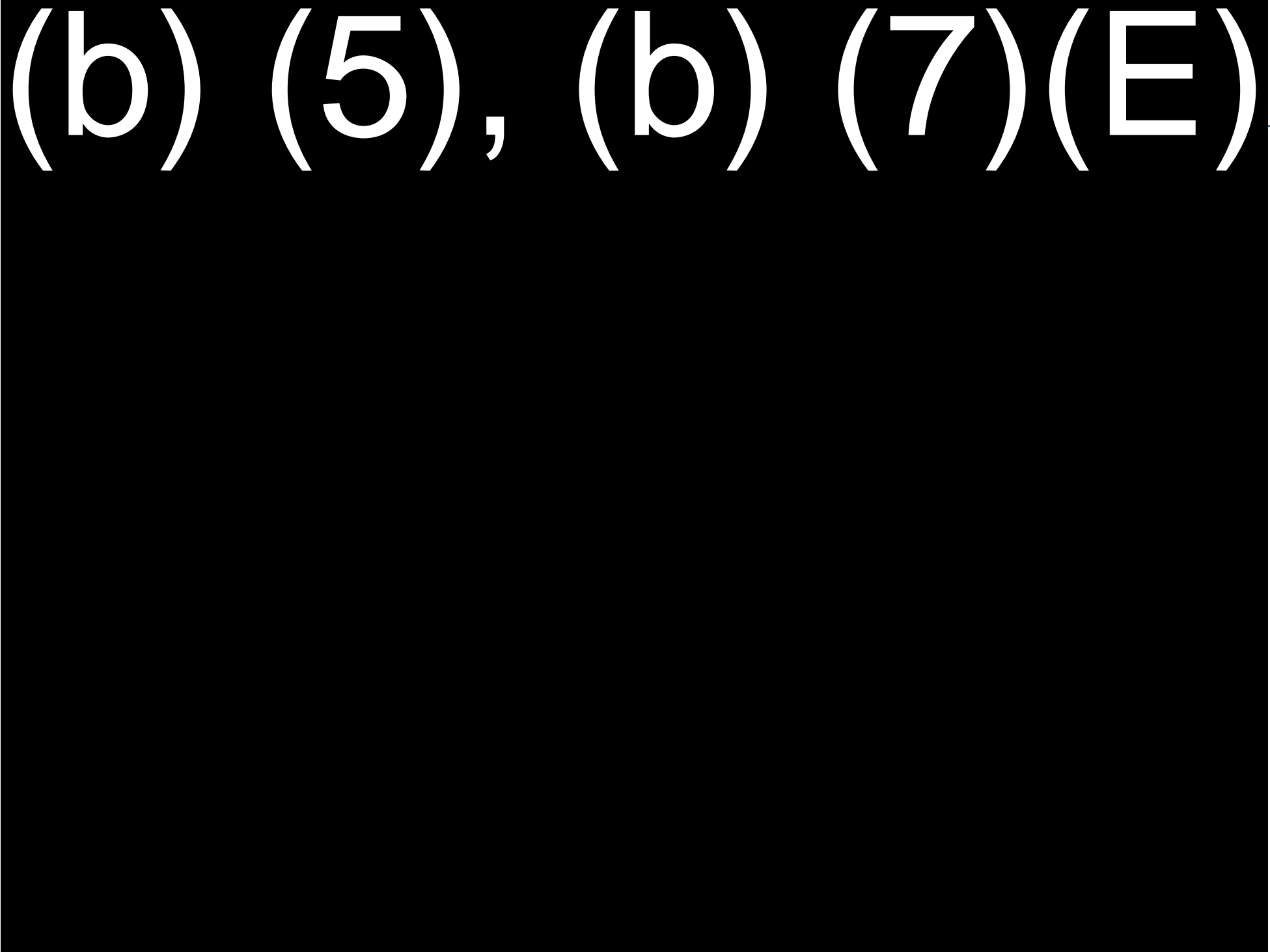
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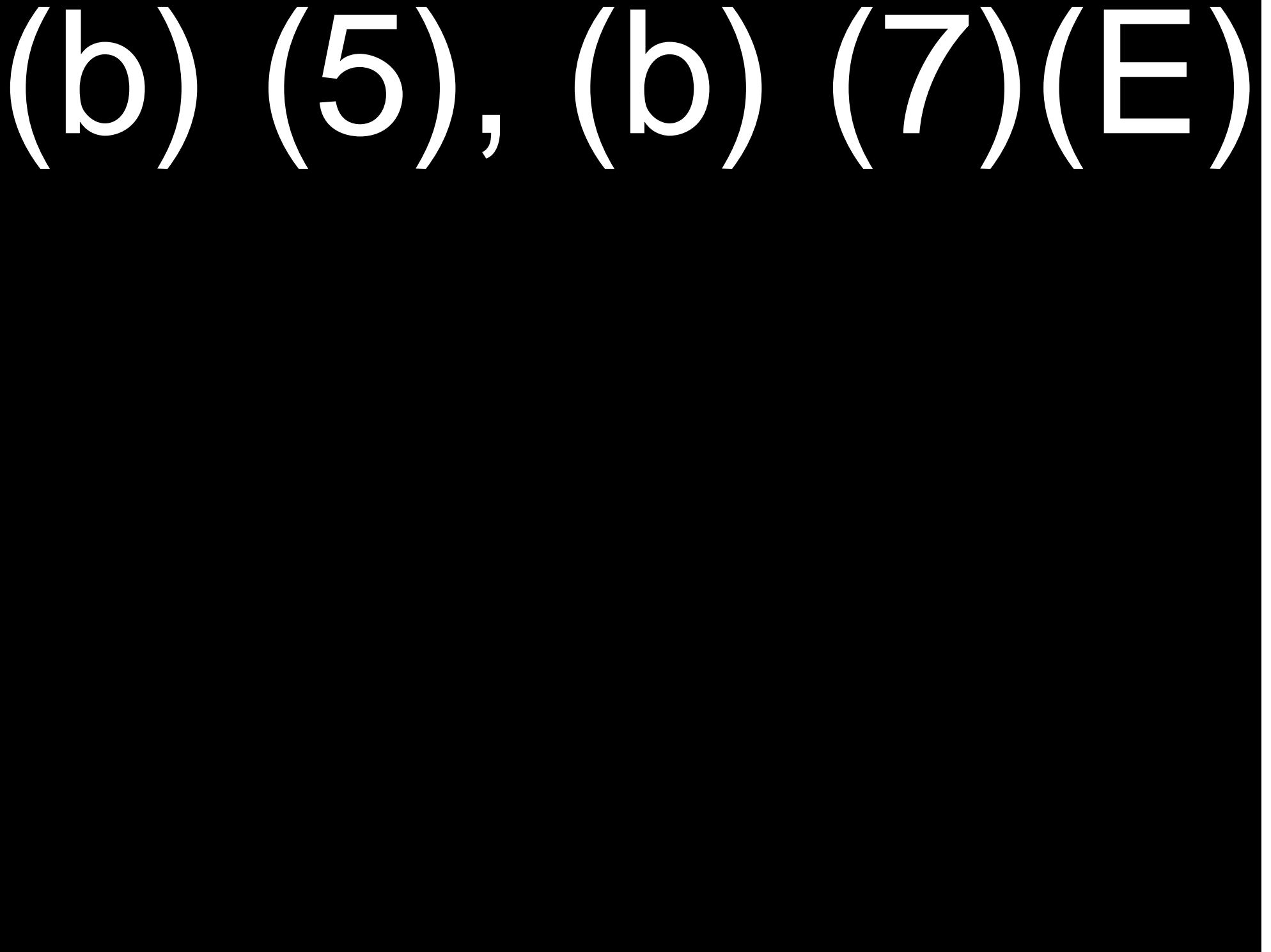
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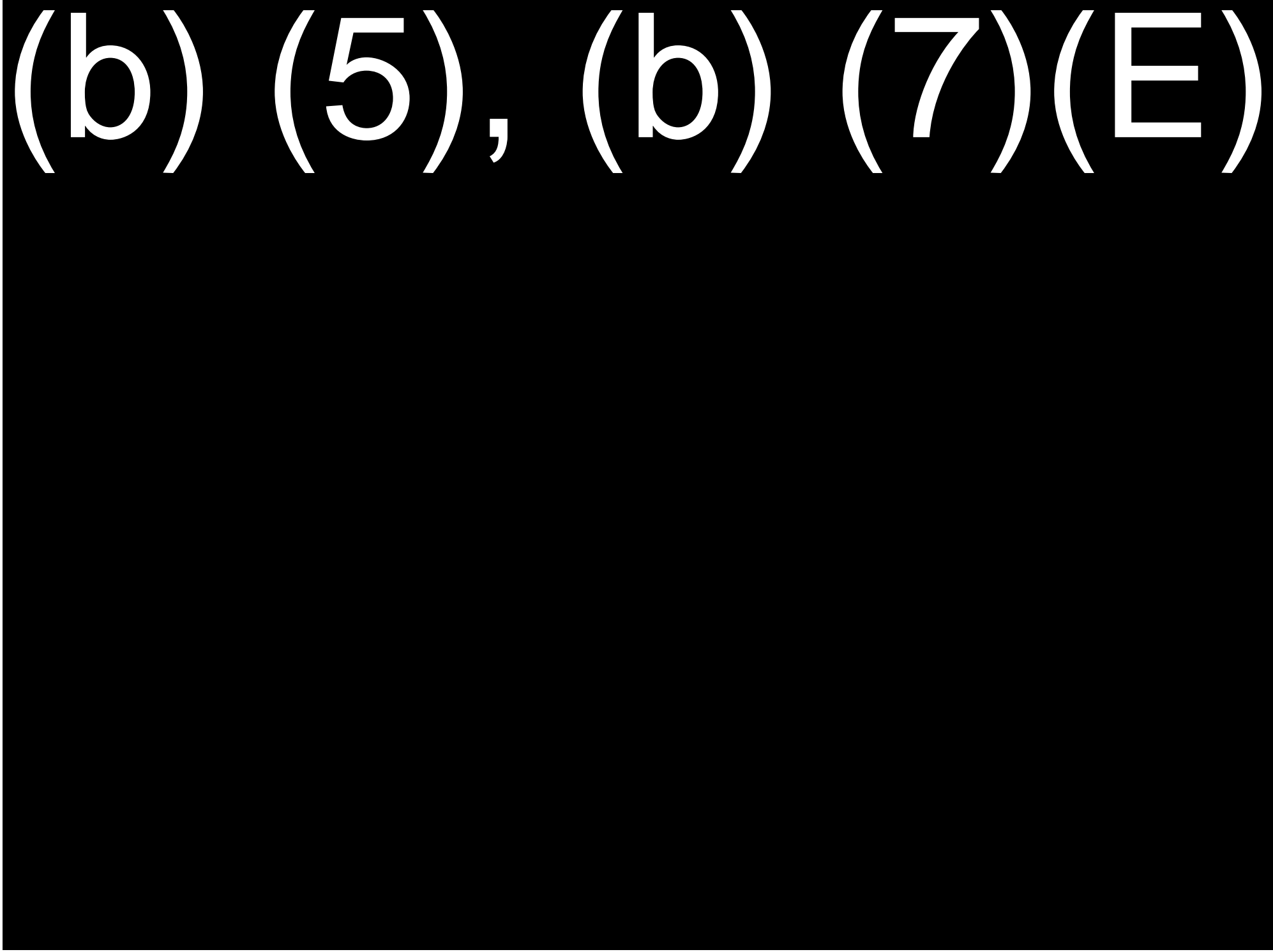
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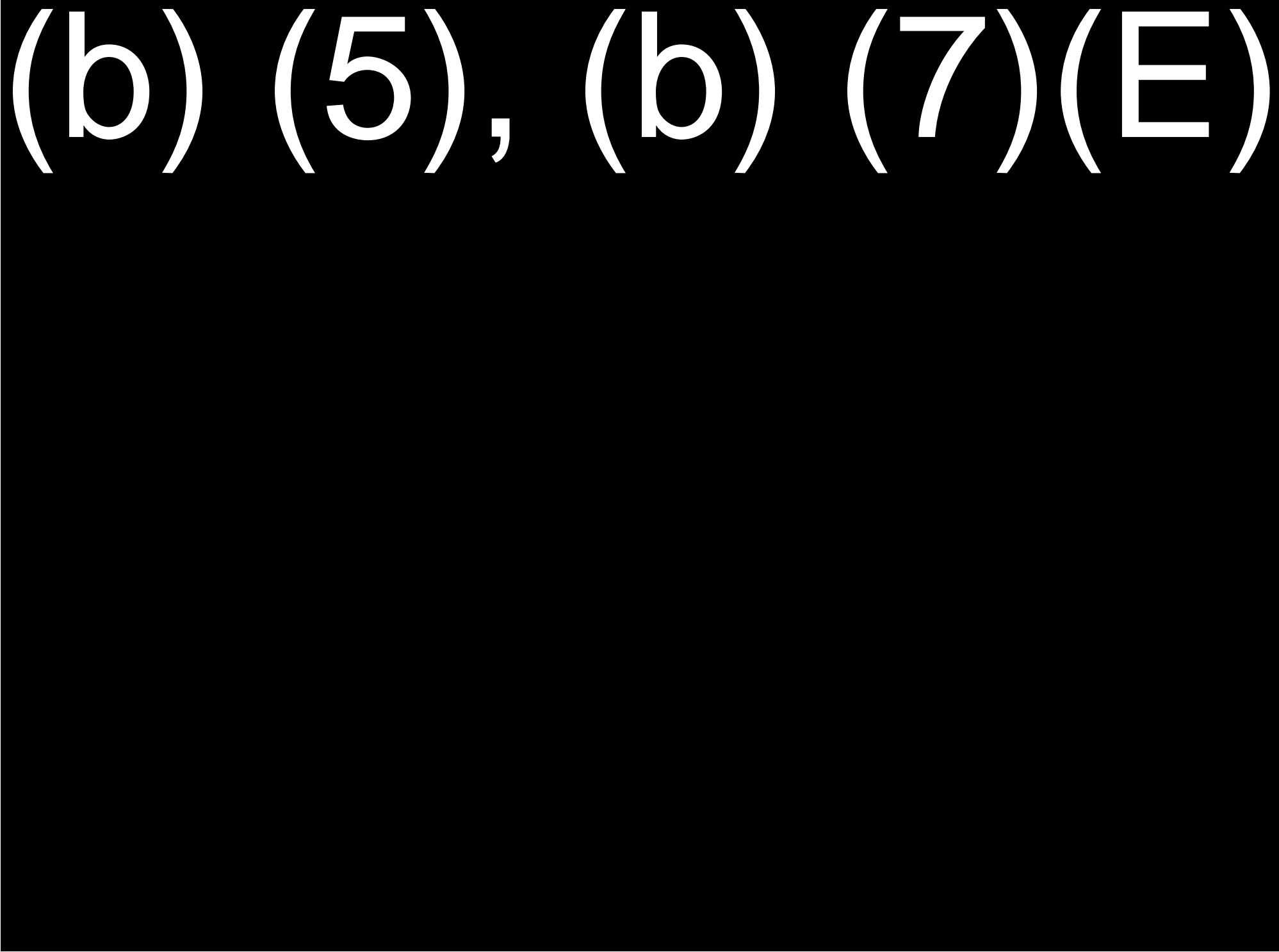
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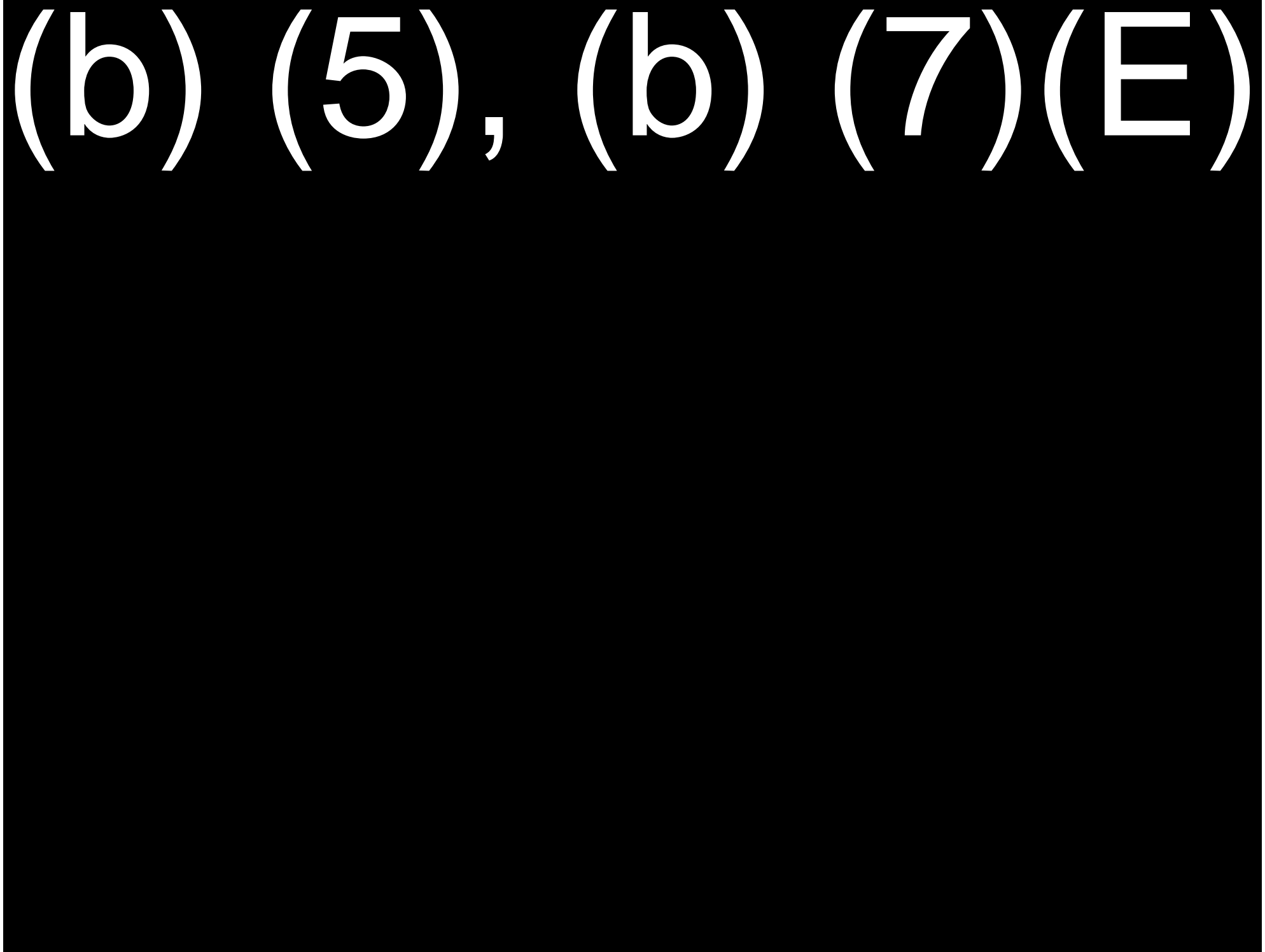
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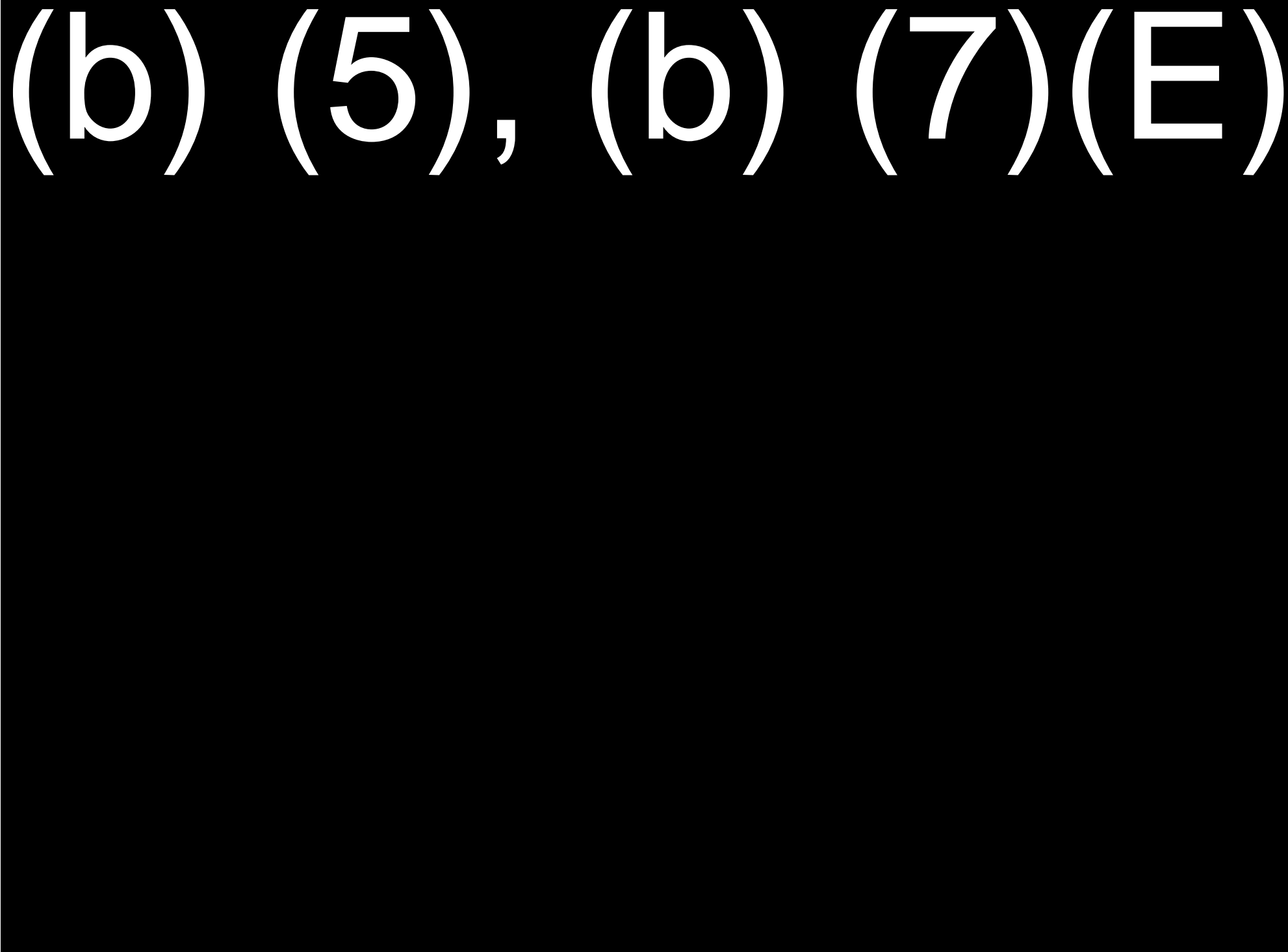
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(b) (5), (b) (7)(E)

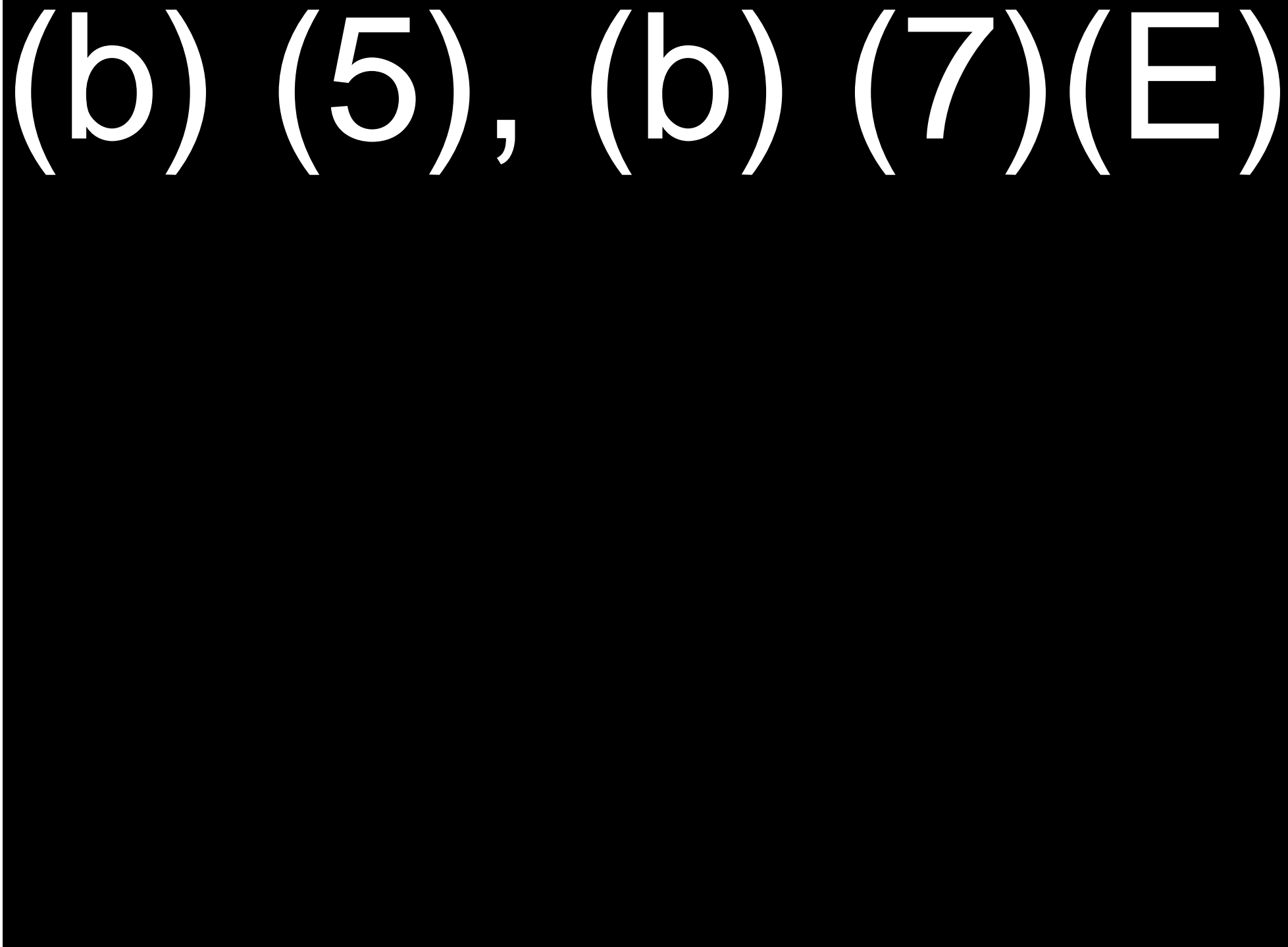


(b) (5), (b) (7)(E)

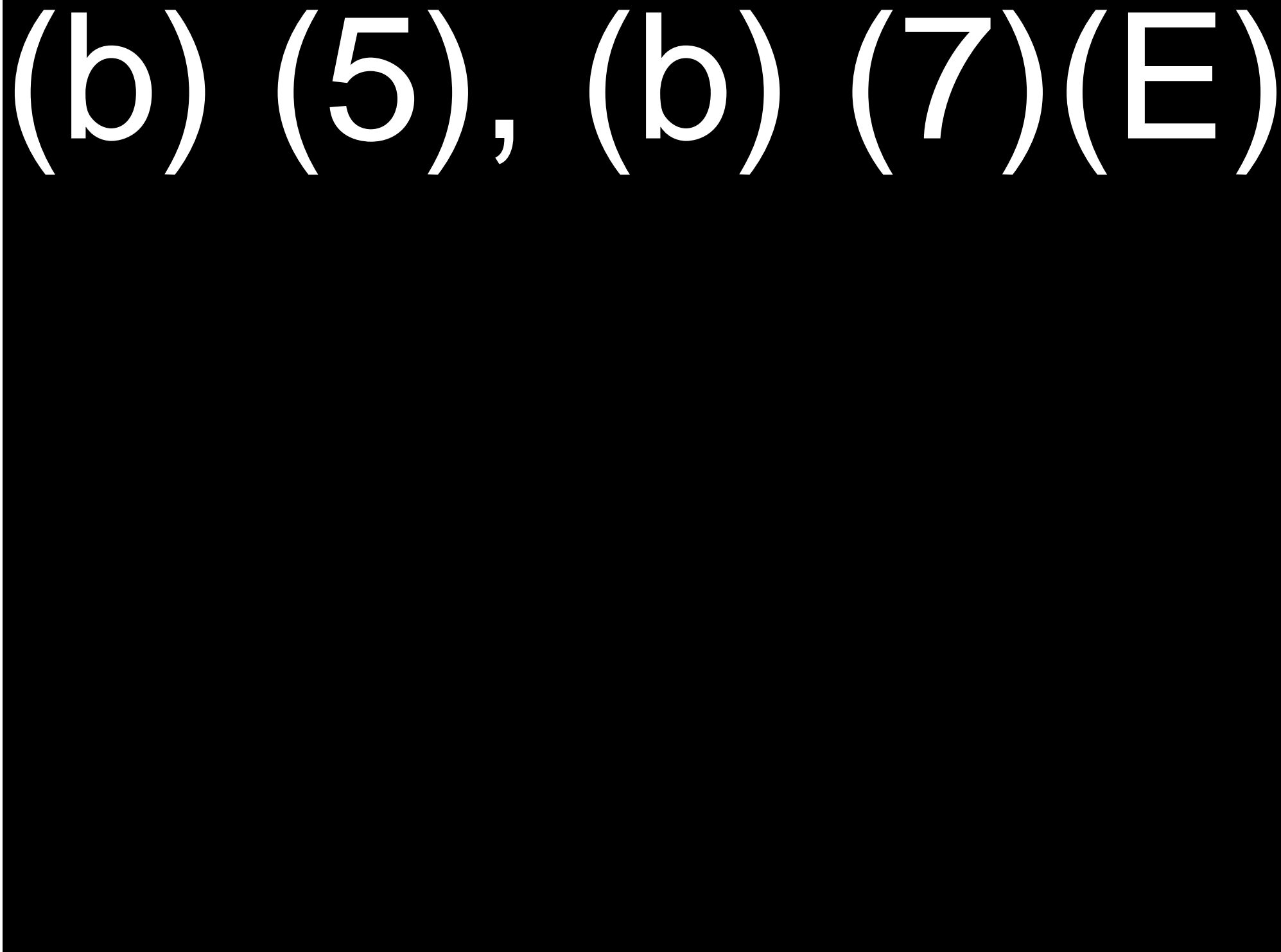


(b) (5), (b) (6), (b) (7)(C), (b) (7)(E)

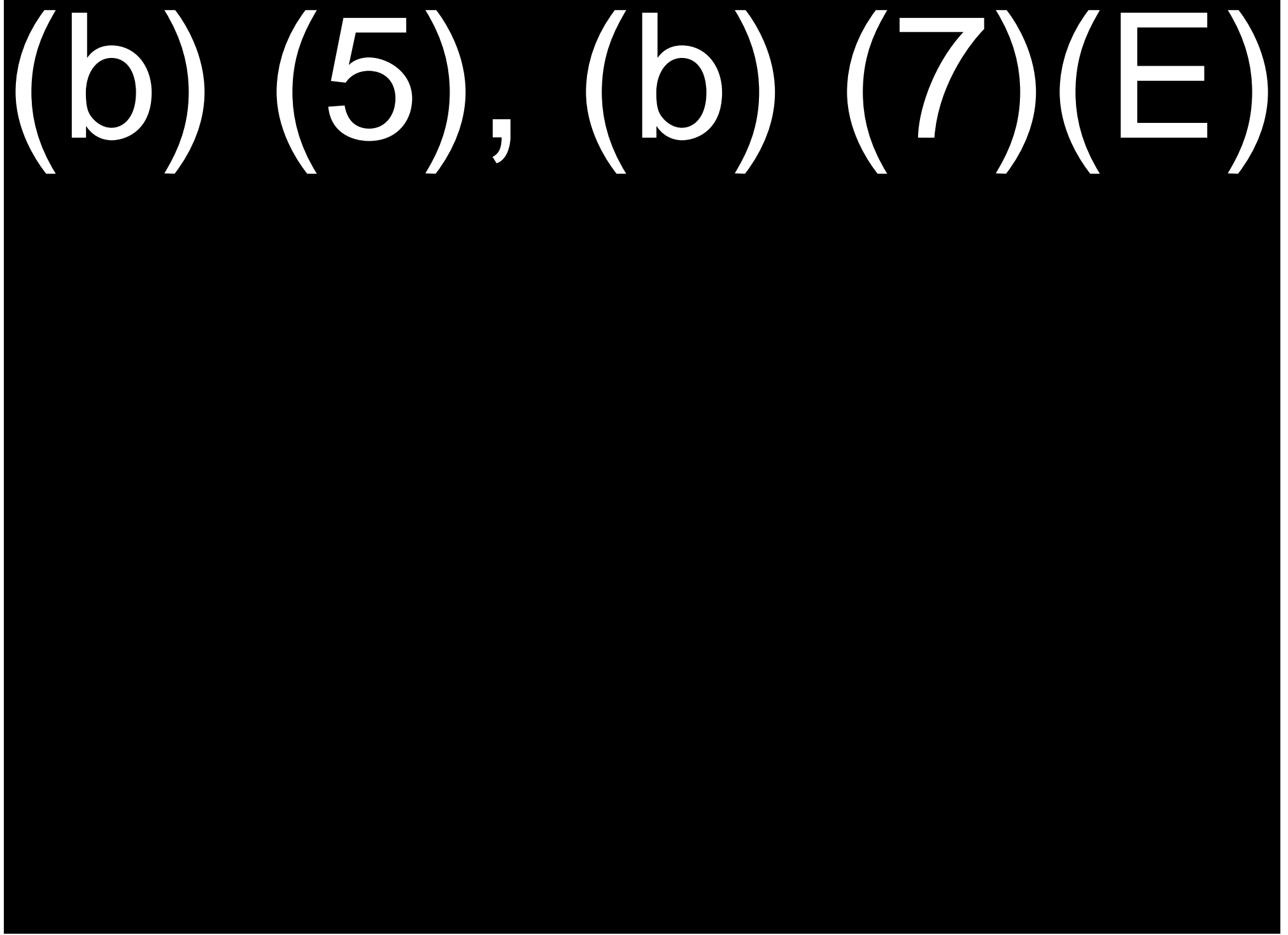
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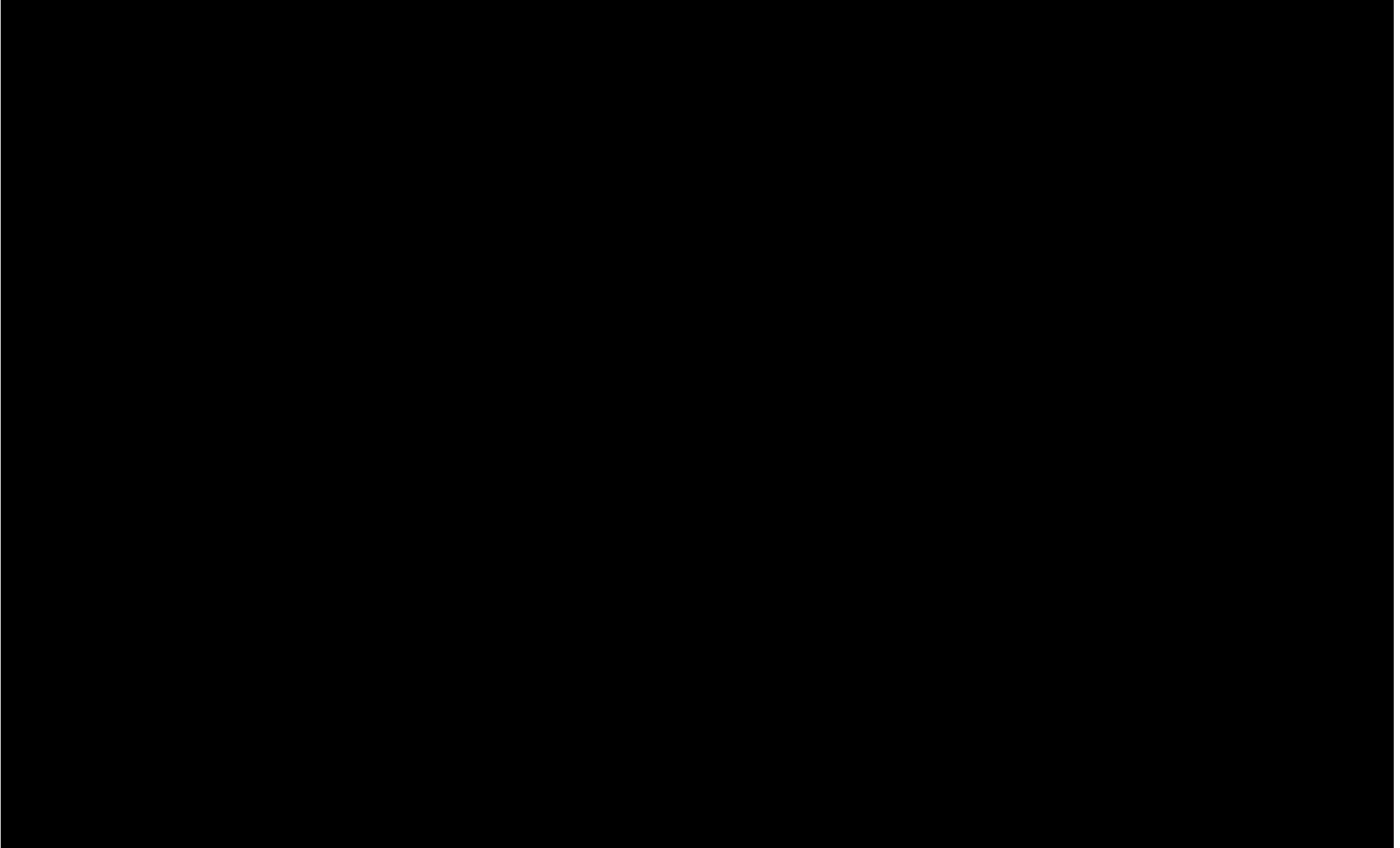
(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



(b)(6);(b)(7)(C)

Subject: Lunch

Start: Tue 2/14/2017 11:00 AM
End: Tue 2/14/2017 11:30 AM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

Importance: High

(b)(6);(b)(7)(C)

Subject: Lunch - offsite

Location: TBD

Start: Wed 2/22/2017 10:30 AM

End: Wed 2/22/2017 11:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer:

(b)(6);(b)(7)(C)

Required Attendees:

PROVOST, CARLA (IA)

Blocking this on your calendar! Where would you like to go?

(b)(6);(b)(7)(C)

Subject: Meet with (b)(6);(b)(7)(C)
Location: B2s Office

Start: Tue 2/14/2017 9:00 AM
End: Tue 2/14/2017 9:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)
Required Attendees: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Operations Officer

Adjutant to Carla Provost

Deputy Chief, U.S. Border Patrol

U.S. Border Patrol Headquarters

O: (b)(6);(b)(7)(C) M (b)(6);(b)(7)(C)

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(b)(6);(b)(7)(C)

Subject: Meeting: DAC (b)(6);(b)(7)(C) and Deputy Chief Provost *New Time & Location*
Location: 6.5E-29

Start: Wed 2/22/2017 8:00 AM
End: Wed 2/22/2017 8:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: SADLER, STEPHEN
Required Attendees: PROVOST, CARLA (USBP)
Optional Attendees: (b)(6);(b)(7)(C)

New Time & Location

Meeting Description:

The purpose of this meeting is for DAC (b)(6);(b)(7)(C) and Deputy Chief Provost to catch-up.

(b)(6);(b)(7)(C)

Subject: Meeting w/ (b)(6);(b)(7)(C)
Location: Deputy Chief Provost's Office

Start: Tue 2/14/2017 7:00 AM
End: Tue 2/14/2017 7:15 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees:
Optional Attendees:

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: Meeting w/ (b)(6);(b)(7)(C)
Location: B2's office

Start: Fri 2/24/2017 3:00 PM
End: Fri 2/24/2017 3:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)
Required Attendees: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: National Black History Month Event - 2/8/17, 10:00 – 11:00 am, U.S. Department of Commerce Auditorium

Location: U.S. Department of Commerce Auditorium

Start: Wed 2/8/2017 9:00 AM

End: Wed 2/8/2017 10:00 AM

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: PDO OFFICE CALENDAR

To CBP/HQ Leadership - On behalf of the CBP Privacy and Diversity Office, you are invited to attend an event to commemorate Black History Month (February). The event, sponsored by the Federal Triangle Partnership (comprised of CBP, DOC, EPA, and USAID), will be held Wednesday, February 8, 2017, from 10:00 – 11:00 am, at the U.S. Department of Commerce Auditorium. The keynote speaker will be Dr. Ronald Mason, President, University of the District of Columbia. For more information, contact (b)(6);(b)(7)(C), DCR Officer at (b)(6);(b)(7)(C).

<<FTP National Black History Month Program Flyer.pdf>> <<Dr. Ronald Mason bio.pdf>>



Ronald Mason, Jr., J.D., began his tenure as the ninth president of the University of the District of Columbia on July 1, 2015. His reputation for strong leadership and responsible governance is bolstered by more than 30 years of experience in the higher education, community development, and legal fields.

UDC Board Chair Elaine A. Crider describes Mason as a proven, highly motivated and accomplished administrator who is exceptionally and uniquely suited to build upon the successes that the University has achieved in recent years.

“Mr. Mason has proven himself a leader in the higher education community in many parts of the country,” says Crider. “He has brought enhanced community relationships, responsible governance, and a strong students-first focus to his past roles and will do the same for the University of the District of Columbia as we continue to implement the goals and objectives of our “Vision 2020” strategic plan.”

In learning of his appointment, D.C. Mayor Muriel Bowser praised the Board’s selection of Mason to lead the University. “I welcome Ronald Mason to the District of Columbia and look forward to collaborating to develop programs and initiatives that will better serve residents,” said Mayor Bowser. “I congratulate the board of the University of the District of Columbia for selecting a leader with a wealth of experience as they work to transform the District’s public university.”

Prior to being appointed president of the University of the District of Columbia, Mr. Mason was the seventh president of the Southern University and A&M College System, where he served a five-year term as the chief executive officer of the nation’s other Historically Black College and University System and provided oversight for the System’s five campuses.

Serving as Southern University’s president during a period of severe budget cuts, Mason improved human and technology infrastructures, established online degree options, and lead the campuses through a difficult transition process. Moreover, concerned about the social and economic barriers that stand in the way of educational opportunities for the underserved and black men in particular, Mason spearheaded an initiative titled the “Five-Fifths Agenda for America.” Its goals are to bring truth to the conversation about the relationship between America and black men, increase the number of college degrees among black men, and increase the number of black male teachers.

Before joining the Southern University System, Mason was president of Jackson State University (MS). Under his leadership, Jackson State experienced unprecedented growth in areas of fundraising, information technology proficiency, and the construction of new buildings.

Earlier in his career, President Mason developed a successful record of progressive leadership in various positions over an 18-year period at Tulane University in New Orleans, including senior vice president, general counsel, and vice president for finance and operations. He also served as the founder and executive director of the National Center for the Urban Community at Tulane and Xavier Universities.

President Mason is fond of saying, “I used to be a lawyer,” which references the start of his career as an attorney with the Southern Cooperative Development Fund, Inc. Among his numerous public service and professional activities, Mr. Mason holds current membership on the White House Board of Advisors for Historically Black Colleges and Universities and the Board of Directors of the Thurgood Marshall College Fund. He also serves on the Board of the American University of Nigeria and the International Foundation for Education and Self Help. His previous board service includes the American Council on Education and the National Advisory Committee on Institutional Quality and Integrity, Office of Postsecondary Education.

A native of New Orleans, President Mason received his B.A. and J.D. degrees from Columbia University in New York City. He attended the Harvard Institute of Educational Management and is the recipient of the Mayor’s Medal of Honor from the City of New Orleans, the Martin Luther King Lifetime Achievement Award from Dillard, Loyola, Tulane, and Xavier universities, and was one of five recipients of Columbia University’s 2008 John Jay Award for distinguished alumni.

**Federal Triangle Partnership
National Black History Month Program
“The Crisis in Black Education”**



**Keynote Speaker:
Dr. Ronald Mason, Jr.
President of The University of the District of Columbia (UDC)**

**Wednesday, February 8, 2017
10a.m. to 11a.m.
U.S. Department of Commerce Auditorium**

(b)(6);(b)(7)(C)

Subject: National Sheriffs Association
Location: JW Marriot 1331 Pennsylvania Ave Grand Ballroom IV "B" Level

Start: Sat 2/4/2017 8:00 AM
End: Sat 2/4/2017 11:00 AM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

Importance: High

Yuma County Sheriff Leon Wilmot will be hosting the event.

From: Wilmot, Leon - Sheriff (b) (6)
Sent: Tuesday, January 3, 2017 3:19 PM
To: PROVOST, CARLA (USBP) (b)(6);(b)(7)(C)
Subject: (b) (7)(E)

I Would love for you both to come meet and speak to the Sheriffs! I'm putting together a agenda and the meeting is at 0900 till 1200 on the 4th of February (I know it's a Saturday) Washington DC time at the JW Marriott 1331 Pennsylvania Ave. Grand Ballroom IV "B" Level.

Sheriff Leon N. Wilmot, CPM
Yuma County Sheriff's Office

(b) (6)

(b)(6);(b)(7)(C)

Subject: North Dakota access pipeline - DHS sync

Location: (b) (7)(E)

Start: Fri 2/10/2017 8:30 AM

End: Fri 2/10/2017 9:00 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b) (6), (b) (7)(C)

Required Attendees: (b) (6), (b) (7)(C); QUINN, TIMOTHY; PROVOST, CARLA (USBP); CHAVEZ, GLORIA I; (b) (6), (b) (7)(C) LOWRY, KIM M; FLANAGAN, PATRICK S

*Updated invite with copy of the Governor's letter to the Secretary.

For those who would like to join our call to provide updates on the situation in North Dakota prior to NSC meeting.

OPE

CBP

OLA

FEMA



000 125,199000



State of
North Dakota
Office of the Governor

Doug Burgum
Governor

Dear Secretary Kelly,

In light of the recent memo signed by President Trump, I am formally requesting Border Patrol support to assist in the peaceful resolution of the Dakota Access Pipeline controversy.

As a rural state with limited law enforcement resources and a National Guard contingency without the power to arrest and serve as peace officers, assistance is needed to manage the situation at the protest camp, which is illegally located on federal land and could once again rapidly swell to thousands of people in response to the granting of the easement. Agents would assist in traffic control, aid in the clearing of the camp prior to the flood, and support the assurance that local Morton county residents and Standing Rock tribal members feel safe in their homes.

The camp is located on land owned by the U.S. Army Corps of Engineers, not under the jurisdiction of the Standing Rock Sioux Tribe and led by a shifting coalition of individuals who have repeatedly demonstrated their willingness to engage violently with law enforcement.

The camp is located in the flood plain of the confluence of the Cannonball and Missouri rivers, and with a record winter snowfall, we are expecting dangerous, ice jam flooding by March 1. There are serious life safety issues to anyone in the camp.

More than 600 arrests have been made since the protests began. Only 5 percent of the arrestees were North Dakota residents, the remainder being out of state protestors, many with prior criminal records.

One hundred or more (100+) agents are necessary to help support local and federal law enforcement before and during the drilling process which could take approximately 90 days.

The scope of the situation necessitates a joint federal-state response. Thank you for your assistance in this urgent matter.

A blue ink signature of Doug Burgum, consisting of stylized initials "DB" followed by a long horizontal stroke.

Doug Burgum

Governor of North Dakota

(b)(6);(b)(7)(C)

Subject: NSA brief prep

Start: Fri 2/3/2017 11:30 AM

End: Fri 2/3/2017 12:30 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

(b)(6);(b)(7)(C)

Subject: OFAM Brief - LOB1
Location: Conf. Rm. (b)(6);(b)(7)(C)

Start: Tue 2/21/2017 1:00 PM
End: Tue 2/21/2017 2:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b)(6);(b)(7)(C)

OFAM will be providing a brief regarding LOB1 duties.

Please forward as appropriate.

Teleconference:

Call in – (b)(7)(E)

Pin – (b)(7)(E)

<<OFAM LOB 1 FY 2019 to 23 Briefing to Chief Provost 021617.pptx>>

CBP Enterprise Services

Office of Facilities and Asset Management

USBP Facilities, Tactical Infrastructure and Vehicles Baseline and Requirements

FY 2019-23 Resource Allocation Plan LOB 1

February 2017





Agenda

- RAP Funding Baseline, Requirements and Gap Impacts for:
 - USBP Facilities
 - USBP Tactical Infrastructure
 - USBP Mobile Assets
- Takeaways for Upcoming RAP Discussions



Border Patrol Facilities Portfolio

(b) (7)(E)

The Border Patrol operates along America's border preventing terrorists, weapons of terrorism, illegal immigrants, drugs, and smugglers from entering the U.S. between the Ports of Entry (POE). Capabilities supported include staging and deployment; tactical and search-and-rescue command, control, and communications; detention and processing; intelligence unit support; canine and horse operations; fleet maintenance and storage.

(b) (7)(E)



Border Protection



FY 2018-23 Sustainment and Rent Budget Summary

FY 2018-23 Facilities Funding						
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Sustainment Requirements (at RAD level)	\$ 85.0 M	\$ 65.7 M	\$ 65.5 M	(b)	(4)	
Utilities	\$ 20.0 M	\$ 22.2 M	\$ 23.7 M			
Anticipated (RAD) Funding	\$ 105.0 M	\$ 87.9 M	\$ 89.2 M			
Unconstrained Requirements (RAP)	\$ 180.0 M	\$ 181.9 M	\$ 203.8 M			
Utilities	\$ 20.0 M	\$ 22.2 M	\$ 23.7 M			
Unfunded (RAD Funding - RAP - Utilities)	\$ 95.1 M	\$ 116.2 M	\$ 138.3 M			
Rent (facilities only) - FUNDED	\$ 65.7 M	\$ 78.0 M	\$ 80.9 M			
TOTAL FUNDING	\$ 170.7 M	\$ 165.9 M	\$ 170.1 M			

- Starting in FY18, deferred maintenance may become urgent or life/safety maintenance
- FY19-FY23, USBP BPAM facilities will be operating under severe financial constraints due to reduced funding
- Unconstrained RAP requirements include deferred maintenance and facility upgrades to meet USBP's current operational needs
- Does not capture \$2 billion in backlog PC&I requirements





Facilities RAP Gaps at Current Baseline

- USBP BPAM Facilities has to fund utilities which increases already substantial funding gaps
 - Starting in FY19, reduction in sustainment funding will impact basic facility operations
 - \$70 million in priority 1 & 2 deferred maintenance requirements (*critical or life safety*)
 - \$700 million in new facility needs based on USBP top 40 operational requirements
 - No funding for 5,000 additional USBP agents programmed



Facilities Impacts at Current Baseline

- USBP Facilities will need to prioritize funding - which will reduce preventative maintenance activities - decreasing the life of building systems
- No PC&I funding to meet any USBP facility priorities, which constrains USBP's effectiveness and cannot accommodate additional agents
- Aging facility portfolio will be a greater risk of operational disruptions



Border Patrol Tactical Infrastructure Portfolio

(b) (7)(E)

The Tactical Infrastructure (TI) Program manages the planning, construction, and maintenance of physical components designed to assist the Border Patrol in securing the border. TI functions as an impediment that slows, delays, and acts an obstacle to illicit cross-border activities.

(b) (7)(E)



Border Protection



FY 2018-23 TI Sustainment Budget Summary

FY18-23 TI Funding						
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Sustainment Requirements	\$ 75.8 M	\$ 79.0 M	\$ 82.3 M	(b) (4)		
<i>Tactical Infrastructure</i>	<i>\$ 67.3 M</i>	<i>\$ 70.3 M</i>	<i>\$ 73.4 M</i>			
(b) (7)(E)	<i>\$ 3.6 M</i>	<i>\$ 3.7 M</i>	<i>\$ 3.8 M</i>			
<i>TACCOM</i>	<i>\$ 4.9 M</i>	<i>\$ 5.0 M</i>	<i>\$ 5.1 M</i>			
<i>IFT Real Property Sustainment¹</i>	<i>N/A</i>	<i>N/A</i>	<i>N/A</i>			
Anticipated Funding	\$ 56.7 M	\$ 51.0 M	\$ 51.1 M			
Unfunded	\$ 19.1 M	\$ 28.0 M	\$ 31.2 M			

1.) Funding transfer from IFT program to TI program to maintain IFT real property

- TI portfolio is expanding due to shifting USBP operational requirements and the gradual ENV/RE clearing of the existing uncleared portfolio –TI projected funding is static while the program's scope is increasing



FY 2018-23 Mobile Assets Summary

BACKGROUND

USBP has a (b) (7)(E) resulting from the inability to meet annual funding requirements. This backlog causes increases in (b) (7)(E).

The acquisition of vehicles for USBP ensures personnel have the appropriate vehicle assets necessary to support intelligence, interception, pursuit, surveillance, seizure, transportation, and first responder activities required by agents nationwide.

CBP is also seeking funding to acquire approximately 3,417 vehicles in support of 5,000 new Border Patrol agents as part of Executive Order 13767 – Border Security and Immigration Enforcement Improvements.

Key LOB 1 Metrics

- USBP Inventory: 16,372 vehicles
- FY 2016 Vehicle Acquisitions: 968
- FY 2017 Total Funding: \$76,801,218
- FY 2017 Planned Vehicle Acquisitions: 2,077
- (b) (7)(E) of vehicles within USBP's fleet are eligible for replacement in FY 2017. This will decrease to (b) (7)(E) by FY 2023.
- As of 2/8/2017, USBP has removed 2,293 vehicles from the fleet, resulting in an \$82M in cost avoidance.
- # HtW authorizations: 1,808



Border Protection

(b) (7)(E)



Mobile Assets – Fleet Keys to Success

CBP performs a critical role in providing agents with motor vehicles to enable safe and successful mission

Equipment



USBP should annually replace approximately (b) (7)(E) of it's fleet.



Tools & Technology



Investments in fuel management technology, telematics, and a fleet management tool will provide operators with the data and capabilities to improve decision-making.



Vehicle Readiness Rates



Optimized vehicle readiness rates support additional mission activities.

1. Be Proactive:

- Implement a funding strategy that balances vehicle acquisition costs across the replacement lifecycle.
- Institute performance metrics and a risk identification strategy to monitor service delivery to the field and identify opportunities for cost savings to help offset the vehicle funding deficit.

2. Find Efficiencies:

- Execute a Fleet Right-Sizing initiative to remove underutilized vehicles from the fleet to partially address the (b) (7)(E).
- Realize cost-savings through bulk fuel purchases as a result of the DHS Fuel Management Initiative.

3. Advocate and Collaborate:

- Advocate for funding of replacement eligible vehicles and Fleet Management Tool / Telematics investment.
- Collaborate with Mobile Assets Program Management Office to develop Home-to-Work risk assessments and risk-based justifications, communicate any vehicle issues and identify ways to streamline operations.



Border Protection



Takeaways for the Upcoming RAP

- **Summary of Current Situation:** Significant funding gaps will impede OFAM's ability to provide adequate and sufficient services, infrastructure and vehicles
 - With you, OFAM will continue to prioritize to minimize operational impacts
 - However conditions will continue to deteriorate, backlogs will grow
- **Key Points for RAP LOB Discussions:** LOB Leadership needs to:
 - Commit to adequate levels to sustain and maintain facilities, TI and mobile assets
 - **Goal:** Minimize impacts to operations with sufficient funding to address the most critical of needs
 - Consider a % of funds for reinvestment into facilities and vehicles
 - **Goal:** Ensures sufficient funds to support expanding and changing missions
- **Addressing Emergent Needs:** Developing a process for emergent UFRs that supports and enables the mission
 - CAS has dramatically changed how funding, especially for facilities, is programmed, allocated and executed
 - A process needs to be in place that enables OFAM and Customers can work to address emergent needs during the execution year





Back-Up



Border Protection



Mobile Assets – Backup Slide 1

(b) (7)(E)

*Funding Need is net of planned right-sizing reductions

- USBP has a persistent (b) (7)(E) (b) (7)(E)
- In conjunction with the continuing strategy to address the challenges inherent to (b) (7)(E), USBP is increasing vehicle replacement resourcing to ensure critical needs are adequately addressed.





Mobile Assets – Backup Slide 2

The table below depicts CBP's necessary funding requirements (in millions) to support Executive Order 13767 – Border Security and Immigration Enforcement Improvements.

Requirement	Itemized cost	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
5,000 Border Patrol Agents	Vehicles – Using USBP Fully Loaded Tahoe average cost – 5,000 agents	76,753	77,935	26,424	(b) (4)			
5,000 Border Patrol Agents	Vehicles – Disposals – 5,000 agents	1,424	1,424	1,424				
5,000 Border Patrol Agents	Additional (b) (7)(E) for new vehicles and Fleet Management Tool – 5,000	718	718	0				

(b)(6);(b)(7)(C)

Subject: OMM Pre-Brief
Location: Conference Room (b)

Start: Tue 2/14/2017 1:00 PM
End: Tue 2/14/2017 1:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: (b)(6);(b)(7)(C) VITIELLO, RONALD D (USBP); (b)(6);(b)(7)(C)

Optional Attendees: (b)(6);(b)(7)(C)

Please forward as appropriate. Thank you.

(b)(6);(b)(7)(C)

Subject: OMM prep

Start: Tue 2/21/2017 12:00 PM
End: Tue 2/21/2017 1:00 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

(b)(6);(b)(7)(C)

Subject: (b) (7)(E) PowerPoint

Location: Teaming Area

Start: Mon 2/27/2017 9:00 AM

End: Mon 2/27/2017 9:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: VITIELLO, RONALD D (USBP)

Required Attendees: (b)(6);(b)(7)(C) PROVOST, CARLA (USBP)

(b)(6);(b)(7)(C)

Subject: Org & HQ Manpower Teleconference

Location: Conference Room (b)

Start: Wed 2/1/2017 2:00 PM

End: Wed 2/1/2017 2:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: HOOVER, CRINLEY S

Required Attendees: LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C) CHAVEZ, GLORIA I; (b) (6), (b) (7)(C)
; HULL, AARON A; (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) HUDSON, RICHARD M; PROVOST, CARLA (USBP);

Optional Attendees: (b) (6), (b) (7)(C)

Purpose: To discuss Org & HQ Manpower.

Teleconference line: (b) (7)(E)

Participant Code: (b) (7)(E)

POC:

(b)(6);(b)(7)(C)

Operations Officer

Adjutant to MROD Executive Director C. Scott Hoover

U.S. Border Patrol

Mission Readiness Operations Directorate

c. (b)(6);(b)(7)(C)

o. (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: PAIC (b)(6);(b)(7)(C) Telecon
Location: B2s Office

Start: Tue 2/28/2017 6:45 AM
End: Tue 2/28/2017 7:15 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: (b)(6);(b)(7)(C)

PAIC (b)(6);(b)(7)(C) please call (b)(6);(b)(7)(C) at 7:45 am (EST).

(b)(6);(b)(7)(C)

Subject: Partnership with Land Grant Universities
Location: B2 Office/Teaming Area

Start: Tue 2/14/2017 2:00 PM
End: Tue 2/14/2017 2:30 PM

Recurrence: (none)

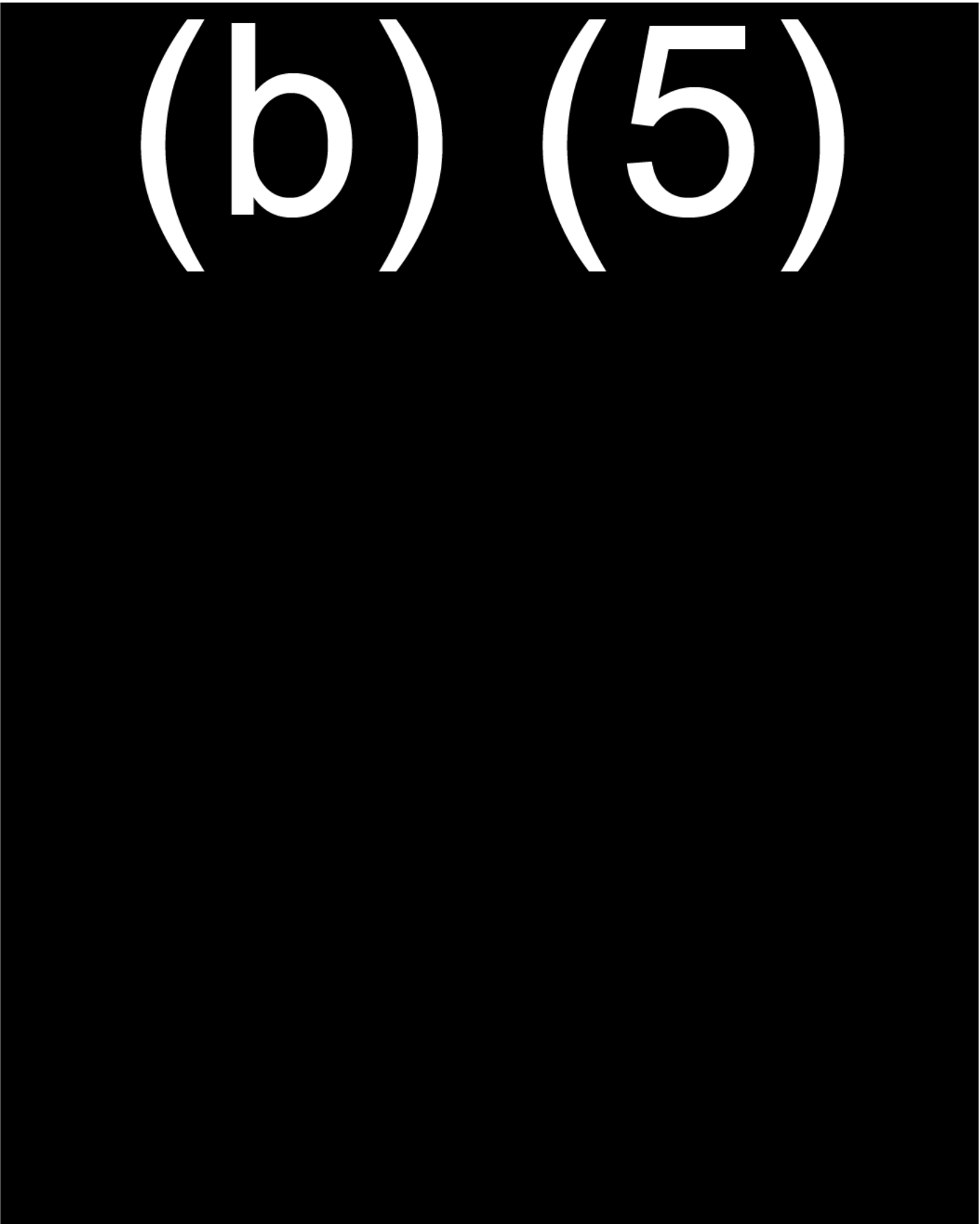
Meeting Status: Not yet responded

Organizer: **(b)(6);(b)(7)(C)**

<<Consortium IP v5.docx>> <<lgu_map_6_25_2014_0.pdf>>

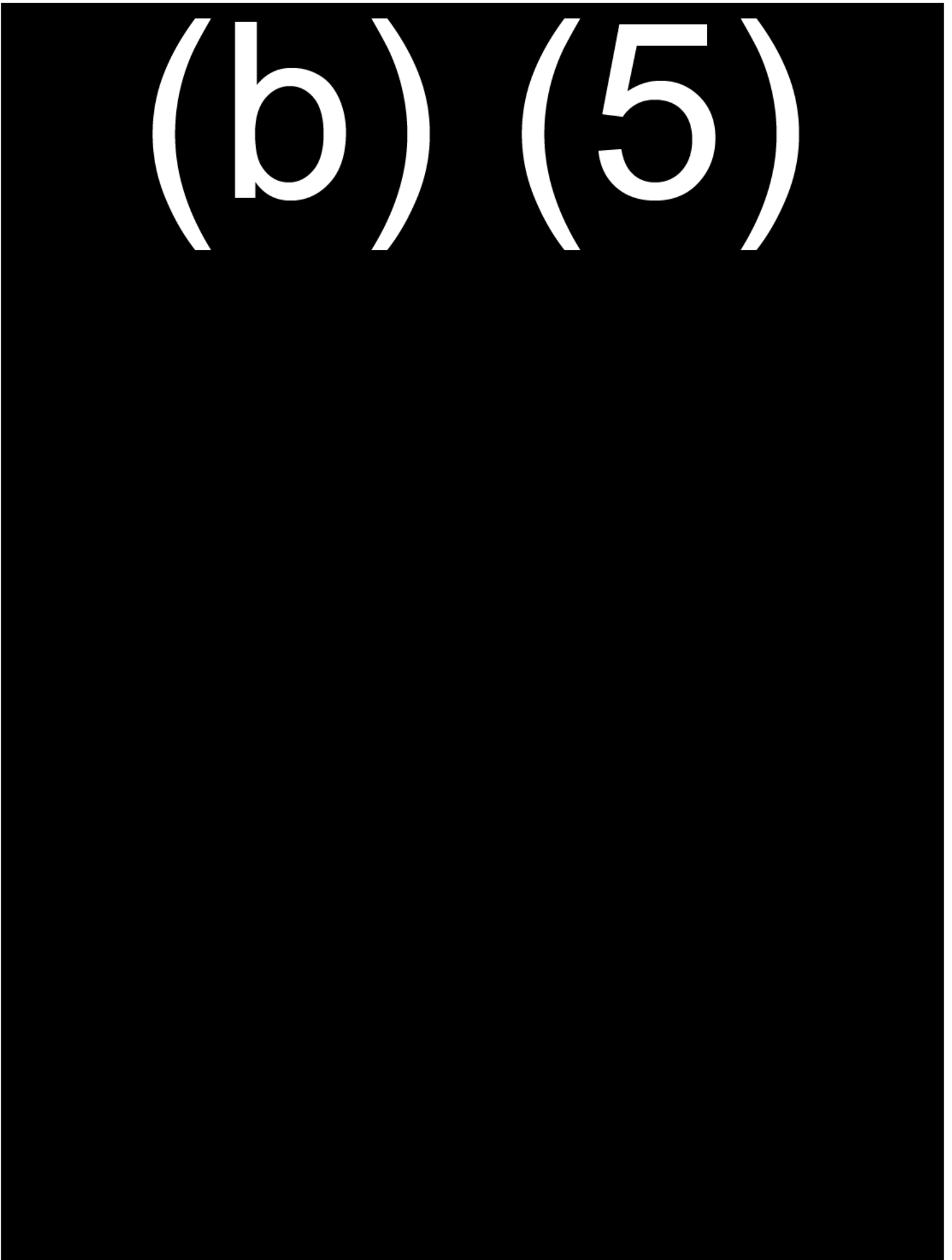
U.S. Customs & Border Protection Consortium of Land-grant Universities

(b) (5)

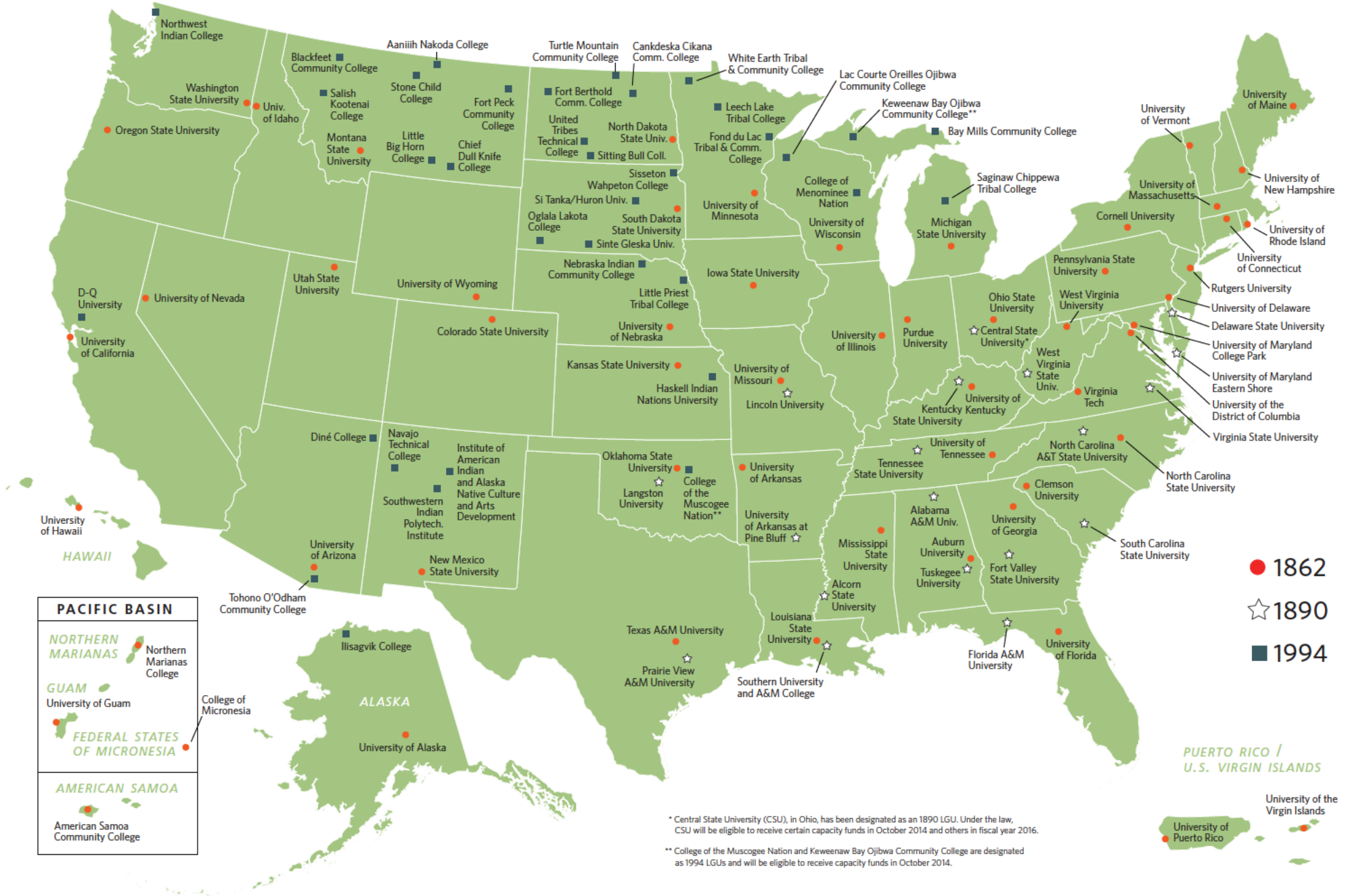


(b) (5)

(b) (5)



NIFA LAND-GRANT COLLEGES AND UNIVERSITIES



NIFA LAND-GRANT COLLEGES AND UNIVERSITIES (1862, 1890, AND 1994)

ALABAMA

Alabama A&M University, *Normal*
 Auburn University, *Auburn*
 Tuskegee University, *Tuskegee*

ALASKA

Ilisagvik College, *Barrow*
 University of Alaska, *Fairbanks*

AMERICAN SAMOA

American Samoa Community College, *Pago Pago*

ARIZONA

Diné College, *Tsaile*
 University of Arizona, *Tucson*
 Tohono O'Odham Community College, *Sells*

ARKANSAS

University of Arkansas, *Fayetteville*
 University of Arkansas at Pine Bluff, *Pine Bluff*

CALIFORNIA

D-Q University, (*Davis vicinity*)
 University of California System-Oakland as Headquarters, *Oakland*

COLORADO

Colorado State University, *Fort Collins*

CONNECTICUT

University of Connecticut, *Storrs*

DELAWARE

Delaware State University, *Dover*
 University of Delaware, *Newark*

DISTRICT OF COLUMBIA

University of the District of Columbia, *Washington*

FLORIDA

Florida A&M University, *Tallahassee*
 University of Florida, *Gainesville*

GEORGIA

Fort Valley State University, *Fort Valley*
 University of Georgia, *Athens*

GUAM

University of Guam, *Mangilao*

HAWAII

University of Hawaii, *Honolulu*

IDAHO

University of Idaho, *Moscow*

ILLINOIS

University of Illinois, *Urbana*

INDIANA

Purdue University, *West Lafayette*

IOWA

Iowa State University, *Ames*

KANSAS

Haskell Indian Nations University, *Lawrence*
 Kansas State University, *Manhattan*

KENTUCKY

Kentucky State University, *Frankfort*
 University of Kentucky, *Lexington*

LOUISIANA

Louisiana State University, *Baton Rouge*
 Southern University and A&M College, *Baton Rouge*

MAINE

University of Maine, *Orono*

MARYLAND

University of Maryland, *College Park*
 University of Maryland Eastern Shore, *Princess Anne*

MASSACHUSETTS

University of Massachusetts, *Amherst*

MICHIGAN

Bay Mills Community College, *Brimly*
 Keweenaw Bay Ojibwa Community College, *Baraga*
 Michigan State University, *East Lansing*
 Saginaw Chippewa Tribal College, *Mount Pleasant*

MICRONESIA

College of Micronesia, *Kolonia, Pohnpei*

MINNESOTA

Fond du Lac Tribal & Community College, *Cloquet*
 Leech Lake Tribal College, *Cass Lake*
 University of Minnesota, *St. Paul*
 White Earth Tribal and Community College, *Mahnomen*

MISSISSIPPI

Alcorn State University, *Lorman*
 Mississippi State University, *Starkville*

MISSOURI

Lincoln University, *Jefferson City*
 University of Missouri, *Columbia*

MONTANA

Blackfeet Community College, *Browning*
 Chief Dull Knife College, *Lame Deer*
 Aaniiih Nakoda College, *Harlem*
 Fort Peck Community College, *Poplar*
 Little Big Horn College, *Crow Agency*
 Montana State University, *Bozeman*
 Salish Kootenai College, *Pablo*
 Stone Child College, *Box Elder*

NEBRASKA

Little Priest Tribal College, *Winnebago*
 Nebraska Indian Community College, *Winnebago*
 University of Nebraska, *Lincoln*

NEVADA

University of Nevada, *Reno*

NEW HAMPSHIRE

University of New Hampshire, *Durham*

NEW JERSEY

Rutgers University, *New Brunswick*

NEW MEXICO

Navajo Technical College, *Crownpoint*
 Institute of American Indian and Alaska Native Culture and Arts Development, *Sante Fe*
 New Mexico State University, *Las Cruces*
 Southwestern Indian Polytechnic Institute, *Albuquerque*

NEW YORK

Cornell University, *Ithaca*

NORTH CAROLINA

North Carolina A&T State University, *Greensboro*
 North Carolina State University, *Raleigh*

NORTH DAKOTA

Fort Berthold Community College, *New Town*
 Cankdeska Cikana Community College, *Fort Totten*
 North Dakota State University, *Fargo*
 Sitting Bull College, *Fort Yates*
 Turtle Mountain Community College, *Belcourt*
 United Tribes Technical College, *Bismarck*

NORTHERN MARIANAS

Northern Marianas College, *Saipan, CM*

OHIO

Central State University, *Wilberforce*
 Ohio State University, *Columbus*

OKLAHOMA

College of the Muscogee Nation, *Okmulgee*
 Langston University, *Langston*
 Oklahoma State University, *Stillwater*

OREGON

Oregon State University, *Corvallis*

PENNSYLVANIA

Pennsylvania State University, *University Park*

PUERTO RICO

University of Puerto Rico, *Mayaguez*

RHODE ISLAND

University of Rhode Island, *Kingston*

SOUTH CAROLINA

Clemson University, *Clemson*
 South Carolina State University, *Orangeburg*

SOUTH DAKOTA

Oglala Lakota College, *Kyle*
 Si Tanka/Huron University, *Eagle Butte*
 Sinte Gleska University, *Rosebud*
 Sisseton Wahpeton College, *Sisseton*
 South Dakota State University, *Brookings*

TENNESSEE

Tennessee State University, *Nashville*
 University of Tennessee, *Knoxville*

TEXAS

Prairie View A&M University, *Prairie View*
 Texas A&M University, *College Station*

UTAH

Utah State University, *Logan*

VERMONT

University of Vermont, *Burlington*

VIRGIN ISLANDS

University of the Virgin Islands, *St. Croix*

VIRGINIA

Virginia Tech, *Blacksburg*
 Virginia State University, *Petersburg*

WASHINGTON

Northwest Indian College, *Bellingham*
 Washington State University, *Pullman*

WEST VIRGINIA

West Virginia State University, *Institute*
 West Virginia University, *Morgantown*

WISCONSIN

College of Menominee Nation, *Keshena*
 Lac Courte Oreilles Ojibwa, Community College, *Hayward*
 University of Wisconsin, *Madison*

WYOMING

University of Wyoming, *Laramie, WY*

(b)(6);(b)(7)(C)

Subject: Path Forward Meeting
Location: B2s Office

Start: Mon 2/6/2017 2:30 PM
End: Mon 2/6/2017 3:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: HOOVER, CRINLEY S

Optional Attendees: (b)(6);(b)(7)(C)

B2 would like to update you on her brief meetings with Chief Vitiello and discuss a path forward.

This will be a very informal meeting over coffee and there is no need to prepare material.

(b)(6);(b)(7)(C)

Subject: Path Forward Meeting

Location: Teaming Area

Start: Mon 2/13/2017 9:00 AM

End: Mon 2/13/2017 11:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: PROVOST, CARLA (USBP); VITIELLO, RONALD D (USBP); LUCK, SCOTT A (USBP);
HOOVER, CRINLEY S; HUFFMAN, BENJAMINE C

Optional Attendees:

(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Good Morning,

Chief Vitiello would like to meet with directorate heads to discuss a path forward for HQ.

Telecon information:

Dial in: (b) (7)(E)

Pin: (b) (7)(E)

(b)(6);(b)(7)(C)

Subject: PDO Exercise Teleconference

Location: Dial-In: (b) (7)(E) Pin: (b) (7)(E)

Start: Fri 2/24/2017 8:30 AM

End: Fri 2/24/2017 9:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: KOLBE, KATHRYN

Required Attendees: WILLIAMS, JAYE M; COULTER, ERIC

Optional Attendees: YOUNG, EDWARD E; Owen, Todd C (AC OFO); VITIELLO, RONALD D (USBP); SCHIED, EUGENE; PROVOST, CARLA (USBP); WAGNER, JOHN P; PLATSKE, JAMES E; VESPE, ERIN; FLANAGAN, PATRICK S; SMITH, BRENDA BROCKMAN; WHITTENBURG, CYNTHIA F; (b)(6);(b)(7)(C)

Dial-In: (b) (7)(E)

Pin: (b) (7)(E)

(b)(6);(b)(7)(C)

Subject: PMO Brief - LOB 1
Location: Conference Room (b)
Start: Thu 2/23/2017 1:30 PM
End: Thu 2/23/2017 2:30 PM
Show Time As: Tentative
Recurrence: (none)
Meeting Status: Not yet responded
Organizer: (b)(6);(b)(7)(C)

PMO will brief Deputy Chief Provost regarding their LOB 1 requirements.

PMO, please attach or send the slide deck before the meeting.

Please forward as appropriate.

<<LOB1 USBP Invest Backup 20170223.pptx>>

(b)(6);(b)(7)(C)

Operations Officer

Adjutant to Carla Provost

Deputy Chief, U.S. Border Patrol

U.S. Border Patrol Headquarters

O: (b)(6);(b)(7)(C) M: (b)(6);(b)(7)(C)

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(b) (5)

(b) (5)

(b) (5)

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(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b)(6);(b)(7)(C)

Subject: PMO Meet and Greet

Location: 6.5E-27

Start: Tue 2/28/2017 9:00 AM

End: Tue 2/28/2017 9:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer:

(b)(6);(b)(7)(C)

Required Attendees: VITIELLO, RONALD D (USBP)

(b)(6);(b)(7)(C)

Subject: Police Week Initial Briefing
Location: Teaming Room

Start: Mon 2/27/2017 11:00 AM
End: Mon 2/27/2017 11:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: VITIELLO, RONALD D (USBP)

Required Attendees: (b)(6);(b)(7)(C)

Optional Attendees: PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); (b)(6);(b)(7)(C)

TOS (b)(6);(b)(7)(C) will be providing B1 with an initial briefing on Police Week plans and answering questions regarding the event.

(b)(6);(b)(7)(C)

Subject: Polygraph Overview
Location: 4.4A Commissioner's Small Conference Room

Start: Fri 2/3/2017 1:30 PM
End: Fri 2/3/2017 2:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: FLANAGAN, PATRICK S

Required Attendees: KARISCH, RODOLFO; JACKSTA, LINDA L (AC HRM); Owen, Todd C (AC OFO); VITIELLO, RONALD D (USBP); GOLDSMITH, ANDREW S.; YOUNG, EDWARD E; (b)(6);(b)(7)(C)
LOWRY, KIM M; DCC10A-RMB-COMMISSIONER-CN-RM; PROVOST, CARLA (USBP);
KOLBE, KATHRYN

Please do not forward, if you have any questions or would like to surrogate/+1 request please let me know.

(b)(6);(b)(7)(C)

Lead: OPR

Attendees:

Acting AC Karisch

AC Jacksta

EAC Owen

Chief Vitiello

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Acting EAC Young

(b)(6);(b)(7)(C)

Acting AC Lowry

(b)(6);(b)(7)(C)

Subject: RAP Kickoff Tentative

Start: Tue 2/28/2017 12:00 AM

End: Wed 3/1/2017 12:00 AM

Show Time As: Free

Recurrence: (none)

<<FY19-23 RAP Kick-Off - 2017-02-14(final).pptx>> <<FW: FY19 - FY23 Resource Allocation Plan (RAP) Kickoff>>

(b)(6);(b)(7)(C)

From: PROVOST, CARLA (USBP)
Sent: Tuesday, February 14, 2017 4:12 PM
To: HUDSON, RICHARD M
Cc: (b)(6);(b)(7)(C)
Subject: FW: FY19 - FY23 Resource Allocation Plan (RAP) Kickoff
Attachments: FY19-23 RAP Kick-Off - 2017-02-14(final).pptx

Follow Up Flag: Follow up
Flag Status: Flagged

Didn't see you on the list.

Carla L. Provost

Deputy Chief

USBP

(b)(6);(b)(7)(C)

From: VESPE, ERIN

Sent: Tuesday, February 14, 2017 5:00 PM

To: VITIELLO, RONALD D (USBP)

(b)(6);(b)(7)(C)

PROVOST, CARLA (USBP)

(b)(6);(b)(7)(C)

Owen, Todd C (AC OFO)

(b) (6), (b) (7)(C)

BRINTON, WALTER A

(b) (6), (b) (7)(C)

SCHIED, EUGENE

(b) (6), (b) (7)(C)

KOLBE, KATHRYN

(b)(6);(b)(7)(C)

Cc:

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

YOUNG, EDWARD E

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

HOOVER, CRINLEY S

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

OFO BUDGET FORMULATION

(b) (7)(E)

(b)(6);(b)(7)(C)

SMITH, BRENDA BROCKMAN

(b)(6);(b)(7)(C)

WHITTENBURG, CYNTHIA F

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) CALVO, KARL H. (b)(6);(b)(7)(C)
CHRISTOPHER J (b)(6);(b)(7)(C) BAKER, PAUL HALL,
(b)(6);(b)(7)(C) LANDFRIED, PHIL A (b)(6);(b)(7)(C) ISBELL, VALERIE S
(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C) MILDREW, SEAN
(b)(6);(b)(7)(C) CAINE, JEFFREY (b)(6);(b)(7)(C) COULTER, ERIC
(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Subject: FY19 - FY23 Resource Allocation Plan (RAP) Kickoff

LOB Owners and Designees,

This email officially kicks off the FY 2019 – 2023 RAP. There will be no formal meeting this year, but everything you currently need to know is in this email and the attached brief. The brief includes a high-level overview of leadership touchpoints, milestones, and documents that comprise the RAP submission. We know that the proposed time table is extremely compressed, but if DHS decides to delay the deadline for the RAP submission, we will inform you immediately and adjust the schedule accordingly.

The first event is the cross-LOB or “Seams” meeting currently scheduled for February 28th. At this meeting each LOB will present their respective FY 2019 – 2023 fiscal overview, including their baseline, compliance with Programming Guidance, and prioritized gaps. Analysts from the Office of Programming have been actively working with your staffs to develop briefs for the February 28th meeting.

Following the February 28th meeting, LOB Owners will present their RAP recommendations to the Resource Management Council on March 7, as well as to the Agency Leadership Council on March 10 & 17. A complete timetable of milestones can be found on slide five in the attached brief.

If you have any questions, or if anyone would like us to schedule a meeting to discuss these general requirements, please do not hesitate to contact your respective LOB programmer, me, or Eric Coulter, CBP’s Chief Programming Officer.

Respectfully,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Deputy Executive Director
Office of Programming
U.S. Customs and Border Protection

(b)(6);(b)(7)(C)



U.S. Customs and
Border Protection

FY 2019-2023 Resource Allocation Plan (RAP) Kick-Off

Enterprise Services
Office of Programming
February 14, 2017



Programming Process—Leadership Touch Points

- The majority of the FY 2019-2023 RAP submission is due to DHS on April 3, with some deliverables due on April 5.
- Programming Guidance will be issued by the Deputy Commissioner in the near future and includes CBP's top priorities as well as priorities identified in DHS' Resource Planning Guidance FY 2019-2023.
 - Provides guidance for the development of the FY 2019-2023 RAP submission
 - Assists CBP stakeholders in making more informed resource decisions
 - Reflects additional themes from: DHS' Resource Allocation Decision FY 2018-2022, *CBP Vision and Strategy 2020*, and CBP Commissioner's FY 2017 Priorities and Key Deliverables
 - May need to be revised after DHS issues Fiscal Guidance



RAP General Submission Requirements

- Must comply with DHS Fiscal Guidance, projected for Feb 27 release.
 - Fiscal Guidance is not a “current services” build; offsets may be required to comply.
- Must provide a decrement equating to a negative 2.5% (~\$300M) reduction per year.
 - DHS intends to use the top negative 1% of each Component’s negative 2.5% decrement for the Secretary’s reserve, depending upon the Administration’s priorities.
- May submit +2.5% (~\$300M) above-guidance requests per year.
- Must provide mission impact statements with associated costs and benefits for all material changes to CBP’s baseline budget.
 - Material changes must be documented using a Program Decision Option (PDO). PDOs must be prioritized and approved by CBP leadership.



- Budgetary Uncertainty: Due to uncertainty associated with CBP's FY17 budget, FY18 budget, and implications of recent Executive Orders, the FY19-23 RAP should be developed, where possible, to maintain approved funding and personnel levels in the DHS-approved Final FY18-22 Resource Allocation Decision (RAD).
- Forthcoming Guidance: Forthcoming Programming Guidance, Fiscal Guidance, and a PDO template will provide technical details by LOB, Office, and/or Program.
- Executive Orders: Identify in PDOs where CBP activities support activities noted in recent Executive Orders. However, in the case of fundamental changes to CBP's workforce or assets – e.g., the hiring of an additional 5,000 Border Patrol Agents or wall construction on the southwest border – LOBs may be required to develop above guidance PDOs.
- Negative 2.5% Decrement: CBP will propose the same decrements that it proposed in its FY18-22 RAP's submission, pending senior leadership approval.



Next Steps and Tentative Timeline

Event	Date
DHS RAP Instructions Issued	Feb 10
LOB Owners' Staff "Seams" Meetings	Feb 1 – Mar 17
DHS Fiscal Guidance Issued	Feb 27
CBP Fiscal Guidance Issued	TBD
Cross-LOB "Seams" Meeting	Feb 28
LOB Owners Present RAP Recommendations to RMC*	Mar 7
LOB Owners Present RAP Recommendations to ALC**	Mar 10 & 17
Commissioner's Final RAP Decisions	Mar 22
Offices Complete CBP's RAP Submission with PDOs and Excursions	Mar 23 – Apr 2
CBP Submits RAP Including PDOs and Excursions to DHS	Apr 3
DHS Begins Program and Budget Review	Apr 3

*Resource Management Council

**Agency Leadership Council



- Submission – Major Components
- Submission – Transmittal Memo
- Key Personnel



RAP Submission – Major Components

- Transmittal Memo (signed by C1) (CPO)
- Core: DHS-issued within-guidance funding level
- Decrements and Enhancements (CPO)
 - DHS-directed mandatory decrements (-2.5%)
 - Above guidance requests for enhancements (+2.5%)
- Program Decision Options (PDOs)
 - Prioritized PDOs required for any change (other than inflation or annualization) over FY 2018-22 in the core, decrements, and unfunded enhancements
 - Describes program changes including mission impact with associated metrics and costs/benefits
- Operational Asset Inventory (ES/Programming)
- Enterprise Service Proposal (ES/Programming)
- Summary Table (Capital Investment validation, PDO, & IT Portfolio Analysis) (ES/Programming and Budget)
- Base Budget Review Questionnaire, including RPG Compliance (ES/Budget and Programming)
- System Update: FYHSP data in the Program Data and Investments modules (ES/Budget)
- Capital Planning Exhibits (Attachment “H”) (CAE)
 - Provides detailed programmatic and acquisition data for major programs
 - Offices should send to CAE, which will then validate, consolidate, and submit to Programming



RAP Submission – Transmittal Memo

- RAP submissions must contain a transmittal memo from the Commissioner to the Deputy Secretary and DHS Chief Financial Officer.
- The memo should include the following:
 - A statement confirming that all parts of the RAP submission are complete and are compliant with RAP requirements.
 - An explanation of how priorities in DHS' FY 2019-2023 Resource Planning Guidance and other applicable DHS leadership priorities are incorporated in the RAP, as well as how other priority areas of the Component are reflected in the RAP.
 - An outline of areas that were de-emphasized or where higher risk is tolerated in the submission to accommodate priorities.
 - A statement confirming that CBP's Chief Information Officer, Chief Financial Officer, and Chief Acquisition Executive have reviewed and approved the IT Portfolio Analysis and Capital Investment Exhibit.



LOB	Owner/Designee	CPO Programmer
1	Ronald Vitiello Carla Provost	(b) (6)
2	Todd Owen (b) (6), (b) (7)(C)	
3	Eugene Schied	
4	Kathryn Kolbe	

RAP Exhibit/Other	Lead Office	POC
Capital Planning "H"	ES/OA	(b) (6), (b) (7)(C)
Budget	ES/CFO/Budget	
Programming	ES/CPO	
		Erin Vespe

(b)(6);(b)(7)(C)

Subject: Reserved

Start: Thu 2/9/2017 11:00 AM
End: Thu 2/9/2017 12:00 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

(b)(6);(b)(7)(C)

Subject: Review S1 Binder

Start: Fri 2/3/2017 10:30 AM

End: Fri 2/3/2017 11:00 AM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

(b)(6);(b)(7)(C)

Subject: Review S1 Binder
Location: B2s Office

Start: Fri 2/3/2017 9:00 AM
End: Fri 2/3/2017 10:00 AM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

(b)(6);(b)(7)(C)

Subject: Review S1 Binder

Start: Fri 2/3/2017 12:30 PM

End: Fri 2/3/2017 1:30 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

(b)(6);(b)(7)(C)

Subject:

(b) (6), (b) (7)(C)

Location:

Start:

Mon 2/27/2017 3:00 PM

End:

Mon 2/27/2017 4:00 PM

Recurrence:

(none)

Meeting Status:

Meeting organizer

Organizer:

PROVOST, CARLA (USBP)

(b)(6);(b)(7)(C)

Subject: Scheduled Sick Leave

Start: Fri 2/10/2017 12:00 AM
End: Sat 2/11/2017 12:00 AM
Show Time As: Out of Office

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

Categories: Personal

(b)(6);(b)(7)(C)

Subject: Sheriff's Conference Talking Points

Start: Wed 2/1/2017 12:00 PM

End: Wed 2/1/2017 1:00 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

(b)(6);(b)(7)(C)

Subject: Speech prep

Start: Tue 2/21/2017 2:00 PM

End: Tue 2/21/2017 2:30 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

(b)(6);(b)(7)(C)

Subject: Speech Prep

Location: B2s Office

Start: Wed 2/22/2017 10:00 AM

End: Wed 2/22/2017 10:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: (b)(6);(b)(7)(C)

Discuss final updates to speech

(b)(6);(b)(7)(C)

Subject: Talking Points/Speech for Sheriffs Conference
Location: B2s Office

Start: Wed 2/1/2017 9:00 AM
End: Wed 2/1/2017 9:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees:

(b)(6);(b)(7)(C)

Meet with Deputy Provost to go over her final draft for the Sheriffs Conference on Saturday Feb. 4th.

(b)(6);(b)(7)(C)

Subject: TI Brief
Location: B2's Office

Start: Thu 2/9/2017 9:00 AM
End: Thu 2/9/2017 9:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)
Required Attendees: MARTIN, JERRY B

(b)(6);(b)(7)(C)

Subject: TI/Supplemental Meeting
Location: USBP Conference Room (b)(6);(b)(7)(C)

Start: Wed 2/1/2017 9:30 AM
End: Wed 2/1/2017 10:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
HULL, AARON A; HUDSON, RICHARD M; CHAVEZ, GLORIA I; MARTIN, JERRY B

Please add attendees as appropriate.

(b)(6);(b)(7)(C)

Subject: *to be rescheduled* Hiring Offsite
Location: *Location Change* RRB, 4.4A Commissioner's Large Conference Room

Start: Fri 2/3/2017 12:00 AM
End: Sat 2/4/2017 12:00 AM
Show Time As: Free

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: MCALEENAN, KEVIN K
Required Attendees: JACKSTA, LINDA L (AC HRM); Owen, Todd C (AC OFO); ALLES, RANDOLPH D; YOUNG, EDWARD E; VITIELLO, RONALD D (USBP); SMITH, BRENDA BROCKMAN; FLANAGAN, PATRICK S; (b)(6);(b)(7)(C); KARISCH, RODOLFO; PROVOST, CARLA (USBP); NEWMAN, EMILY P; KOLBE, KATHRYN; (b) (6), (b) (7)(C) FALK, SCOTT K (OCC); WILLIAMS, JAYE M; HALL, CHRISTOPHER J; LOWRY, KIM M; GOLDSMITH, ANDREW S.; (b)(6);(b)(7)(C)

Please do not forward this invitation, if you are unable to attend or would like to request a +1 please let me know.

(b)(6);(b)(7)(C)

OC POC: Patrick Flanagan/(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: TO Discussion
Location: USBP Conference Room (b)(7)(C)

Start: Wed 2/1/2017 2:00 PM
End: Wed 2/1/2017 2:30 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

(b)(6);(b)(7)(C)

Subject: travel

Start: Mon 2/6/2017 2:00 PM
End: Mon 2/6/2017 2:30 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

Categories: Travel

(b)(6);(b)(7)(C)

Subject: travel

Start: Mon 2/6/2017 11:45 AM
End: Mon 2/6/2017 12:15 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

Categories: Travel

(b)(6);(b)(7)(C)

Subject: travel
Location: Offsite

Start: Wed 2/8/2017 12:30 PM
End: Wed 2/8/2017 2:00 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

Categories: Travel

(b)(6);(b)(7)(C)

Subject: U.S. Immigration and Customs Enforcement 287(g) Expansion Plan
Location: 4.4A Commissioner's Small Conference Room

Start: Fri 2/17/2017 2:00 PM
End: Fri 2/17/2017 3:00 PM

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: CBP COMMISSIONER SCHEDULER

Please do not forward, if you have any questions please let me know.

(b)(6);(b)(7)(C)

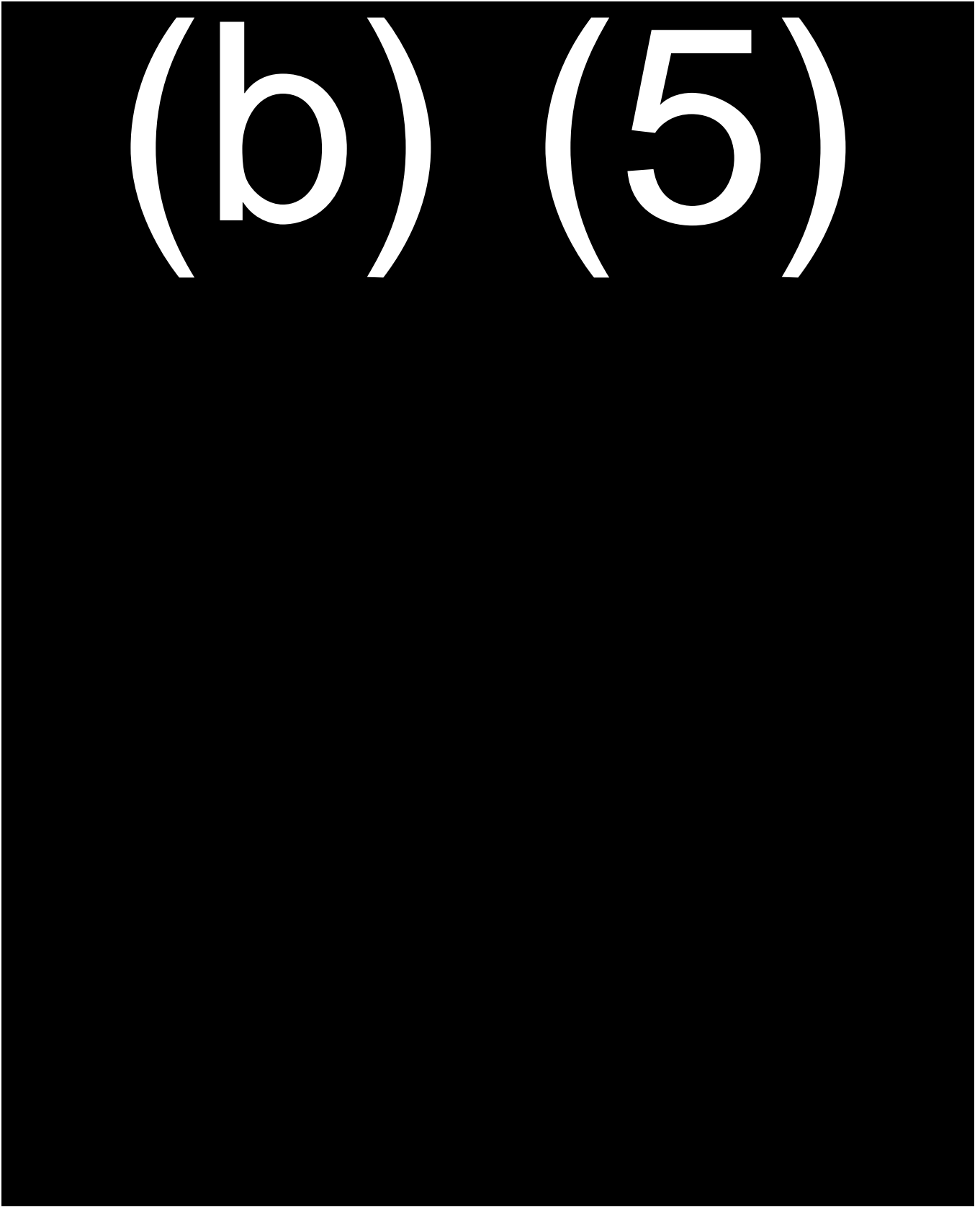
Attendees:
Commissioner
Deputy Commissioner
Chief
Deputy Chief

(b)(6);(b)(7)(C)

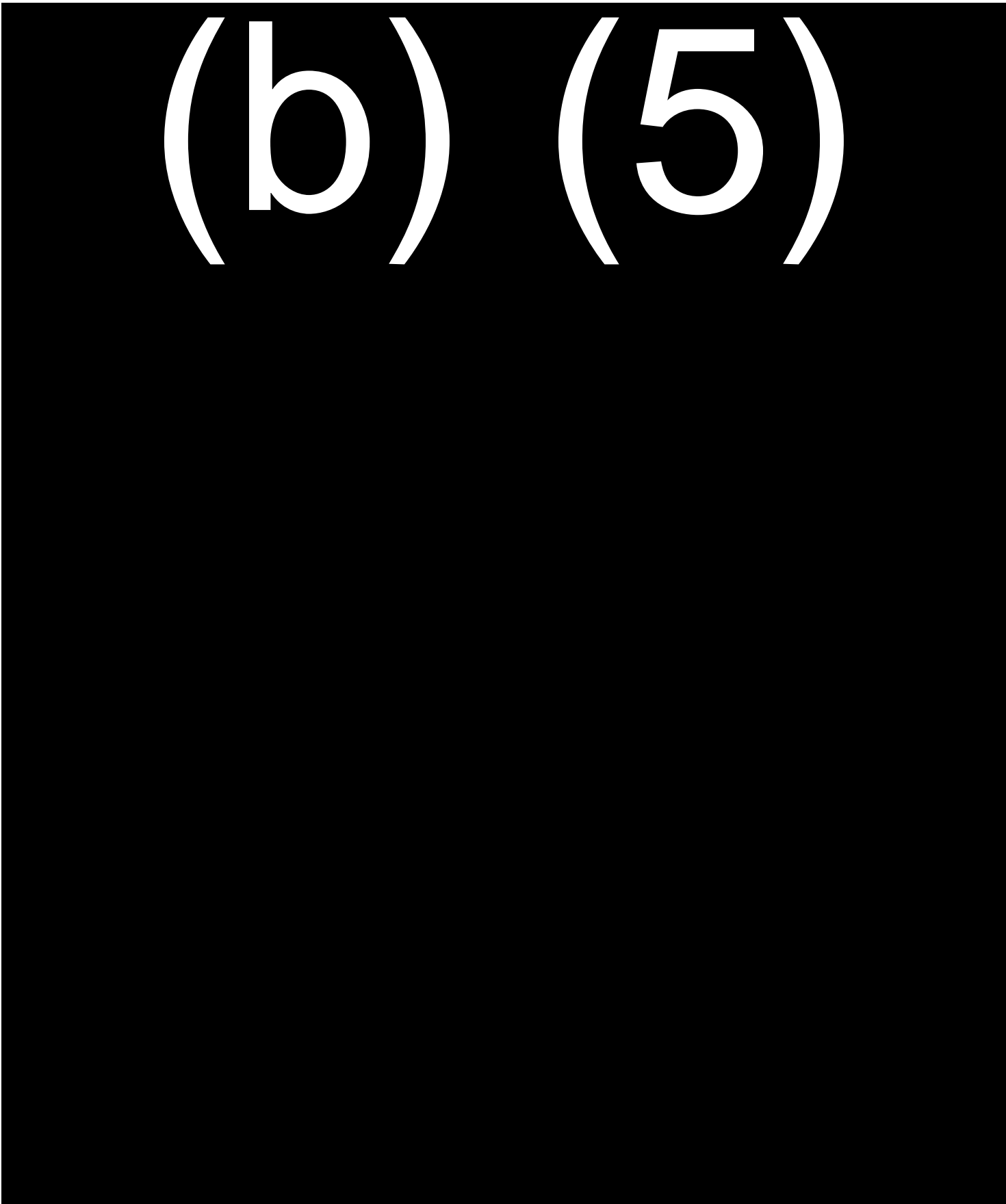
<<287(g) Expansion Plan - Implementation (02-09-2017).docx>>

U.S. Immigration and Customs Enforcement 287(g) Expansion Plan

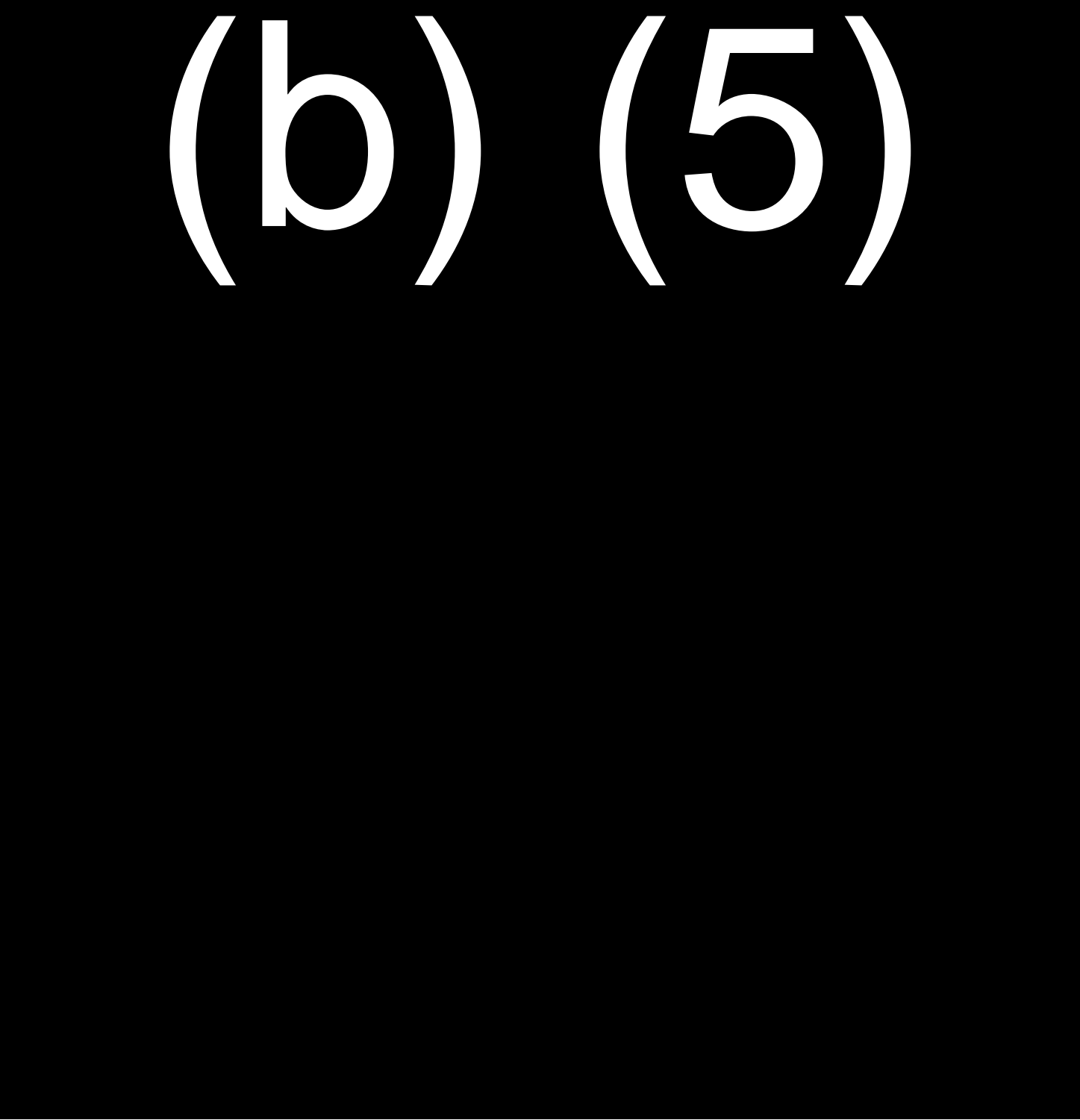
(b) (5)



(b) (5)

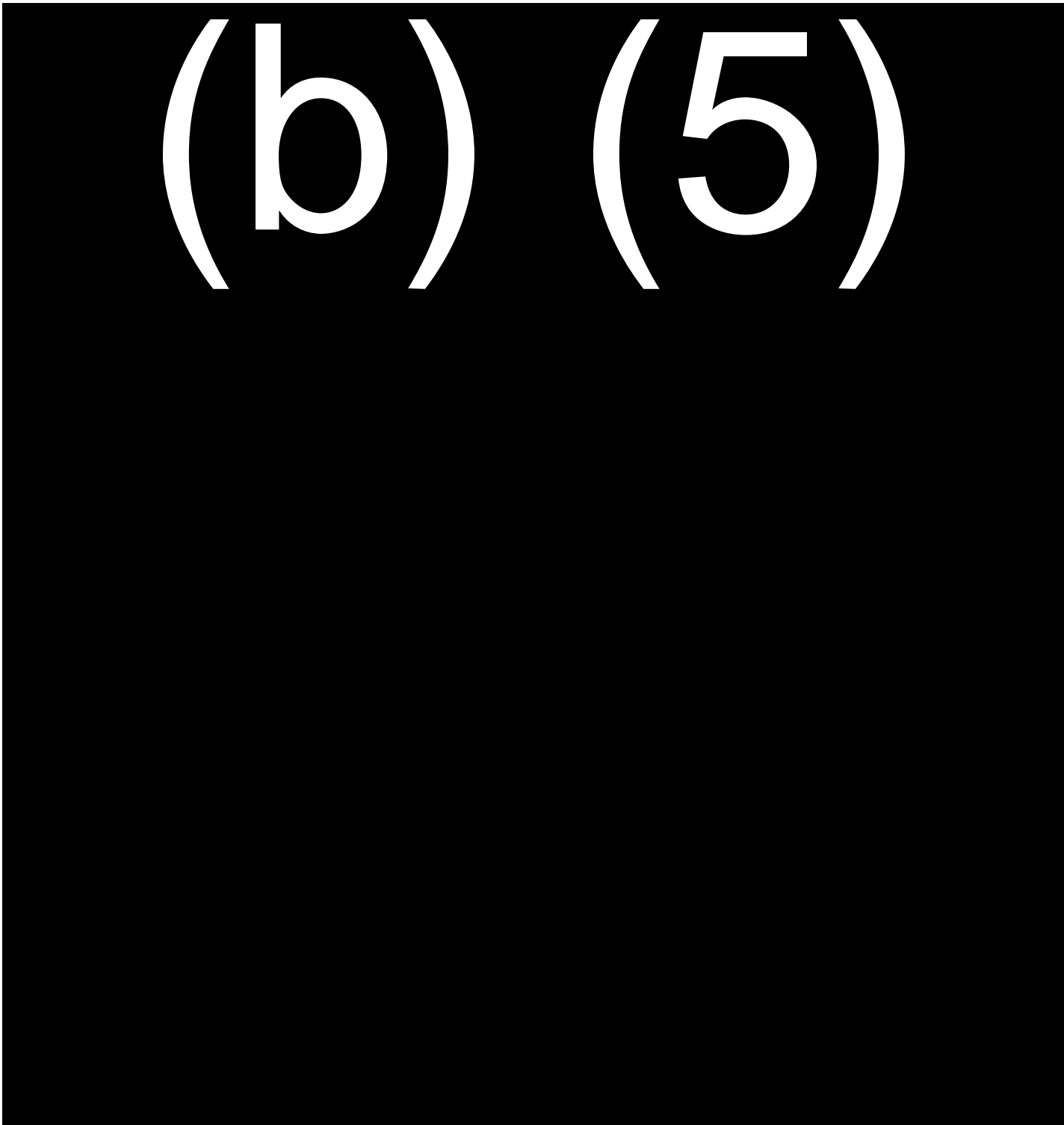


(b) (5)

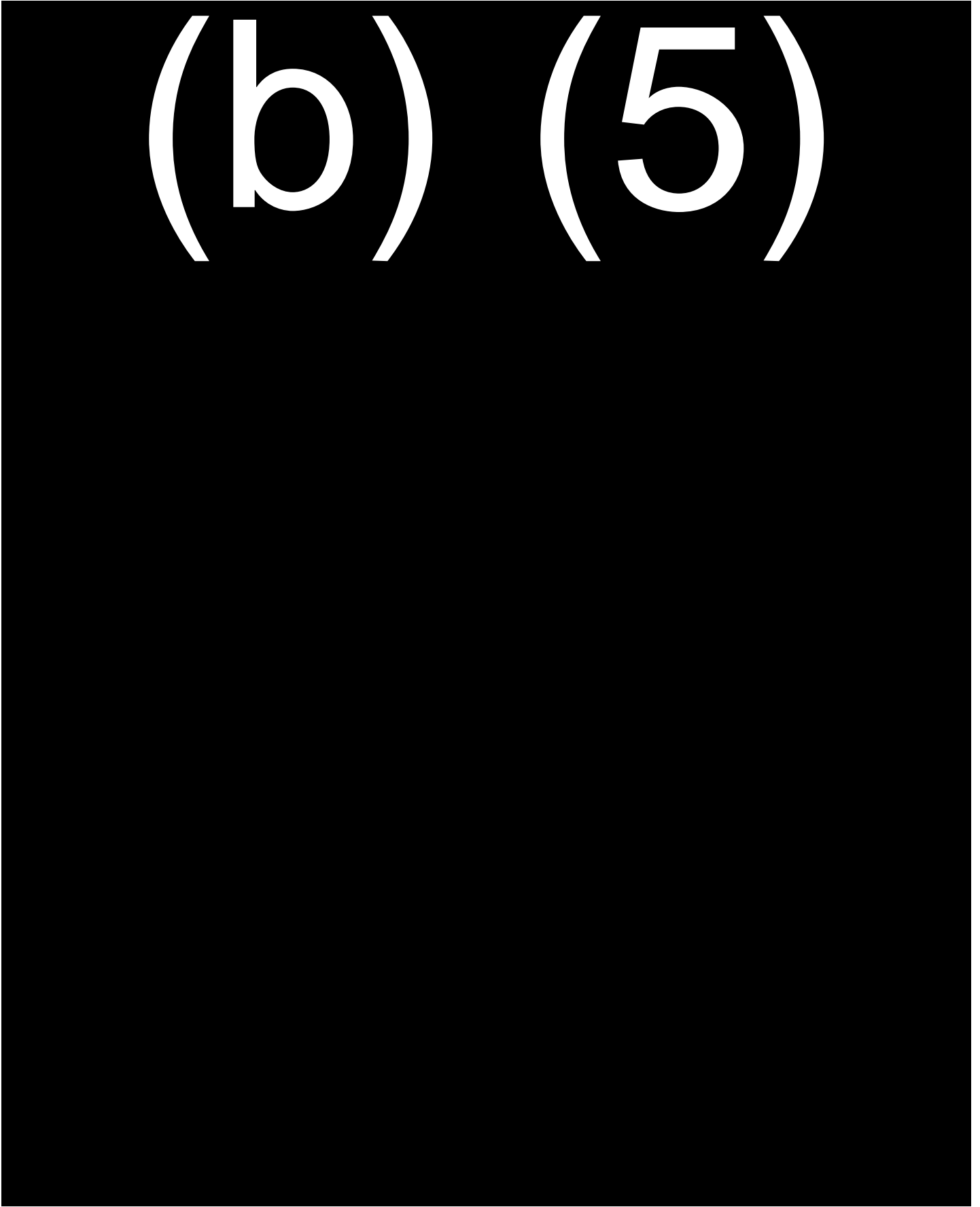


Task Force Model

(b) (5)



(b) (5)



(b)(6);(b)(7)(C)

Subject: Update w/NFRC
Location: RRB, 6.5E Teaming Area

Start: Tue 2/14/2017 8:30 AM
End: Tue 2/14/2017 9:00 AM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: **(b)(6);(b)(7)(C)**

<<FY17 NFRC Strategy_12.31.16.pptx>> <<NFRC Recruitment Performance Report_12.27.16.pptx>> <<FY17 NFRC Strategy_12.31.16.pdf>> <<NFRC Project Plan_11.22.16.xlsx>>



(b) (5)

NFRC FY17 Operating Model

Regional Leads will be appointed by Full Time recruiters within each position. The locations designated on this map are notional and are not reflective of actual Regional Lead stations.

The number of Collateral Recruiters per Field Office and Sector will vary.

Field Office and Sector has one designated Full Time Recruiter.

Step 3: Regional Leads and Collateral Duty Recruiters attend and log events.

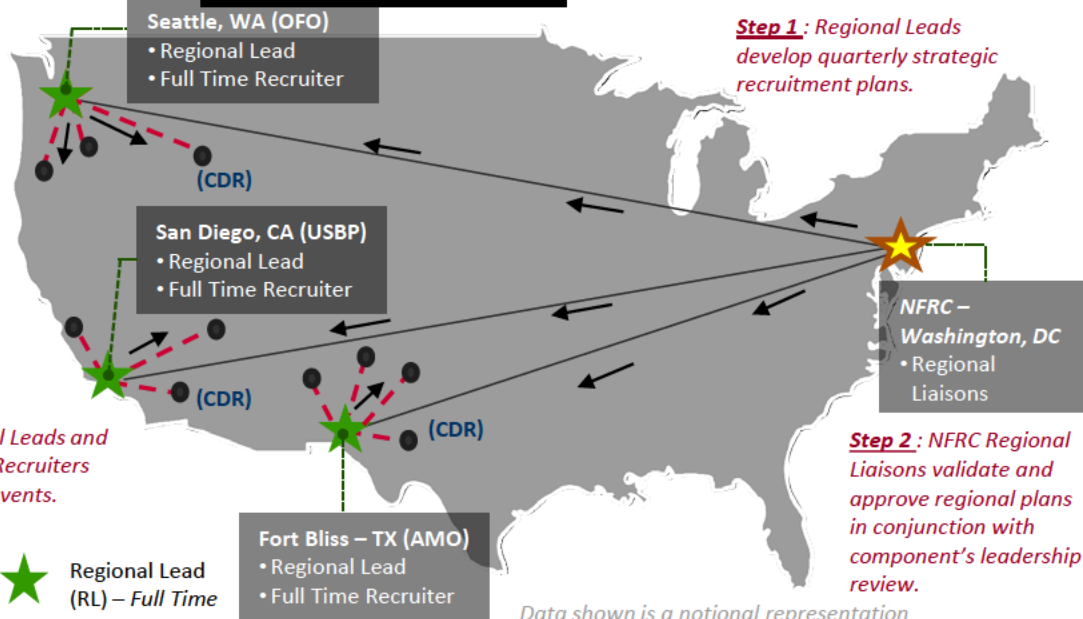
Step 1: Regional Leads develop quarterly strategic recruitment plans.

Step 2: NFRC Regional Liaisons validate and approve regional plans in conjunction with component's leadership review.

● Collateral Duty Recruiter (CDR) – Part Time



Regional Lead (RL) – Full Time



Data shown is a notional representation

NFRC's Role

- Provides oversight and strategic guidance to field recruiters on recruitment best practices
- Monitors and reports on recruitment activity performance in alignment to the National Recruitment Plan
- Develops and executes digital media strategy
- Develops National Strategic Partnerships

NFRC Regional Liaison Role

- Coordinates with the Regional Lead to assist local field recruiters with administrative and logistical support and guidance to conduct marketing and recruitment events
- Communicates regional marketing and recruitment activities between NFRC and the regions

Regional Lead's Role

- Communicates NFRC guidance and messages to the full time and collateral duty recruiters
- Coordinates with NFRC Regional Liaison to align local recruitment plans to the National Recruitment Strategy
- Coordinates with NFRC Regional Liaison to obtain support for executing marketing and recruitment activities

Full Time Recruiter's Role

- Leads the development and execution of local marketing and recruitment strategy
- Coordinates with Regional Lead to align local marketing and recruitment strategy to the Regional and the National recruitment strategies
- Conducts marketing and recruitment events

Collateral Duty Recruiter's Role

- Supports the full time recruiter in planning and executing marketing and recruitment events
- Attends recruitment events

Strategic Partnerships

National Strategic Partnerships:

- Spartan Races* – 40 partnering events at the obstacle races
- The Big 10/ Big XII* – Enhanced media inclusion in college athletic conferences
- Country Music Concert Series* – 37 partnering events at various large scale music festivals in the US

FY17 Projected NFRC Staffing Numbers

NFRC

Leadership	2
Functional Leads	11
Org. Support	2
Regional Liaisons	7
Total	21

Primary Recruiter POCs

ROPC USBP	46
ROPC OFO	31
ROPC AMO	3
ROPC SERT	1
Total	81

Recruitment and Marketing Data

NFRC captures the following data sets to support data analytics in the eGIS tool:

- Ad/Marketing data from NFRC marketing vendor
- Recruitment event data from Salesforce.com pilot
- Applicant data from Minneapolis Hiring Center
- Organizations of pertinent interest



(b) (5), (b) (6), (b) (7)(C)



(b) (5), (b) (6), (b) (7)(C)



(b) (5), (b) (6), (b) (7)(C)



(b) (5), (b) (6), (b) (7)(C)



(b) (5), (b) (6), (b) (7)(C)



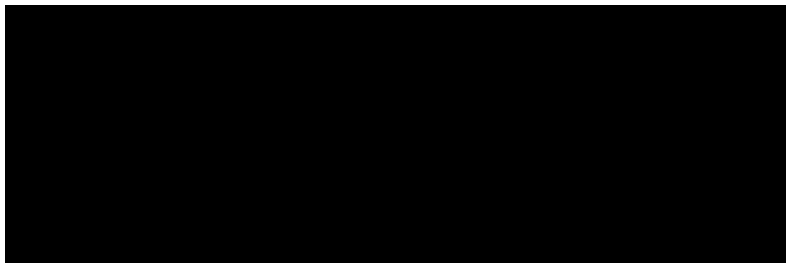
(b) (5), (b) (6), (b) (7)(C)



National Frontline Recruitment Command

FY16 Performance Report

This report shows performance indicators showing FY16 data compared to the percent change from FY15.



Office of Field Operations Key Performance Indicators



U.S. Customs and

KPI 1: Quantity of Applicants

Applications Received

58,799

Applications
Received

23% ↑

Change

KPI 2: Quality of Applicants

Percent of Qualified Applications to Total

76 % FY16 is Baseline

Viable
Applications

KPI 3: Quantity of Events

Events Conducted

2,630

Recruitment
Events

77% ↑

Change

KPI 4: Diverse Recruitment

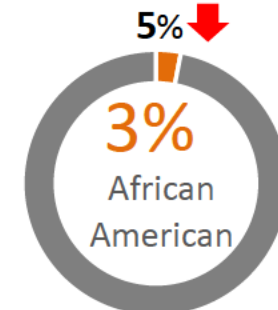
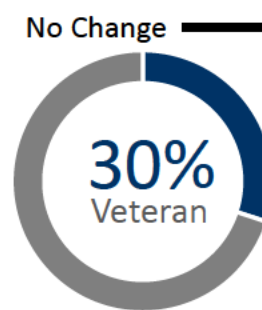
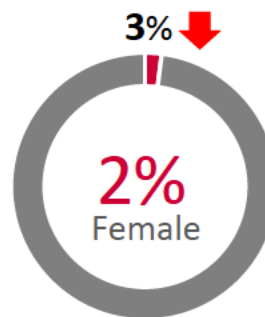
Percent of Events with Special Emphasis Focus

56 %

Diverse Events

22% ↑

Change



KPI 5: Diverse Applications

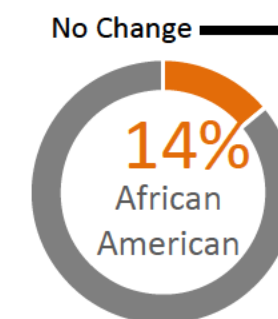
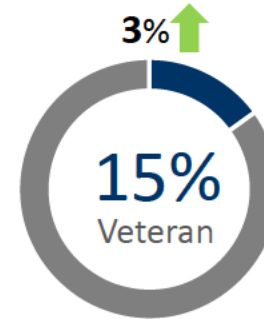
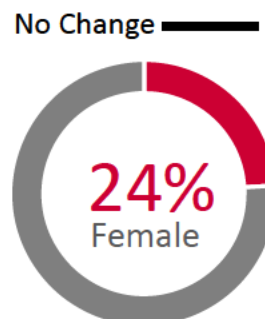
* Percent of Applications by Demographic

66 %

Diverse
Applications

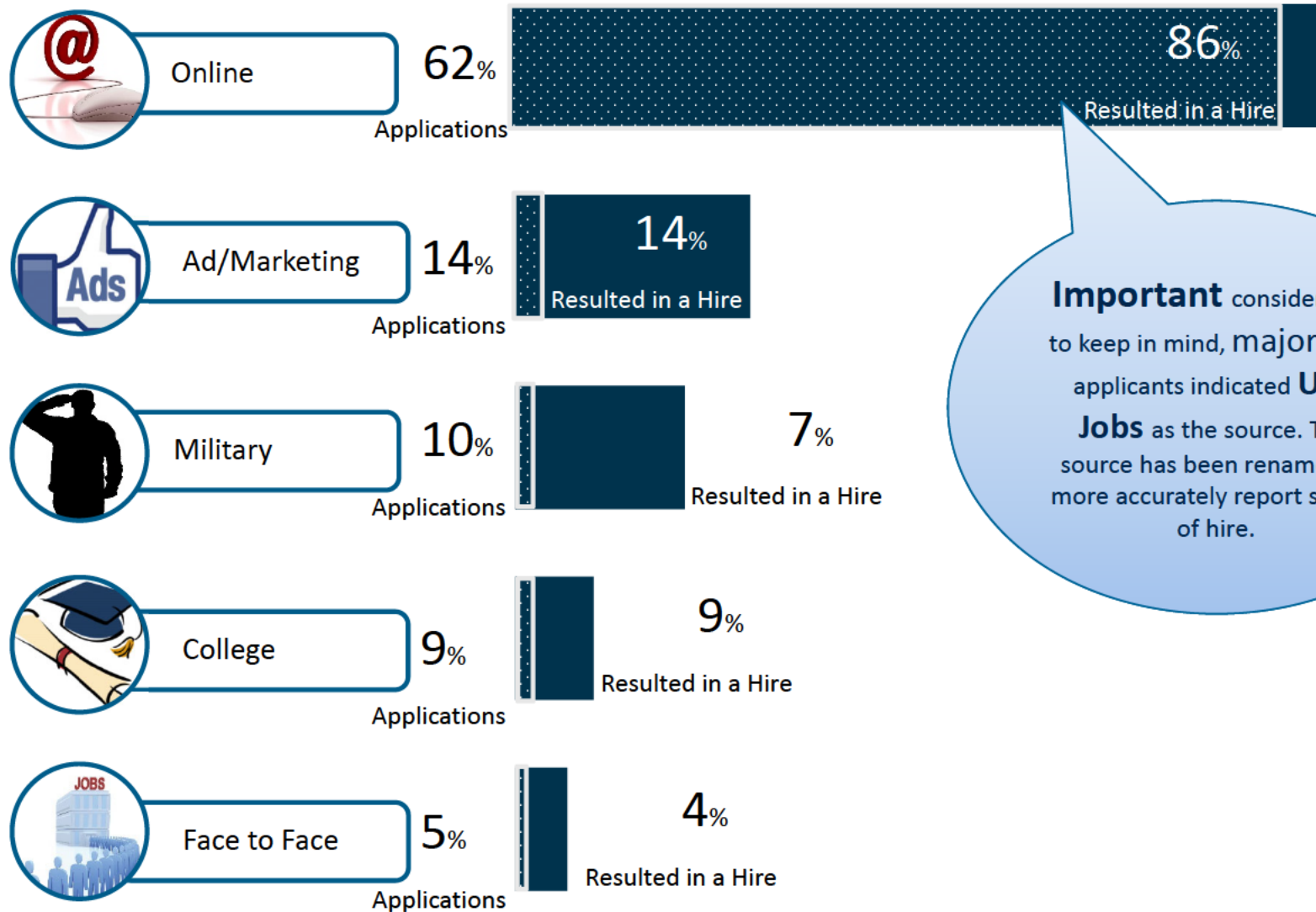
16% ↑

Change



*Applicants that did not disclose demographic data were removed from calculations

Office of Field Operations Return on Investment



Important consideration to keep in mind, majority of applicants indicated **USA Jobs** as the source. This source has been renamed to more accurately report source of hire.

* % of EODs = EODs from Source/Total EODs; CBPO EODs last updated November 2016

U.S. Border Patrol Key Performance Indicators

KPI 1: Quantity of Applicants

Applications Received

66,747 11% ↑

Applications
Received

Change

KPI 2: Quality of Applicants

Percent of Qualified Applications to Total

72 % FY16 is Baseline

Viable
Applications

KPI 3: Quantity of Events

Events Conducted

3,054 68% ↑

Recruitment
Events

Change

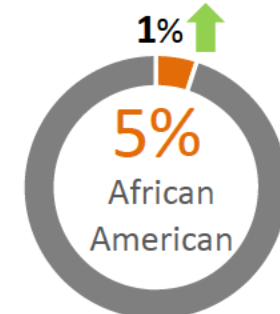
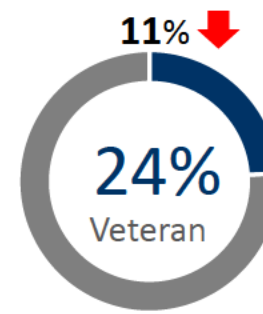
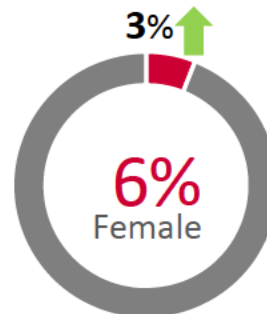
KPI 4: Diverse Recruitment

Percent of Events with Special Emphasis Focus

53 % 5% ↑

Diverse Events

Change



* One event can have multiple special emphasis categories. Therefore, individual categories will not equal total Diversity percent.

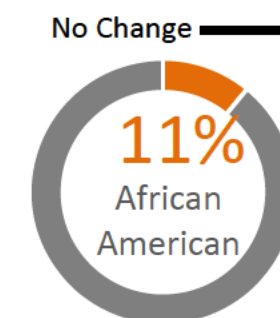
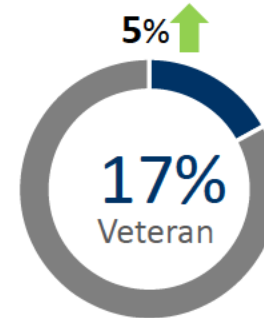
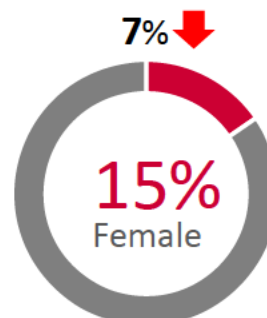
KPI 5: Diverse Applications

* Percent of Applications by Demographic

72 % 2% ↓

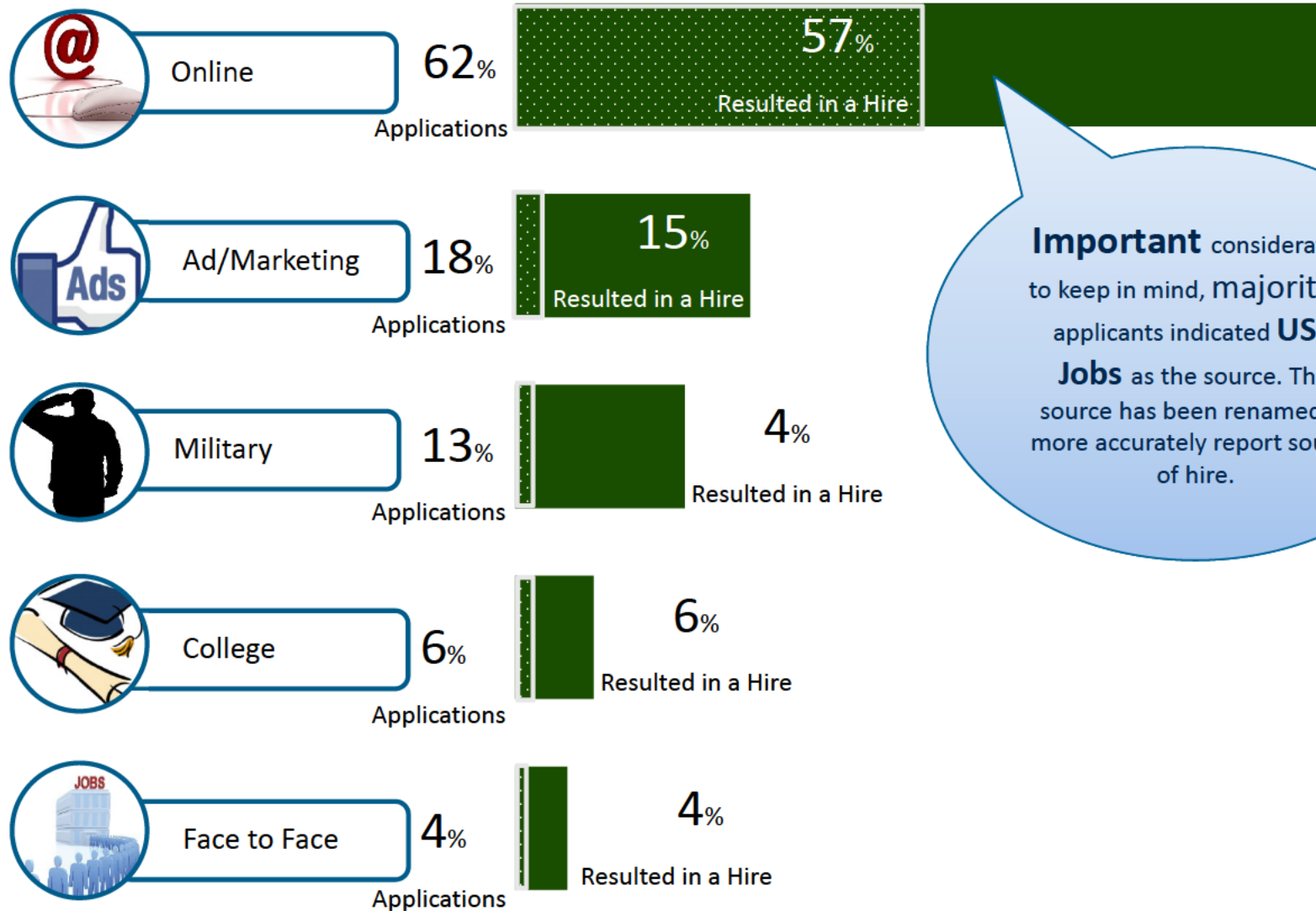
Diverse
Applications

Change



* Applicants that did not disclose demographic data were removed from calculations

U.S. Border Patrol Return on Investment



Important consideration to keep in mind, majority of applicants indicated **USA Jobs** as the source. This source has been renamed to more accurately report source of hire.

* % of EODs = EODs from Source/Total EODs; CBPO EODs last updated November 2016

Air and Marine Operations Key Performance Indicators



U.S. Customs and

KPI 1: Quantity of Applicants

Applications Received

618

AIA

3% ↑

Change

3,682

MIA

28% ↑

Change

KPI 2: Quality of Applicants

Percent of Viable Applications to Total

42%

Viable Applications

4% ↓

Change

10%

Viable Applications

16% ↓

Change

KPI 3: Quantity of Events

Events Conducted

191

Recruitment
Events

100% ↑

Change

* AMO did not recruit in FY15

KPI 4: Diverse Recruitment

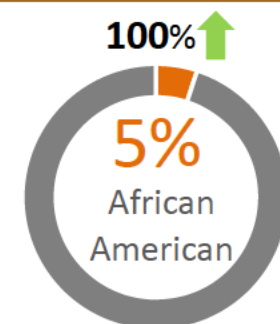
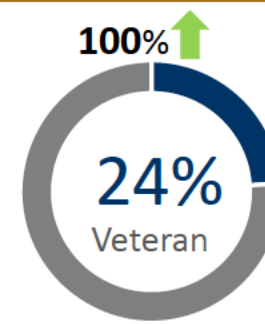
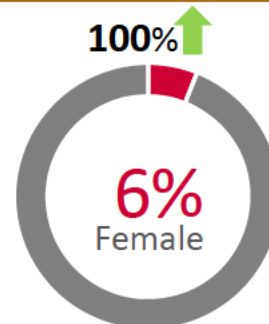
Percent of Events with Special Emphasis Focus

56 %

Diverse Events

100% ↑

Change



* One event can have multiple special emphasis categories. Therefore, individual categories will not equal total Diversity percent.

KPI 5: Diverse Applications

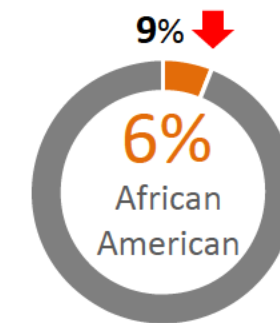
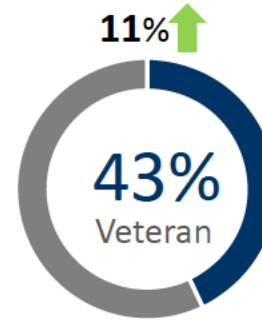
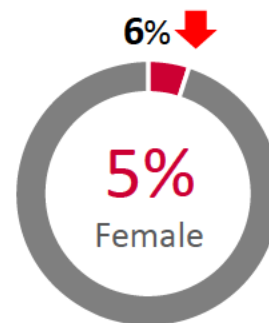
* Percent of Applications by Demographic

46 %

Diverse
Applications

11% ↓

Change



* Applicants that did not disclose demographic data were removed from calculations

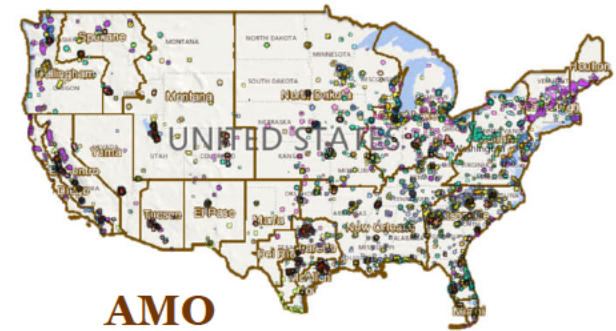
Targeted Recruitment Approach



OFO



USBP



AMO

Southwestern Families

Who Are We? These young families form the foundation of Hispanic life in the Southwest. Children are the center of these households that are composed mainly of married couples with children.



Median Income
\$28,307



Unemployment Rate
17%

Where to Find Me: Shop at discount stores, pharmacies, gamble at casinos

How to Advertise to Me:
Radio- Hispanic

Urban Villages

Who Are We? Multicultural enclaves of young families, unique to densely populated cities in "gateway" states, well connected to their smartphones.



Median Income
\$62,837



Unemployment Rate
14%

Where to Find Me: Shop at Costco, Target, go to movies, play soccer

How to Advertise to Me:
Digital

Up and Coming Families

Who Are We? A market in transition, residents are younger and more mobile and ethnically diverse. Ambitious, working hard to get ahead, and willing to take risk to achieve their goals.



Median Income
\$64,000



Unemployment Rate
7%

Where to Find Me: Go to theme parks, zoo, athletic venues, gyms

How to Advertise to Me:
Digital



(b) (5)

(b)(6);(b)(7)(C)

Subject: USBP Check-In
Location: 4.4A Commissioner's Small Conference Room

Start: Tue 2/14/2017 12:00 PM
End: Tue 2/14/2017 12:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: CBP COMMISSIONER SCHEDULER
Required Attendees: VITIELLO, RONALD D (USBP); PROVOST, CARLA (USBP); PATRICK S FLANAGAN
(b) (6), (b) (7)(C)

Please do not forward, if you have any questions please let me know (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: USBP Deputy Chief (b)(7)(E) Site Visit
Location: (b)(7)(E)
Start: Wed 2/8/2017 9:00 AM
End: Wed 2/8/2017 12:30 PM
Recurrence: (none)
Meeting Status: Not yet responded
Organizer: (b)(6);(b)(7)(C)

Afternoon All,

U.S. Border Patrol Deputy Chief Carla Provost and Deputy Division Chief Gloria Chavez will be visiting the (b)(7)(E), Virginia facility on Wednesday February 8th 2017 at 10:00 a.m. Attached is the scheduled itinerary for her visit. We have structured this site visit into blocked segments for key persons and their attendance. Feel free to contact Assistant Chief (b)(6);(b)(7)(C) or myself with any questions/concerns.

Contacts:

Assistant Chief (b)(6);(b)(7)(C) Operations Officer (b)(6);(b)(7)(C)

<<USBP DEPUTY CHIEF PROPOSED (b)(7)(E) MEETING AGENDA.docx>>

Time	Event	Location
0900 - 1000	Travel from RRB to (b)(7)(E)	
	• Adjutants	(b)(7)(E)
1000 - 1045		(b)(7)(E)
	• Guided Tour by (b)(7)(E) Staff	Facility
1045 - 1115		(b)(7)(E)
	• B2 Meet & Greet	Room: (b)(7)(E)
1115 - 1200		(b)(7)(E)
		Room: Executive Conference 2nd Floor
1200 - 1230	Break/Lunch	
	• Adjutants	On Site
1230 - 1330	Meet with (b)(7)(E) Border Patrol Personnel	
	• B2 Meet & Greet	
	Room: (b)(7)(E)	PENDING
1330 - 1430	Travel from (b)(7)(E) to RRB	
	• Adjutants	1300 Pennsylvania Ave NW Washington, DC 20004

(b)(6);(b)(7)(C)

Assistant Chief (Acting)

(b)(7)(E)

Counter Network Division

(b) (7)(E)



Alien Smuggling Interdiction

(b)(6);(b)(7)(C) Desk

Mobile

(b)(6);(b)(7)(C)

Subject: Wall Brief
Location: 6.5E, Conference Room (b)

Start: Thu 2/9/2017 2:00 PM
End: Thu 2/9/2017 3:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: PROVOST, CARLA (USBP); HANSON, HAROLD; MARTIN, JERRY B; (b) (6), (b) (7)(C)

Optional Attendees:

(b)(6);(b)(7)(C)

Good Morning,

USBP will provide a wall brief to (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: Wall Catch-up

Location: Teaming Area

Start: Fri 2/24/2017 9:30 AM

End: Fri 2/24/2017 10:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: VITIELLO, RONALD D (USBP)

Required Attendees: MARTIN, JERRY B; PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP)

(b)(6);(b)(7)(C)

Subject: Wall Discussion
Location: 4.4A Commissioner's Large C/R

Start: Mon 2/13/2017 1:30 PM
End: Mon 2/13/2017 2:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: ALLES, RANDOLPH D

Required Attendees: VITIELLO, RONALD D; PROVOST, CARLA (USBP); DCC10A-RMB-COMMISSIONER-CN-RM; KOLBE, KATHRYN; CALVO, KARL H.; (b) (6), (b) (7)(C) FALK, SCOTT K (OCC); SMITH, FREDERICK B (OCC); (b) (6), (b) (7)(C) LOWRY, KIM M; SAHAKIAN, DIANE V; FLANAGAN, PATRICK S

Please do not forward this invitation, if you are unable to attend or would like to request additional attendees please let me know. (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: Wall IPT
Location: 4.4A Commissioner's Large C/R **Updated Location**

Start: Fri 2/10/2017 9:00 AM
End: Fri 2/10/2017 10:00 AM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b)(6);(b)(7)(C)

Dial-In: (b) (7)(E) PIN: (b) (7)(E)

Please do not forward this invitation, if you are unable to attend or would like to request additional attendees please let me know (b)(6);(b)(7)(C)

<<Wall IPT SoC 2017 0202.docx>> <<Wall IPT Agenda 2017 02 10.docx>>

AGENDA

Wall IPT

February 10, 2017

11:00 – 12:00

1. Phased Strategy Update

- Review Phase 1 GANNT chart
- Review wall “one-pager”
- Phase 2 and Phase 3 requirements by April 3
- Draft waivers to DHS OGC by March

2. Update on financial considerations

- Status of impact analysis and funding sources
- Status of DHS emergency supplemental

3. Hiring Component

- Status of request to HRM.

4. Status of statutory “fixes”

- Review proposed language. Discuss legislative approach.

5. Integration with Surveillance/Technology

- Status of PDO/EO Implementation Plan integration

6. OMB Q&As

SUMMARY OF CONCLUSIONS

Wall IPT

February 2, 2017

10:00 – 11:00

1. Update on Phased Strategy

- Construction on Phase 1 is planned to begin the end of September. End date is TBD.
- Action: Deliver Phase 1 GANNT chart (accounting for location, what's included, miles, cost) by the next IPT. (OFAM)
- Action: Develop GANNT chart for all three phases. Due date TBD (OFAM)
- Action: Deliver talking points and definition of wall by the next IPT. (OPA)
- Action: Define requirements for Phase 2 and Phase 3 by April 3 (USBP)

2. Phase 1 Update

- No condemnation issues expected in CA. Other locations are too soon to tell. CBP will work with Army Corps of Engineers on condemnation if necessary.
- Action: Deliver draft waivers to DHS OGC by March. (OCC/OFAM)
- Action: Include (b) (7)(E) in wall requirements. (OFAM/USBP)

3. Hiring Component

- Action: Submit specific numbers, types and grades of required personnel to HRM by COB 2/2/17. (OFAM)

4. Status of statutory “fixes”

- Check status of draft OCC language. (TBD)

5. Update on financial considerations

- Action: Develop impact analysis and alternative funding strategies for presentation to the ALC on Feb 10. (CFO/USBP/OFAM)

6. Integration with Surveillance/Technology

- Integrate EO costs with PDOs. (OS/PARE & ES/Programming)

7. MOA with Army Corps of Engineers

- CBP/USACE MOA submitted to DoD leadership. Sources sought issued on FedBizOps, will expire in 30 days. No issues.

8. OMB Q&As

- Comments due back on OMB Q&As no later than noon 2/3/17. (All)

(b)(6);(b)(7)(C)

Subject: Wall IPT
Location: 4.4A Commissioner's Large C/R

Start: Fri 2/17/2017 3:00 PM
End: Fri 2/17/2017 3:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: ALLES, RANDOLPH D
Required Attendees: DCC10A-RMB-COMMISSIONER-CN-RM; VITIELLO, RONALD D (USBP); WILLIAMS, JAYE M; KOLBE, KATHRYN; CALVO, KARL H.; (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C) FLANAGAN, PATRICK S; SAHAKIAN, DIANE V; PROVOST, CARLA (USBP)

Optional Attendees: (b)(6);(b)(7)(C) BORKOWSKI, MARK S; HANSON, HAROLD

Please do not forward this invitation, all primary attendees that were provided have been included on this invite, if you are unable to attend and would like the alternate attendee included please let me know.

(b)(6);(b)(7)(C)

(b) (6), (b) (7)(C)

Subject: Wall IPT **Read Aheads Attached**
Location: 4.4A Commissioner's Large C/R **Dial-In Included**

Start: Thu 2/2/2017 9:00 AM
End: Thu 2/2/2017 10:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: ALLES, RANDOLPH D

Required Attendees: DCC10A-RMB-COMMISSIONER-CN-RM; PROVOST, CARLA (USBP); CALVO, KARL H.;
(b) (6), (b) (7)(C) WILLIAMS, JAYE M;
(b) (6), (b) (7)(C) FLANAGAN, PATRICK S; (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) VITIELLO, RONALD D
(USBP); (b) (6), (b) (7)(C) JACKSTA, LINDA L (AC HRM); QUINN, TIMOTHY;
HIGHSMITH, ANNMARIE (OCC); (b) (6), (b) (7)(C) FALK, SCOTT K (OCC); CAINE,
JEFFREY; (b) (6), (b) (7)(C) SAHAKIAN, DIANE V; SCHIED, EUGENE; (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) SMITH, FREDERICK B (OCC);
MARTIN, JERRY B; (b) (6), (b) (7)(C)
(b) (6) NEWMAN, EMILY P; HANSON, HAROLD

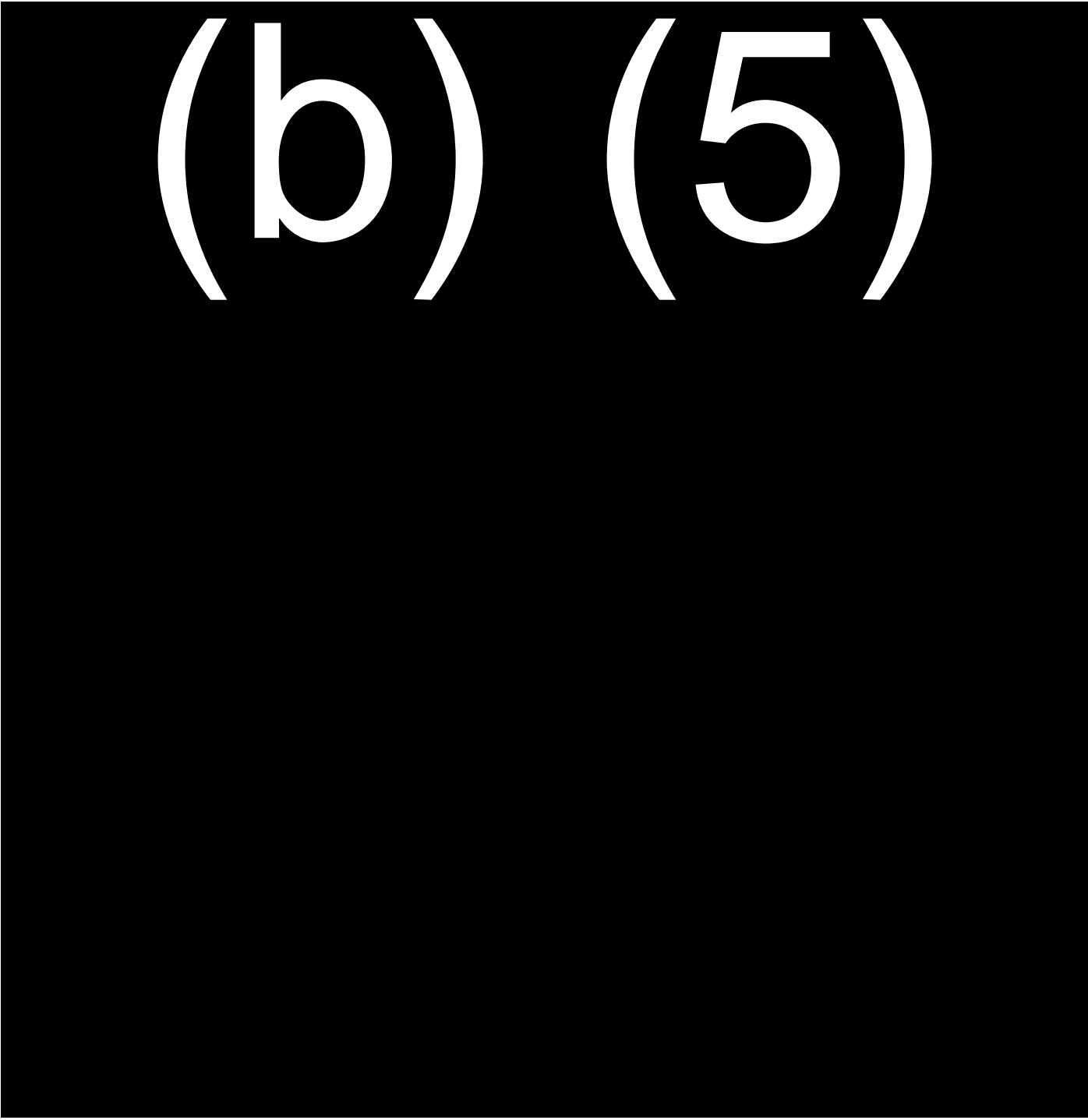
Dial-In: 1-877-336-1839 PIN: 3984165

Please do not forward this invitation, if you are unable to attend or would like to request additional attendees please let me know. (b) (6), (b) (7)(C)



FD Reader Wall IPT Agenda
Wall C-AJ0003 2017 02/02/2017

(b) (5)



AGENDA

Wall IPT

February 2, 2017

10:00 – 11:00

1. Update on Phased Strategy

- Develop Program GANNT Chart
 - i. Agreed upon start/end dates. September 2017 start, end date TBD.
 - ii. Description of each phase (location, what's included, miles, cost).
Prioritize feasible areas first (account for statutory language in setting and describing priorities)
- Status of coordination with OTR (2pm 1/27 call with USTR)
- Agree on definition of “wall”

2. Phase 1 Update

- Condemnation (address CA issues)
- S1 waiver (environmental + Buy America). Need location-specific details for Phase 1 waiver.
- Funding

3. Hiring Component

- Provide HRM numbers, types and grades of required personnel. Will be included in hiring freeze exception list.

4. Status of statutory “fixes”

- Proposed changes to IRAIRA with OCA for review

5. Update on financial considerations

- Identify sources of funding (BSFIT, etc.) and conduct impact analysis
- Status of DHS emergency supplemental

6. Integration with Surveillance/Technology

- Integrate with PDOs. ONGOING

7. MOA with Army Corps of Engineers

8. OMB Q&As

9. Complete

- Define the wall “package” (b) (7)(E), etc) and include in Phase 1
- FedBiz Ops Announcement released to Army Corps of Engineers
- Include entire cost of wall “package” into Integrated Logistics Support Plan

(b)(6);(b)(7)(C)

Subject: Wall pre-brief
Location: teaming area

Start: Mon 2/13/2017 1:00 PM
End: Mon 2/13/2017 1:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: VITIELLO, RONALD D (USBP); (b)(6);(b)(7)(C)
MARTIN, JERRY B; LUCK, SCOTT A (b) (6), (b) (7)(C)

Prep for wall discussion at 2:30 pm.....email forthcoming.

(b)(6);(b)(7)(C)

Subject: Wall Reprogramming Discussion

Location: Dial-In: (b) (7)(E) Pin: (b) (7)(E)

Start: Wed 2/22/2017 3:30 PM

End: Wed 2/22/2017 4:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: KOLBE, KATHRYN

Required Attendees: CALVO, KARL H.; (b)(6);(b)(7)(C) BORKOWSKI, MARK S; SAHAKIAN, DIANE V;
WILLIAMS, JAYE M; CAINE, JEFFREY; PROVOST, CARLA (USBP)

Dial-In: (b) (7)(E)

Pin: (b) (7)(E)

(b)(6);(b)(7)(C)

Subject: Wall RFP Development Update Meeting
Location: Dial in: (b) (7)(E) PIN: (b) (7)(E)
Start: Tue 2/28/2017 2:00 PM
End: Tue 2/28/2017 2:30 PM
Recurrence: Weekly
Recurrence Pattern: every Tuesday and Thursday from 3:00 PM to 3:30 PM
Meeting Status: Accepted
Organizer: KOLBE, KATHRYN
Required Attendees: BORKOWSKI, MARK S; SAHAKIAN, DIANE V; CALVO, KARL H.; NEWMAN, EMILY P;
HANSON, HAROLD; (b)(6);(b)(7)(C) PROVOST, CARLA
(b)(6);(b)(7)(C)

Purpose: Provide updates on the RFP development for the week of 2/27.

Please let (b)(6);(b)(7)(C) know if you want to include anyone else in this call and he will add them.

(b)(6);(b)(7)(C)

Subject: Wall Strategy Discussion

Location: 4.4A, AC2's Office

Start: Tue 2/7/2017 12:00 PM

End: Tue 2/7/2017 1:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: ALLES, RANDOLPH D

Required Attendees: PROVOST, CARLA (USBP); BORKOWSKI, MARK S; (b)(6);(b)(7)(C)